

Establishing an Effective Ergonomics Program



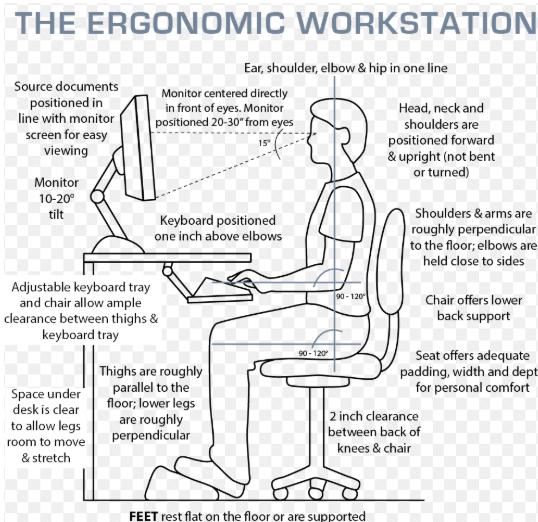
PRESENTED BY
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Ergonomics Definition:

Ergonomics noun

Er • go • nom • ics

- 1 an applied science concerned with designing and arranging things people use so that the people and things interact most efficiently and safely
- 2 the design characteristics of an object resulting especially from the application of the science of ergonomics





Ergonomics Focuses on:

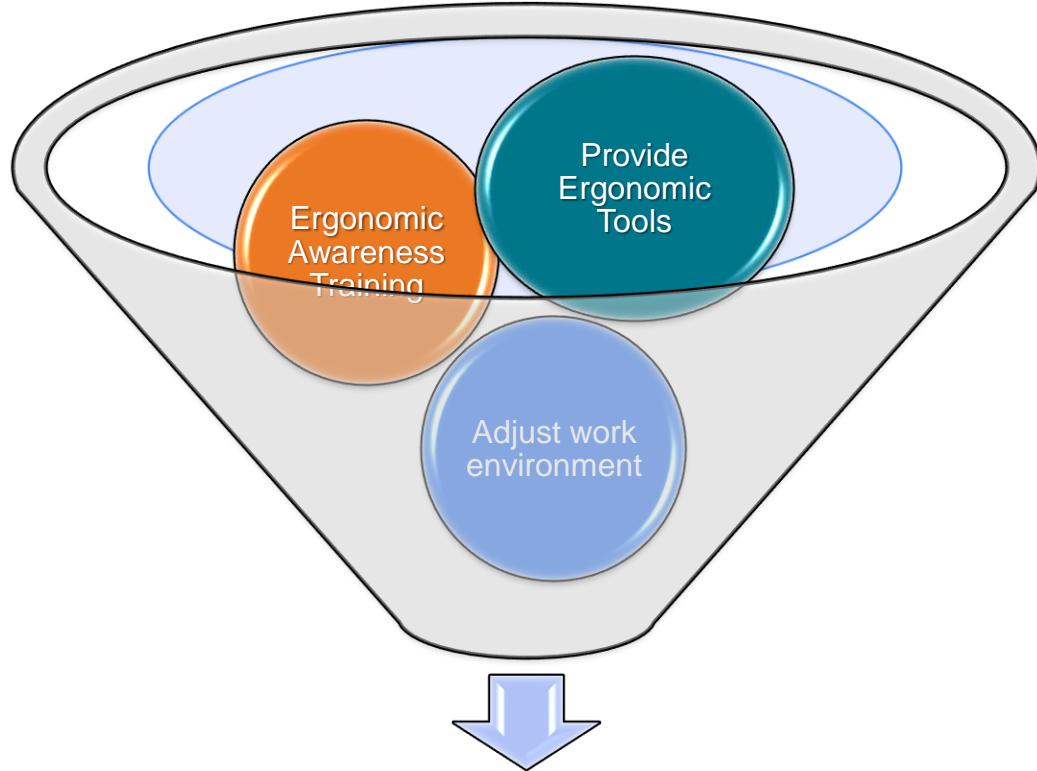
- Posture
- Repetitive Tasks
- Duration
- Contact Stress
- Forceful Exertion
- Vibration



Workstation Posture

- Key to discomfort
- Equipment and positioning = posture issues
- Sets up for potential injury
- Habits (i.e., how I work)

Value of an Ergonomic Program



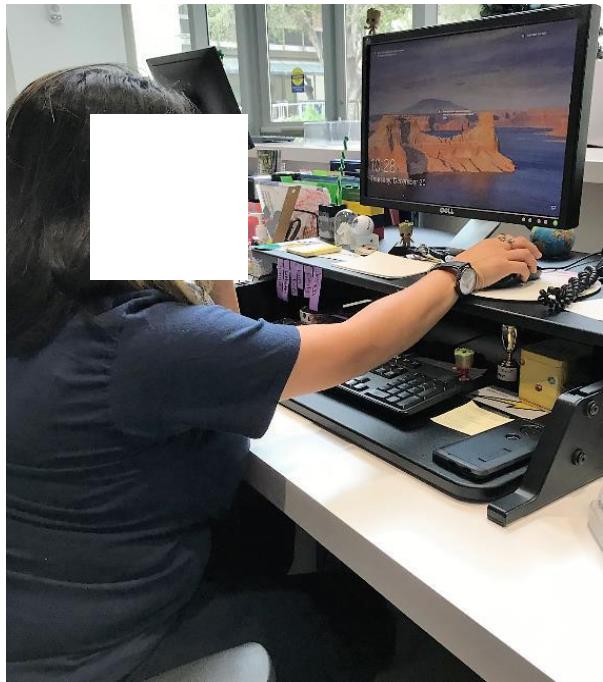
**Reduce Number of
Injuries**

Proactive Office Ergonomic Program Impact

- **Reduced discomfort**
- **Reduced risks and costs**
- **Boost employee well-being**
- **Reduce workload shifting**
- **Improved productivity**
- **Supports CSU policy & Cal/OSHA**

proactive

When you think of Office
Ergonomics, what do you think of?



OR THIS:



Why Ergonomics Programs Struggle or Fail

1. Not treated like any other business program
2. Lack of management buy in
3. Limited resource planning
4. Limited technical resource access
5. Failure to involve employees
6. Reactive rather than *pro-active*
7. One and done approach



Establishing or Improving Your Office Ergonomics Program

Limitations to Consider Before Launching



Limiting Factors

BUY-IN & BUDGET

- Is program supported by Executive Team
- What is potential exposure
- Have you budgets for equipment
- Does the budget align to plan

Limiting Factors

RESOURCES

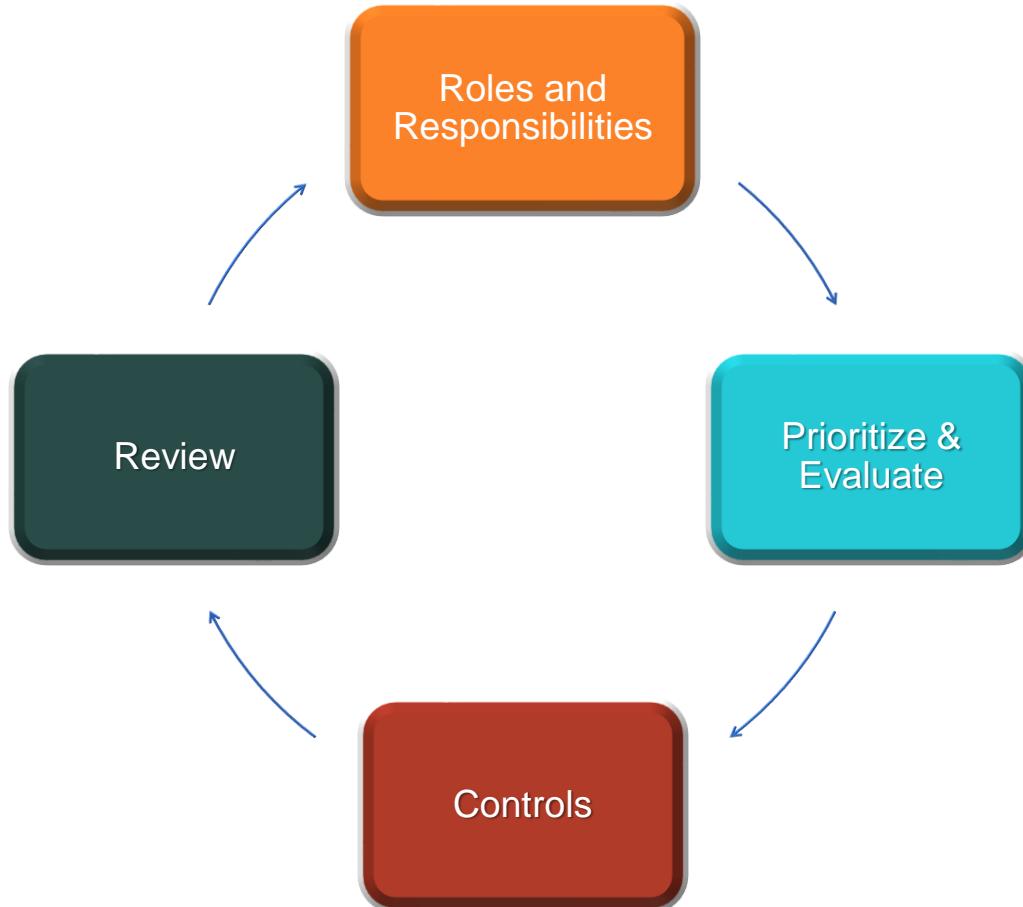
- ❑ Who is going to evaluate equipment
- ❑ Who is going to provide training
- ❑ Who is going to provide evaluations
- ❑ How will employee's provide feedback
- ❑ Will employees have time to complete

Limiting Factors

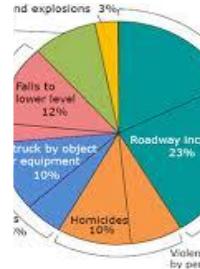
EQUIPMENT

- Have we evaluated equipment
- Are we limiting employees purchasing non-approved equipment
- Have we negotiated with selected equipment vendors
- Is there a “try” before you buy
- What is plan for home office equipment

Key Components of an Effective Office Ergonomics Program



Prioritization



Review existing data

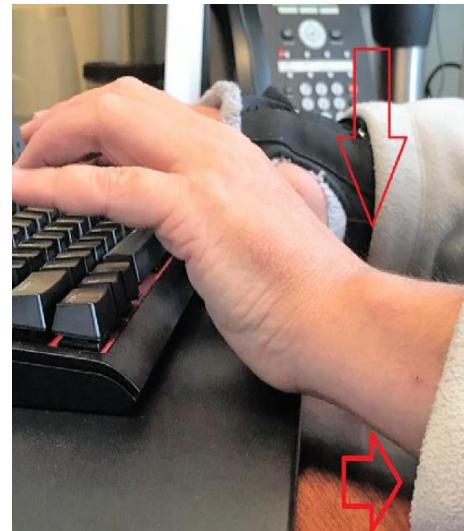


Involve employees



Observe workers and workstations

Evaluate Risk Factors - Example



Comprehensive Ergonomic Program

Proactive Approach Should

1. Establish a plan
2. Prioritize rollout
3. Encourage early reporting
4. Enable employees
5. Meet compliance requirements

Early Reporting

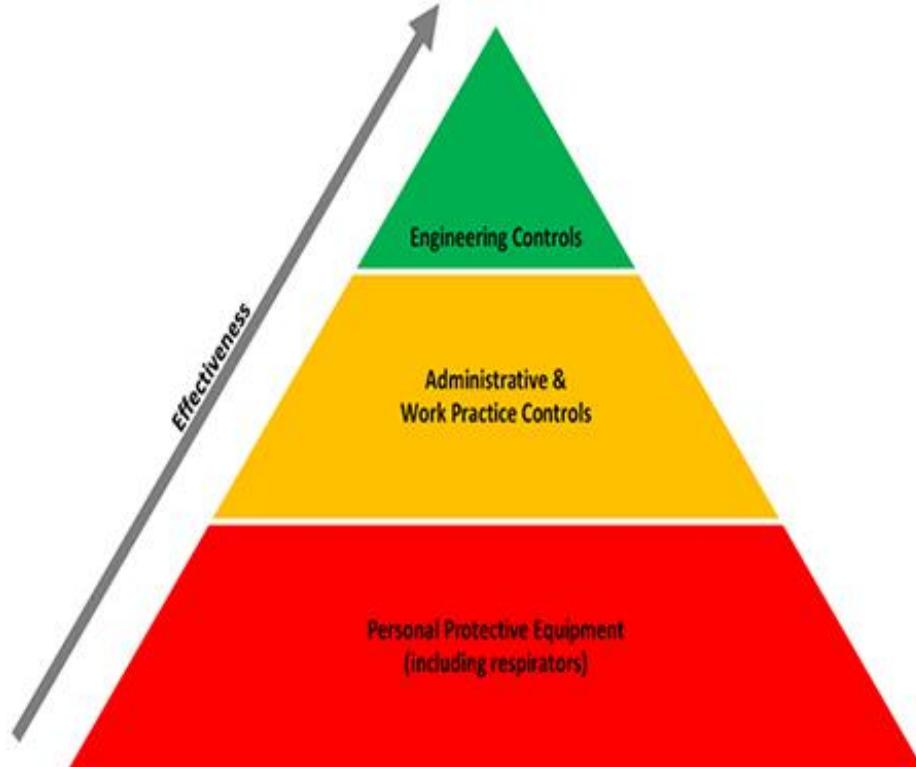
Prevent minor issues from escalating

Reduced costs

Effective short-term treatment

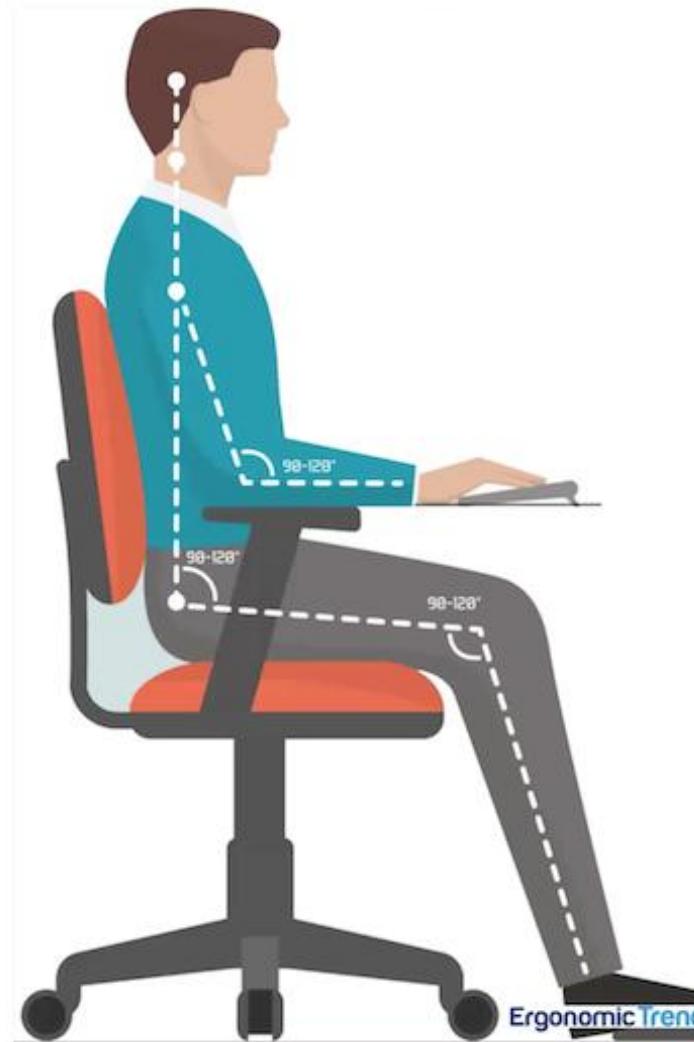
Workforce feels valued/empowered

Enable Employees Implement Control Measures



Example of Controls: Office

- Use adjustable furniture and equipment tailored to employee stature.
- Keep commonly used items within easy reach.
- Encourage regular screen breaks to avoid eye fatigue.
- Promote posture variation throughout the day.
- Maintain a clean, clutter-free workspace to minimize physical and mental stress.
- Encourage alternating job tasks to include different muscle groups.
- Train staff on ergonomic principles
- Conduct workstation assessments



Control: Provide Training

Don't just change the equipment...

Change the mindset...

Training on ergonomics teaches employees and managers:

- Principles of Ergonomics
- Proper Posture and Movement
- Recognize Risk Factors
- Signs and symptoms of injury
- How to report issues effectively
- Proper workstation layout
- Proper posture and equipment use
- Importance of body mechanics
- Value of good office ergonomics

Establishing or Updating Your Office Ergonomics Program

Establishing Your Plan

Step #1: Information Gathering

What Are Your Current Efforts

Identify Gaps:

- ✓ **Management support**
- ✓ **Written program/policy**
- **Adjustable equipment**
- **Early reporting process**
- **Budget allocation**
- **Employee training**
- **Ergonomic evaluations**
- **Home office ergonomic policy**
- **Approved ergonomic equipment**

Establishing Your Plan

Step #2: Management Commitment & Planning

Identify Agreed-to Objectives & Priorities

Identify Gaps:

- ✓ Establish organizational priority
- ✓ Define objectives
- ✓ Identify budget allocation
- ✓ Establish a rollout strategy
- ✓ Determine a communication plan
- ✓ Identify performance indicators

Establishing Your Plan

Step 3: Written Program & Policies

Establishing Your Plan

Determine Gaps & Completeness:

- ✓ **Is there a written program and policy**
- ✓ **Does program/policy include responsibilities**
- ✓ **Does program/policy include measurement**
- ✓ **Does program/policy identify procedures**
- ✓ **Does program/policy identify approved equipment**
- ✓ **Does program/policy identify early reporting**
- ✓ **Does program/policy identify training**

Establish Roles and Responsibilities

- Ensure your Staff and Management Team understand their role in the ergonomics program.

Employees:

- Participate in training
- Use equipment correctly
- Report issues/discomfort
- Report issues early
- Suggest improvements and provide feedback.

Supervisors & Managers:

- Observe employees
- Evaluate workstations.
- Implement adjustments
- Offer solutions.
- Ensure compliance
- Support the program

Facilities Management:

- Respond to work orders for workstation changes
- Procure approved ergonomic furniture, tools, and equipment

Leadership Team:

- Establish clear program goals
- Provide frontline management support
- Ensure resources are available
- Foster a culture of safety and prevention

Establishing Your Plan

Step #4: High Priority Assessments

Address Highest Priority

How to Prioritize Immediate Needs:

- ✓ Do you have employees proactively reporting symptoms?
- ✓ Does your injury claim data indicate prioritized work groups?
- ✓ Have you evaluated your workers to determine who has highest exposure?
- ✓ How will your highest priority employee receive an ergonomic assessment and training?

Establishing Your Plan

Step #5: Roll-out Planning

Create your Strategy

How will you rollout program/policy (with limited resources/budget)

- ✓ Identify how to implement plan given limited resources and budget
- ✓ Identify how employees will go through process of training and assessment
- ✓ Establish a rollout plan that may include phases
- ✓ Focused communication to targeted area / department management and then employees
- ✓ Track program of rollout

Establishing Your Plan

Step #6 Implement Plan

Getter Done

Determine Gaps & Completeness:

- ✓ Who will provide oversight of implementation
- ✓ Who will provide assessments and training
- ✓ What will be communicated to management and employees during implementation
- ✓ What will be measured to ensure implementation is going to plan

Establishing Your Plan

Step #7: Measure Performance

Monitor Effectiveness

Leading Indicators (Proactive Measures)

- Employee Feedback
- Risk Assessments/Audits
- Observations
- Policy/program compliance
- Safety meetings
- Early symptom reporting
- Training hours

Lagging Indicators (Reactive)

- Injury Rates
- Accident Rates
- Lost Work Days
- Absenteeism

Resources

EMPLOYEE SAFETY RESOURCES

AGILITY

**ALLIANT RISK CONTROL
CONSULTING (ARCC)**

- EMPLOYEE SAFETY RESOURCES
- VISITOR/GUEST SAFETY RESOURCES
- PROPERTY PROTECTION RESOURCES
- COMPLIANCE & OTHER PROGRAM RESOURCES

PRAESIDIUM

WAIVERS

WORKERS' COMPENSATION

CYBER RISK MANAGEMENT

FACILITIES USE AGREEMENTS

FINE ARTS

IRIC MANUAL

CSURMA RESOURCE GUIDES

DRIEM RISK CONTROL

Employee Safety Resources

- Day Care Safety Checklist
- Machine Guarding Checklist
- Slip & Fall Inspection
- Accident Investigation
- Simple Ergonomic Strategies for Desk Jobs
- Workstation Selection Guidelines
- Ergonomics Program (sample)
- Fleet Safety (sample)
- Ladder Safety
- Material Handling & Moving
- Effective Safety Committee
- Office Safety Inspection
- Accident Investigation for Supervisors
- Sprains & Strains
- Golf Cart Safety
- Heat Illness - Know the Signs and Symptoms
- Sit and Stand Workstation Guidelines
- Simple Ergonomic Strategies for Working from Home
- Knife Safety
- Kitchen Safety

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2026 ANNUAL CONFERENCE OAKLAND, JANUARY 11 - 13

AUXILIARY ORGANIZATIONS ASSOCIATION
THE NEXT ERA OF AUXILIARIES
SHAPING TOMORROW

THANK
YOU!



Cumulative Trauma Injuries: Impact on CSU Auxiliaries

Statistics

- Since July 2020 = 46 claims totaling \$795k current incurred cost
- Average cumulative injury = \$17,283
- Except for Covid years (21/22) - averaging 9 claims/year