

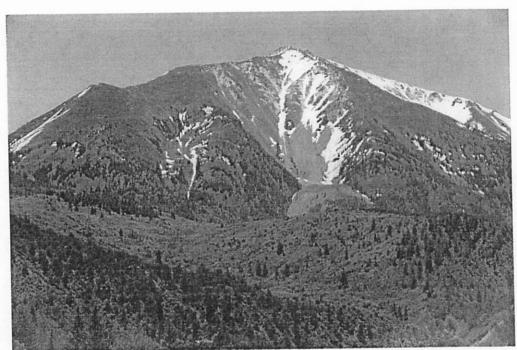
INCIDENT ACTION PLAN

Colorado Wildland Fire & Incident Management Academy

Colorado Mountain College Glenwood Springs, Colo.

IQS No. 2025-CO-CDFS-TRNG-02 IQCS No. CO-GJC-250807





Mt. Sopris, Colorado - Image by Peter Barth

TUESDAY, JUNE 3, 2025

Day Operational Period 0630-1730

David Carter, Incident Commander

Digital IAPs and other Academy Information can be found at: www.cwfima.org/current

CLASSROOMS OPEN: 0600
BREAKFAST: 0700
BRIEFING: 0725
LUNCH: Refer to time listed in IAP (ICS-204)

3. Prepared Time: 2. Prepared Date: 1. Incident Name Incident Objectives 2025 CWFIMA - Glenwood Springs 16:00 June 2, 2025 4. Operational Period June 3, 2025 0630-1730 5.General Control Objectives for the Incident (include alternatives) Utilize a risk-based decision model to minimize risk used by students, instructors, and staff to continually identify and assess hazards. Mitigate the risk or don't do the action. Deliver incident management training that meets the NWCG, FEMA and other All Hazard standards, and encourages all to actively engage in the learning environment, taking full advantage of formal and informal learning opportunities. > Utilize established practices of NIMS and ICS to demonstrate successful interagency coordination, cooperation and communication as a means of integration into the national goals of incident management. > Cooperate closely with CMC, Carbondale/Glenwood Springs area community service organizations, Garfield County, Glenwood Springs & Carbondale Fire, and other local, state and federal partners by maintaining regular communication and minimizing adverse impacts. > Demonstrate internally (Academy) and externally (local community) the highest levels of conduct, mutual respect, honesty, integrity and professional ethics from all participants. 6. Operational Period Command Emphasis Utilize www.cwfima.org/current to facilitate an orderly Check-In, see specific activities, and other information. Foster a learning culture. Engage fully in class, what you put in is what you get out. Utilize opportunities to network in and out of the classroom with partners and cooperators. Maintain situational awareness and utilize the appropriate PPE when required. Incident Trainees prioritize meeting with a Training Specialist to capitalize on your experience and ensure you have appropriate documentation for your task book. 7. General Safety Message For Law Enforcement issue or Fire/EMS Emergency, call 9-1-1 and follow up with chain of command to IC/SOF. Stay hydrated and dress appropriately for conditions. Be prepared for changes in the weather. (Check WEATHER.GOV) Use extreme care when driving and parking in CMC parking lots or elsewhere in Carbondale or Glenwood Springs. Be aware of traffic and hazardous road conditions. Utilize COTRIP.ORG for statewide road conditions when needed. Attachments (mark if attached) Weather Forecast X Organizational List - ICS 203 Transportation & Field Maps Division Assignment List - ICS 204 Safety Message Medical Plan - ICS 206 Various other unit messages Approved by (Incident Commander) Prepared by Planning Section Chief) 10

ICS-202

ORGANIZAT	TION ASSIGNMENT LIST	9. Operations Section					
1. 2025 CW	/FIMA Glenwood Springs	Chief	Troy Mueller				
2. Date	3. Time	a. Division Alpha -					
6/2/2025	1530	Div Supervisor	John Pawlik				
Operational Period		FI-210	E.Toft, T.Healy, A.Hendrichs, B.Leach				
TUESDAY June 3, 2025 0630 - 1730		CWMBP	K.Dorman, L.Thomas, J.Lomax				
5. Incident Command	er & Command Staff	S-130/190	W.Knudsen, P.Cerda				
Incident Cmmnder	David Carter	S-130/190 FD	N.Palestro, R.Palestro +8				
Information Officer	Molly Cropp, Megan Ziegler (t), Daniel Claessen (t)	S-131	K.Junglen, M.Myers, S.Coyne				
Liaison Officer	Sam Carle (v), Shannon Byerly (t)	S-219	P.Wolf				
Safety Officer	David Vituer Karan Diakson (t)	S-230	M.Cobb, B.Groff				
	David Vitwar, Karen Dickson (t)	S-260	D.Tomlin, R.Schilz				
Med Unit Leader	Carl Joyce (v), Scott Griffith (t)	S-290	R.Snart, K.Will, T.Mathewson				
6. Agency Represent	atives	b. Division Victor -					
Agency	Name		See ICS-204 for Vendors				
Colo. Mtn. College	Dirk Bockelman						
BLM	Chad Sewell						
US Forest Service	Eric White						
7. Planning Section	line Jaminat						
Chief	Jim Jaminet						
Resources	Peter Barth						
Situation	Chris Samuelson (t)						
Geographic Info Sys	Linde Jacks (v)						
IT Support	Eric Simmons						
Training	Colleen Gadd						
	Rose Long, Tiphanie Barter (t),						
Check-In / Demob	Larry Long, Heather Davis (t),						
	Amy Thompson (t)						
8. Logistics Section		10. Administration	/ Finance Section				
Chief	Gabriela Riddick	Academy Coord.	Wendy Fischer				
Deputy		Assistant Coord.	Sam Carpenter				
Communications							
Supply Unit	Arlene Ganek (v), Phil Headrick (t)	Vendor Rep.	Rose Long				
Ordering		BF Sales	Emily Mueller				
		Silent Auction	Linda Post, Melissa Hunt				
Receiving							
	Mike Picard, Mark Leeper (t)						
Receiving	Mike Picard, Mark Leeper (t) John McCain (t), Steven Hall (t)		DIRA				



Fire Weather Forecast

Issued by National Weather Service Grand Junction CO COZ205-031245-Colorado River Headwaters-231 PM MDT Mon Jun 2 2025

.DISCUSSION...A lull in the deep moisture is anticipated today before another round of afternoon showers and thunderstorms move in Wednesday. Overall, an unsettled weather pattern remains in place through the work week with seasonably cool temperatures.

...GUSTY ERRATIC WINDS CAN BE EXPECTED NEAR ANY SHOWERS OR THUNDERSTORMS...
...THE SMOKE DATA IS CALCULATED FROM AN AVERAGE AT 6000 FEET MSL...

.TUESDAY...

Sky/weather......Partly cloudy (50-60%). Isolated showers and thunderstorms.

Chc of lightning....20 percent.

Max temperature.....63-73 F.

Min humidity......19-29%.

Snow Level.....Near 11300 ft.

20-foot winds......Downslope/downvalley winds 4 to 8 mph becoming west 10 to 15 mph with gusts to 30 mph in the afternoon.

CWR.....10 percent.

15K Ft MSL Winds....West 20 to 30 mph.

Mixing Height......9500 ft AGL.

Transport Winds.....West 5 to 10 mph until 1200, then 20 to 25 mph.

Smoke dispersal.....Poor until 0900. Excellent after 1200.

.TUESDAY NIGHT...

Sky/weather......Partly cloudy (40-50%). Isolated thunderstorms until 2400. Isolated showers.

Chc of lightning....10 percent.

Min temperature.....39-49 F.

Max humidity......51-61%.

Snow Level......Near 10600 ft.

20-foot winds......Downslope/downvalley winds 3 to 6 mph.

Localized gusts up to 25 mph in the evening.

CWR.....10 percent.

15K Ft MSL Winds....West 20 to 30 mph increasing to 25 to 35 mph after midnight.

Mixing Height......8000 ft AGL until 2000, then 2500 ft AGL.

Transport Winds.....Southwest 5 mph.

Smoke dispersal.....Good until 2100, then poor.

			1. B	1. Branch				2. Division/Group			
DIVISIO	,,, 5					Δ	\				
. Incident Name			4. C	perational F	Period						
2025 CWFIN		Date: 6/3/	2025 1	UESDA	AY Time: 0630 - 1730						
			Operatio	ns Personne	el						
Operations Chief Troy Mueller			Divi	ision/Group S	upervisor	John Pawli	ik				
Safety Officer	David Vi	twar	Tas	k Force Lead	der						
5.			Resourc	es Assigned	this Period	1					
Course Name		Leader		Number Students	Transp. Needed	Building /Room	Lunch Time		t time / End time ect to instructor change		
FI-210	Eric Aaron Hen	Toft, Tom Healy, richs, Benjamin L	each	4 + 19	N	Calaway 127	1140		Field; LD 6/6		
CWMBP	Katie Do	rman, Lara Thomadidiah Lomax	as,	3 + 13	N	Ascent / YAC 110	1200		LD 6/4		
S-130/190		nudsen, Paul Cerd	la+	1 + 14	N	Calaway 230	1150		LD 6/6		
S-130/190 FD			tro * +8	10 + 42	N	Calaway Theatre (Aud)	1220	Campino	6/4 +8 Field Instructors at Red Canyon Spike R 120 x CR 115		
S-131	Kevin Junglen, Michael Myers,		yers,	3 + 13	N	Field House 270	1200		LD 6/3		
S-219	Shane Coyne Peter Wolf			1+7	N	Calaway 222 B	1140		LD 6/3		
S-230	Mike	e Cobb, Ben Groff		2 + 17	N	Calaway 226	1210		LD 6/4		
S-260	and the same of	Tomlin, Ron Sch		2+12	N	Calaway 222 A	1210		LD 6/4		
S-290		, Kirk Will, Tim Ma		3+13	N	Calaway 233	1150		LD 6/3		
0-200	1,000					200					
SOFR (t)		Steve Peck		1	N	Field		Campin	g at Red Canyon Spike		
Medical (130/190)	EMTP Zach Ad	dams plus EMTs Ba	akken, Rich	,	N	Field		Campin	g at Red Canyon Spike		
7. Special Instruction Adhere to a INSTRUCT	s assigned lunch ORS ATTEND N	times. 130/190 FI MORNING BRIEFI Illow immediately, Fire or EMS Eme	D will cam NG 0725- I after mon	Each lead ins ning briefing 19-1-1 and ti	structor su J. nen follow	up with a no	in daily, v	itti ali iliotta	ctors included. of command to IC or S0		
8.			Division	n/Group Cor	nmunicatio	n Summary					
Function	Frequency	System	Chann	iel F	unction	Freque	ency	System	Channel		
Command		King NIFC		L	ogistics			King NIFC			
Tactical King NIFC NIFC			Air	to Ground			King NIFC				

Date

6/2/2025

Time

1630

Approved by (Planning Section Chief)

Jim Jaminet, PSC

prepared by (Resource Unit Leader)

Peter Barth, RESL

DIVISION ASSIGNMENT LIST 3. Incident Name 2025 CWFIMA Glenwood Springs				Branch			2. Divisio	n/Group	V
				Operational	Period				
				Date: 6/3	/2025	TUESDA	Υ	Tim	ne: 0630 - 1730
			Operation	ons Personn	el				
Operations Chief Troy Mueller			Div	vision/Group S	Supervisor	John Paw	lik		
afety Officer	David V	itwar	Ve	ndor Repres	entative	Rose Lon	g		
			Resour	ces Assigne	d this Period	d			
Course Name		Leader		Number	Transp. Needed	Building /Room	Lunch Time	Times	Start time / End time subject to instructor change
Perimeter Solutions (Phos-Chek)	Lou Gild	Lou Gildemeister, Bernie Post			N	Bushong Living Room	1130		
Colorado DFPC				1	N	Bushong Living Room	1130		
Waterax	Jordan Botsford			1	N	Bushong Living Room	1130		
BF Sales Emily Mueller			1	N	Bushong Living Room	1130		The San	
 INSTRUCT 	assigned lunch	MORNING BRIEF	y after moi ergency, ca	ming briefing	y. hen follow	up with a n	CTR daily, otification	with all in	structors included. nain of command to IC or S
0.				ivision/Group Communication			Frequency		Channel
Function	Frequency	System King NIFC	Chani	Channel Function Logistics		rieque	Frequency		
Tactical Div/Group		King NIFC		Air	r to Ground			King NIFC	
prepared by (Reso Peter Barth, RESL	urce Unit Leade	r) Approve	d by (Planinet, PSC	ning Section	Chief)	Date 6/2/2025		1	Time 1630

INNGIDENT KADIO COMMUNICATONO FLAN			1. INCIDENT NAME 2025 CWFIMA Glenwood Springs		2. DATE/TIME Jun 2, 2024 1700hrs		3. OPERATIONAL PERIOD DATE/TIME June 2nd to 6th, 2025 0630-1730hrs					
					4. BASIC RADIO CHANNEL UTILIZATION							
	Channel Name	Assignment	Motorola Radio Location						Remarks			
1	800 Simplex 1	Tactical	ZONE	Z	Direct				Assigned as needed			
2	800 Simplex 2	Tactical	ZONE	Z	Direct				Assigned as needed			
3	800 Simplex 3	Tactical	ZONE	Z	Direct				Assigned as needed			
4	800 Simplex 4	Tactical	ZONE	Z	Direct				Assigned as needed			
5	800 Simplex 5	Tactical	ZONE	Z	Direct				Assigned as needed			
6	800 CWFIMA	Tactical Repeated	ZONE	Z	DTR				Field Sites to ICP			
7	8CALL90	800 Calling	ZONE	Z	D&R				Assigned as needed			
8	8Tac91	Tactical	ZONE	Z	D&R				Assigned as needed			
9	8Tac92	Tactical	ZONE	Z	D&R				Assigned as needed			
10	8Tac93	Tactical	ZONE	Z	D&R		l		Assigned as needed			
11	8Tac94	Tactical	ZONE	Z	D&R			•	Assigned as needed			
12	8 STAC	NOT USED	ZONE	Z	D&R				Emergency Only as Directed			
13	NAWAS	NWS Centers	ZONE	Z	DTR				NWS Office Contact/Monitoring			
14	AUXCOM	NOT USED	ZONE	Z	DTR				NOT USED			
15	EMS MAC	MEDICAL	ZONE	Z	DTR				EMERGENCY ONLY			
16	MAC 21	STATE MAC	ZONE	Z	DTR				EMERGENCY ONLY			
	Channel Name	Assignment	RX Frequency	RX Tone TX Frequency		TX Frequency		TX Tone				
	UHF Black Mini	STAFF							STAFF or Classroom Scenario			
		·										
1-20		By: /S/ Eric Simmons							•			
Ь												

HEALTH AND SAFETY MESSAGE

Communicate - Collaborate - Coordinate - Cooperate

Redeem personal and professional responsibilities to care for your self and those you are responsible for.

INCIDENT: 2025 CWFIMA Glenwood Springs DATE: 6/3/2025 Shift: Day & Night

Major Hazards and Risks:

- > Day 2 (field activities)
- > Elevation, Dehydration, and Exposure
- > Night Activities
- > Driving Hazards (field and in town)
- > Unrehearsed Medical Response

Field Activities

- Ensure proper use of PPE for all activities.
- Check your batteries for night operations.

Elevation and Dehydration

- The college campus sits at 6,916' and 7,100' at Red Canyon spike camp so take your time and watch for symptoms of altitude sickness; light-headed or a headache. Stay hydrated even if you don't think you're thirsty.
- Enjoy your cup of coffee, but don't overdo it.

Off-duty Activities

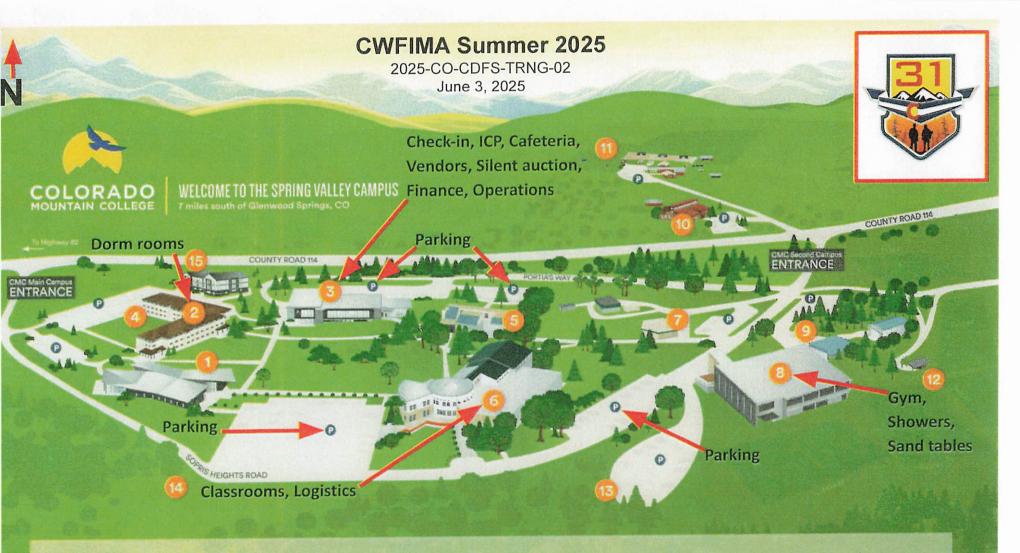
• Be responsible when you are out and have a plan. Have a designated driver if you plan to have adult beverages and use the buddy system.

Driving and Wildlife

- Expect to encounter deer or elk.
- Heavy tourist traffic in Glenwood Springs and Carbondale that will be distracted by the beautiful mountain scenery. Plan for 15-minute delays getting through Glenwood at night.
- Give yourself plenty of time when turning on or off of Hwy. 82 and watch for bicyclists and hidden driveways on Spring Valley Road. Use CR-114 to turn south onto Hwy 82 as there is light.

Severe Weather and Evacuation

- Monitor weather conditions for your respective training area.
- Plan to shelter in buildings or vehicles if necessary.
- Use the 30/30 rule prior to reengaging in activities.
- Use campus muster area in case of building evacuation.



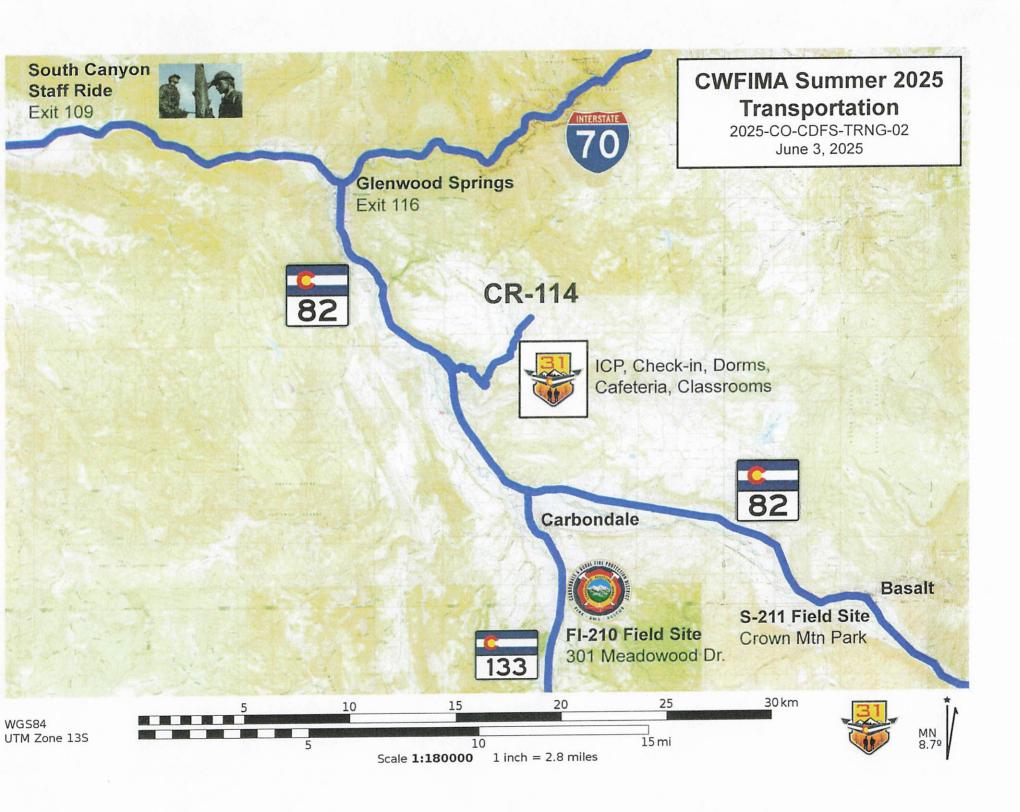
DIRECTORY

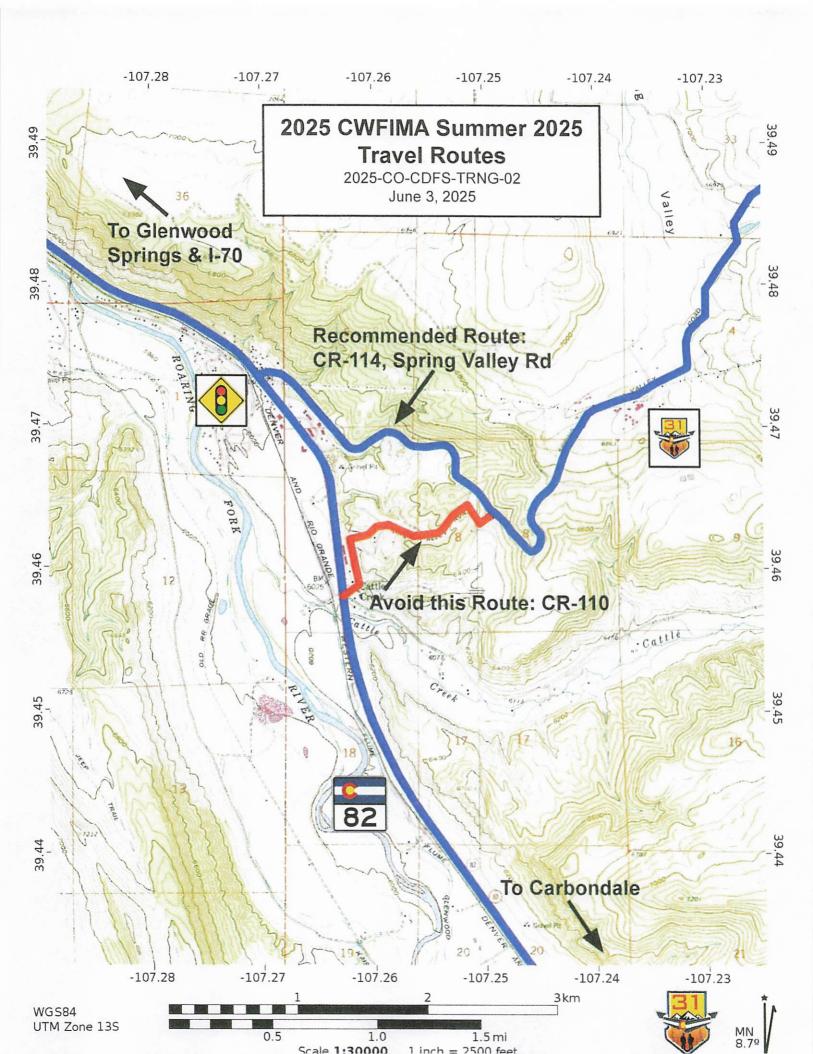
- 1 Ascent Center
 - Admissions
 - · Counseling
 - · Financial Aid
 - · Campus Store
- 2 Sopris Residence Hall
- 3 Bushong Student Center
 - · Dining Hall

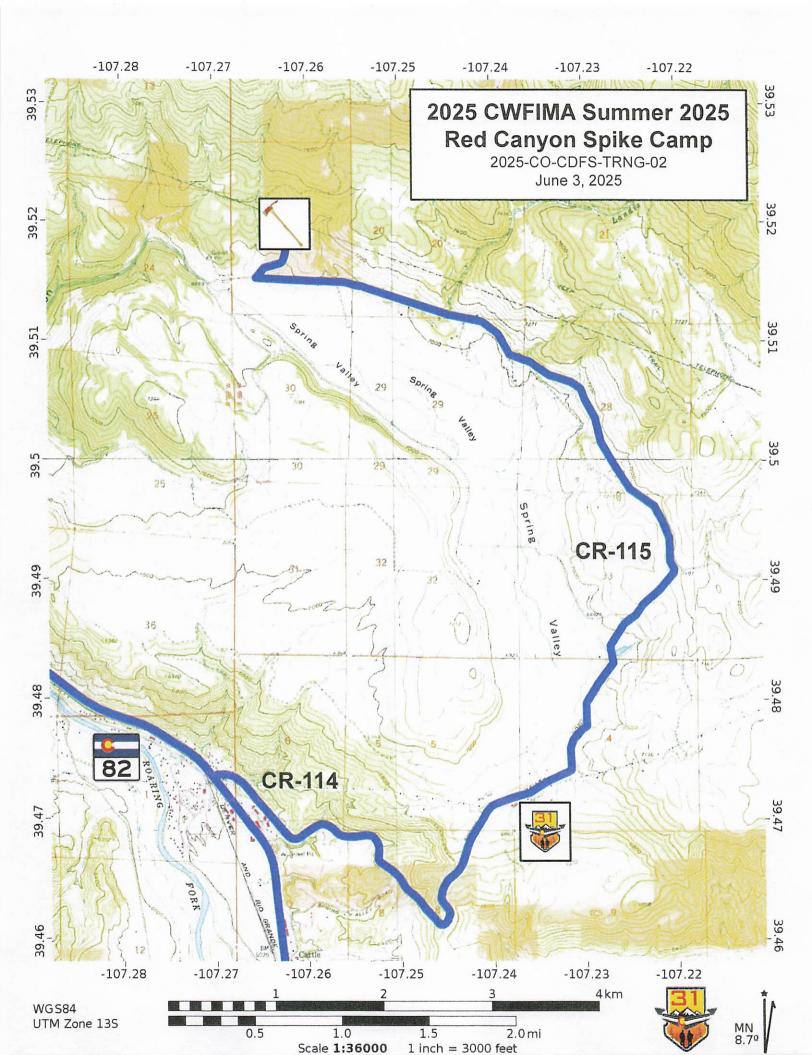
- 4 Volleyball Court
- 5 Quigley Library
- 6 Calaway Academic Center
 - · Classrooms and Labs
 - . The New Space Theatre
 - · Faculty Offices
- 7 Isaacson School Prototype Lab
 - 3D & Large Format Printers
 - Engravers & Silkscreening

- 8 Fitness & Recreation Center
 - Gymnasium
 - · Indoor Track
 - · Climbing Wall
 - · Fitness/Cardio
- 9 Physical Plant
- 10 CARE Animal Shelter

- 11 Veterinary Technology Center& Teaching Hospital
- 12 Gates Soccer Park
- 13 Disc Golf and Hiking/Mountain Bike Trails
- 14 High Ropes Course
- 15 Student Apartments







INFORMATION OFFICE

Your Public Information Officers (PIOs) are here to help!

When you see us, say hi!

During the week, visit the Academy website at **CWFIMA.org/app** to view class schedules, room locations, and other important information, such as maps, incident action plans (IAPs), and forms.

Check out our daily newsletter on the tables in the Cafeteria during breakfast and lunch.

We love **photos**! Share your pictures from CWFIMA with molly@cwfima.info, via text (ask us for our numbers) or AirDrop! Get fame, fortune and the endless admiration of all of your friends and peers!



ACTIVITY LOG (ICS 214)

1. Incident Name	:	2. Operational Period: Da	
			me From: Time To:
3. Name:		4. ICS Position:	5. Home Agency (and Unit):
6. Resources Ass			
Name		ICS Position	Home Agency (and Unit)
. Activity Log:			
Date/Time	Notable Activities	3	
-			
		W	
	-		The second state of the se
			
Description 11		Destrict Free	0: :
	Name:		Signature:
ICS 214, Page 1		Date/Time:	

MEDICAL PLAN (ICS 206)

1. Incident Nam 2025 CWFIMA GI	Sprinas	2. Operational Period:		Date From: 6 Time From: 6		eate To: 6/3/2025 Time To: ₁₇₃₀			
3. Medical Aid S		g-	<u> </u>		Time From (1030 1	ine 10. 1/	30	
Name		Location	-		ontact s)/Frequency		Paramedics on Site?		
ICP-Medical unit Calaway Academ			nic Building		Scott - (719			☐Yes ☒No	
		1117 Cooper Ave	e, Glenwood Spring	gs, CO			Yes	☐Yes ☐No	
							Yes	s No	
							Yes	S ∏No	
							Yes	S ∐No	
		<u> </u>					Yes	No_	
4. Transportatio	n (indicat	e air or ground):		•					
Ambulance S	ervice		Location			ontact s)/Frequency	Level o	f Service	
Carbondale Fire		300 Meadowood	Drive, Carbondale	, CO 81			XALS		
Classic Air Medica	al	1640 Lincolnwoo	d Dr, Glenwood Sp	orings, C	911/ (800)	444-9220	XALS	BLS	
							□ALS	BLS	
		<u> </u>					ALS	BLS	
5. Hospitals:									
Hospital Name	Latitud	Address, de & Longitude f Helipad	Contact Number(s)/ Frequency	Tra [*] Air	vel Time Ground	Trauma Center	Burn Center	Helipad	
Valley View Hospital		ake Ave od Springs CO	(970)384-7300	N/A	16mins	∑Yes Level: 3	☐ Yes ⊠ No	☐Yes X No	
Roaring Fork Family Practice		uclid Ave ndale, CO	(970) 963-3350	N/A	14mins	Yes Level:	☐ Yes ☑ No	Yes No	
St. Mary's Medical Center		N 7th St. Junction, CO	(970)298-1950	35min	s 1.5hrs	∑Yes Level: 2	Yes X No	⊠Yes □ No	
UCHEALTH Anschutz	12605 Aurora		(303) 788-6466 Burn Center	1hr	3.25hrs	⊠Yes Level:_1	Yes No	⊠Yes □ No	
						Yes Level:	Yes No	☐Yes ☐No	
6. Special Medic	al Emerg	ency Procedures):						
FOR ALL EMEGENCIES CALL 911 and notify academy staff ASAP. All Green patients (injuries or illness) treat and report to Medical Unit or safety officer as soon as possible. Classroom courses- Yellow and Red patients- CALL 911 and then notify Academy staff by phone or runner to ICP. Field based courses- Yellow and Red patients- CALL 911 and then notify Academy staff by phone or 800mhz radio. After hours (1700-0700) FOR EMEGENCIES CALL 911 and notify academy staff ASAP. Check box if aviation assets are utilized for rescue. If assets are used, coordinate with Air Operations. Check box if aviation assets are utilized for rescue. If assets are used, coordinate with Air Operations.									
				s are use			rations.		
		Init Leader): Name				ature:	<u> </u>	adb. D. dd br	
		fficer): Name: <u>Da</u>		2/0005 :	_	re: David Vitw	/ar Digitaty sign	ned by David Vitwar 08 02 15:36:14 -06'00"	
ICS 206 IAP Page Date/Time: 6/2/2025 / 1535									

MEDICAL PLAN (ICS 206 WF)

Controlled Unclassified Information//Basic

Medical Incident Report

FOR A NON-EMERGENCY INCIDENT, WORK THROUGH CHAIN OF COMMAND TO REPORT AND TRANSPORT INJURED PERSONNEL AS NECESSARY.

FOR A MEDICAL EMERGENCY: IDENTIFY ON-SCENE INCIDENT COMMANDER BY NAME AND POSITION AND ANNOUNCE "MEDICAL EMERGENCY" TO INITIATE RESPONSE FROM IMT COMMUNICATIONS/DISPATCH.

	WEDICAL	EIVIERGE	NCY TO INITIA	ATE RESPONSE F	ROM IMT COMMU	NICATIONS/DISPATCH.
U	se the follo	wing ite	ms to comm	nunicate situ	ation to comm	nunications/dispatch.
				uency prior to starting	report)	
2. INCIDENT ST	nications, Div. Alpha. St FATUS: Provide incide	ent summary (including number of p	natients) and command :	structure.	
Ex: "Communi	ications, I have a Red p C is TFLD Jones. EMT	niority patient,	unconscious, struck	by a falling tree. Reque	esting air ambulance to Fo	prest Road 1 at (Lat./Long.) This will be the Trout
Caract 15		□ RED / PI	RIORITY 1 Life or	limb threatening in	jury or illness. Evac	uation need is IMMEDIATE an 4 palm sizes, heat stroke, disoriented.
	rgency / Transport	☐ YELLOV	V / PRIORITY 2 Se	erious Injury or illne	ss. Evacuation may	be DELAYED if necessary.
					ot more than 1-3 palm siz Non-Emergency tra	
			ns, strains, minor hea			
Nature of In	njury or Illness &					Brief Summany of Injury or Illness
Mechanis	sm of Injury					Brief Summary of Injury or Illness (Ex: Unconscious, Struck by Falling Tree)
Evacuati	on Request					Air Ambulance / Short Haul/Hoist Ground Ambulance / Other
Delicat						
Patient	t Location					Descriptive Location & Lat. / Long. (WGS84)
Incide	nt Name					Geographic Name + Medical (Ex: Trout Meadow Medical)
On-Scene Incid	dent Commander		**			Name of on-scene IC of Incident within an Incident (Ex: TFLD Jones)
Patie	ent Care					Name of Care Provider (Ex: EMT Smith)
3 INITIAL DATI	ENT ACCECCMENT	's Complete thi	a sootian for each noti	ant an amalian bla (ataut it	h the most severe patient)	
J. INTIAL PAII	ENT ASSESSMENT	• Complete till	s section for each patte	ent as applicable (start wit	in the most severe patient)	
Patient Assessi	ment: See IRPG PAG	GE 108				
Treatment:	at,					
4. EVACUATION						
Evacuation Loca	tion (if different): (De	escriptive Lo	cation (drop point,	intersection, etc.) or	Lat. / Long.) Patient'	s ETA to Evacuation Location:
Helispot / Extract	tion Site Size and H	azards:				
, ionopor, Entrace	non one oleo ana m	azarao.				
5. ADDITIONAL	RESOURCES / EQU	JIPMENT NI	EEDS:			
Example: Paramed	dic/EMT, crews, immob	ilization devic	es, AED, oxygen, tra	uma bag, IV/fluid(s), spli	ints, rope rescue, wheele	d litter, HAZMAT, extrication
6. COMMUNICA	TIONS: Identify St	ate Air/Grou	ind FMS Frequen	cies and Hosnital C	ontacts as applicabl	
Function	Channel Name/Num		Receive (RX)	Tone/NAC *	Transmit (TX)	Tone/NAC *
COMMAND				641		
AIR-TO-GRND			4001	100		
TACTICAL						
7. CONTINGEN	CY: Considerations:	lf primary op	tions fail, what actio	ons can be implemente	ed in conjunction with p	orimary evacuation method? Be thinking ahead
8. ADDITIONAL	INFORMATION: Up	dates/Change	es, etc.			
REMEMBER:	Confirm ETAs of re	esources or	dered. Act accor	ding to your level o	f training. Be Alert.	Keep Calm. Think Clearly. Act Decisively.