

Establishing an Effective Ergonomics Program

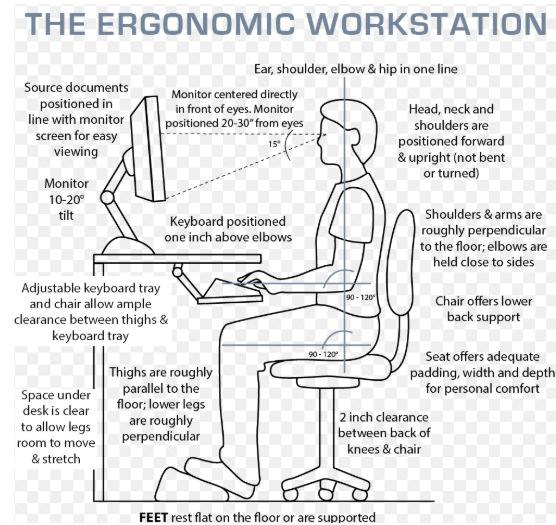


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Ergonomics Definition:

Ergonomics noun

Er • go • nom • ics

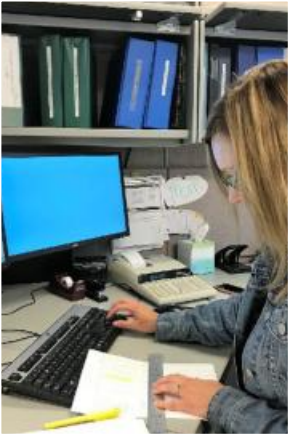


- 1 an applied science concerned with designing and arranging things people use so that the people and things interact most efficiently and safely
- 2 the design characteristics of an object resulting especially from the application of the science of ergonomics



Ergonomics Focuses on:

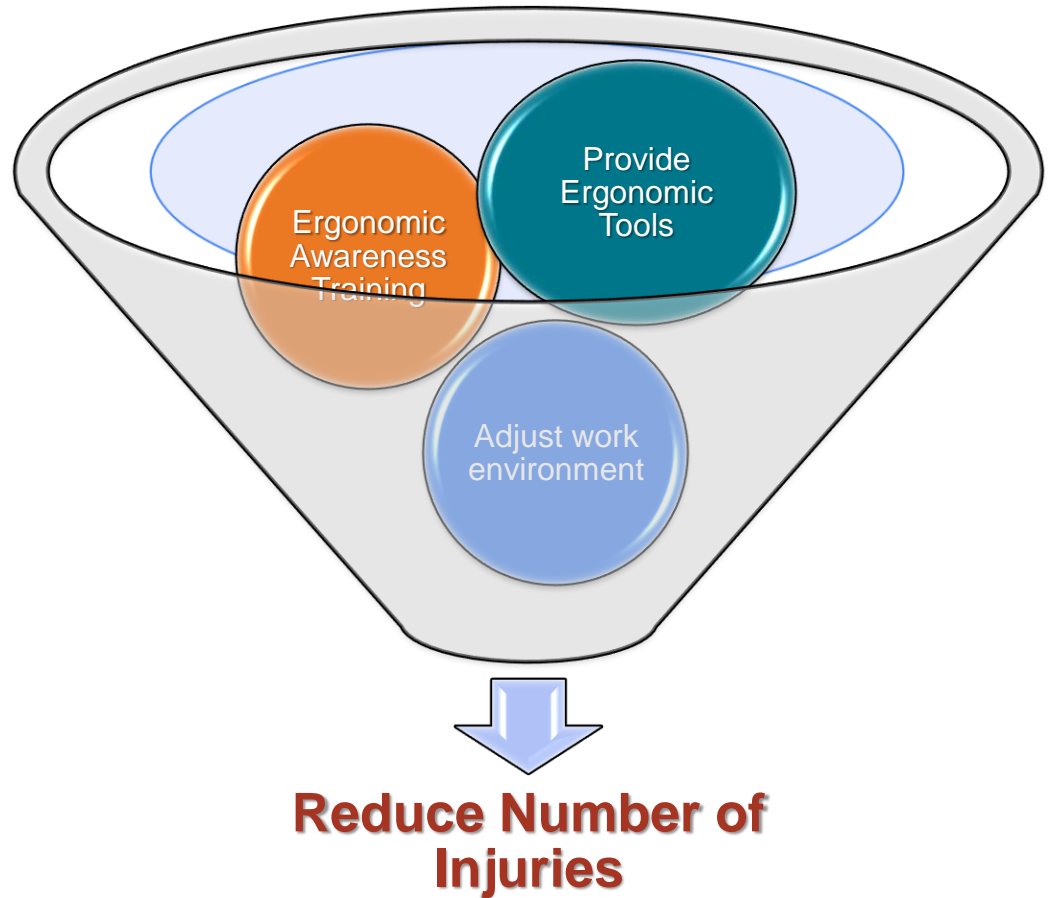
- Posture
- Repetitive Tasks
- Duration
- Contact Stress
- Forceful Exertion
- Vibration



Workstation Posture

- Key to discomfort
- Equipment and positioning = posture issues
- Sets up for potential injury
- Habits (i.e., how I work)

Value of an Ergonomic Program



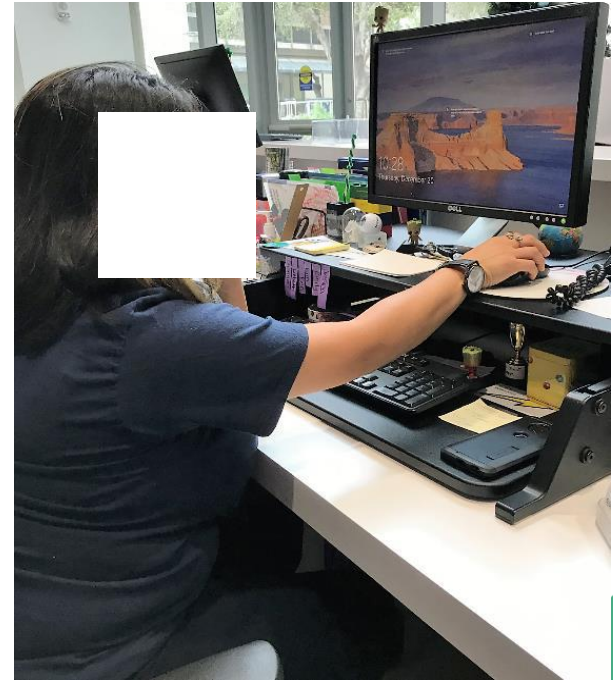
Proactive Office Ergonomic Program

- **Reduced discomfort**
- **Reduced risks and costs**
- **Boost employee well-being**
- **Reduce workload shifting**
- **Improved productivity**
- **Supports CSU policy & Cal/OSHA**



When you think of Office
Ergonomics, what do you think of?





OR THIS:



Why Ergonomics Programs Struggle or Fail

1. Not treated like any other business program
2. Lack of management buy in
3. Limited resource planning
4. Limited technical resource access
5. Failure to involve employees
6. Reactive rather than *pro-active*
7. One and done approach



Establishing or Improving Your Office Ergonomics Program

A large, abstract graphic in the bottom right corner of the slide. It consists of a triangle that is filled with a gradient of colors, transitioning from a bright green at the top right to a teal or blue-green at the bottom left.

Limitations to Consider Before Launching



BUY-IN & BUDGET

Limiting Factors

- ☐ Is program supported by Executive Team
- ☐ What is potential exposure
- ☐ Have you budgets for equipment
- ☐ Does the budget align to plan

Limiting Factors

RESOURCES

- ☐ Who is going to evaluate equipment
- ☐ Who is going to provide training
- ☐ Who is going to provide evaluations
- ☐ How will employee's provide feedback
- ☐ Will employees have time to complete

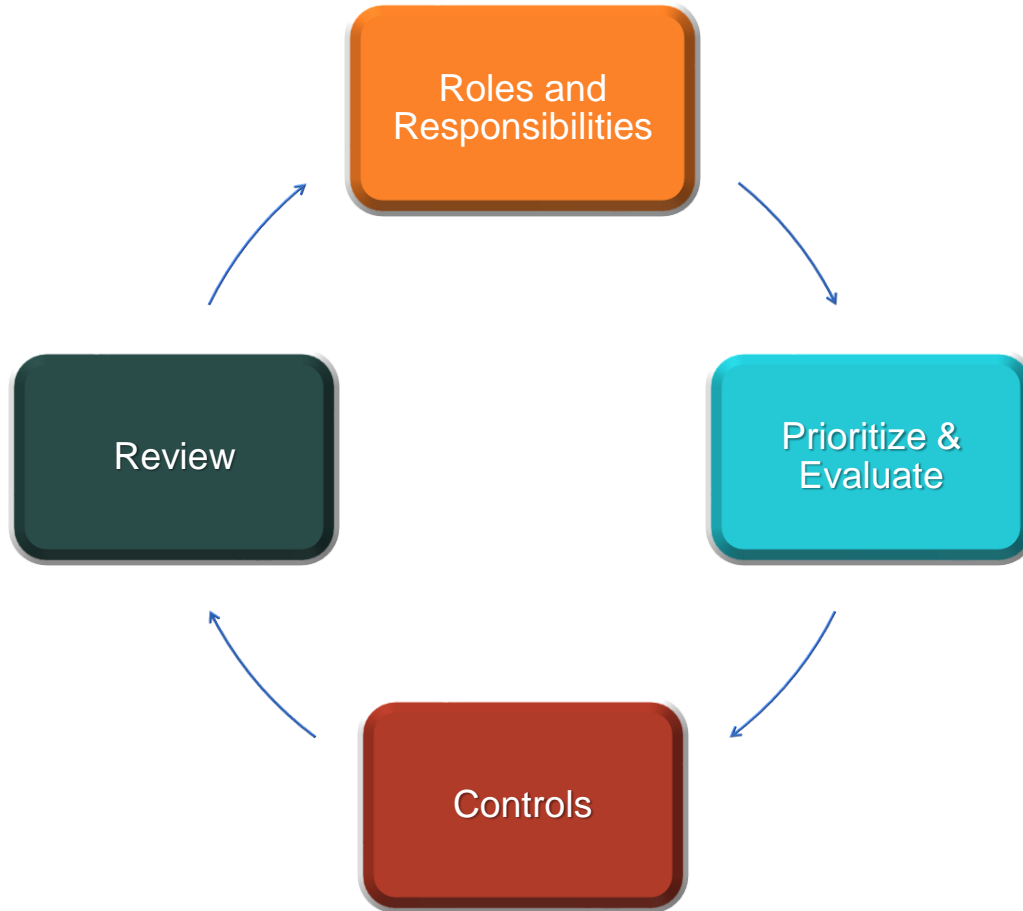
Limiting Factors

EQUIPMENT

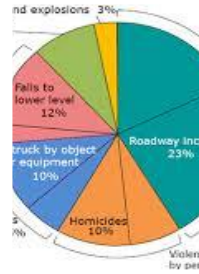
- ☐ Have we evaluated equipment
- ☐ Are we limiting employees purchasing non-approved equipment
- ☐ Have we negotiated with selected equipment vendors
- ☐ Is there a “try” before you buy
- ☐ What is plan for home office equipment

Key Components of an Effective Office Ergonomics Program





Prioritization



Review existing data

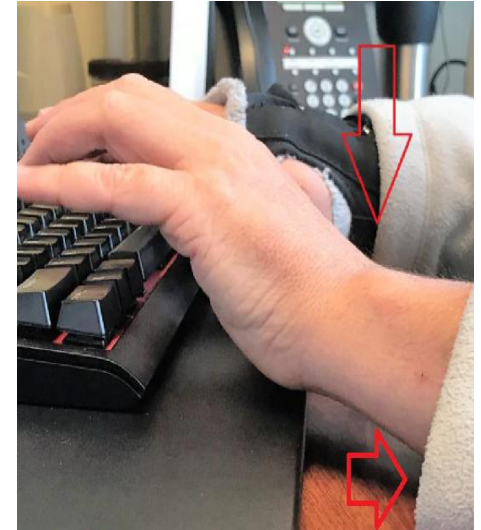
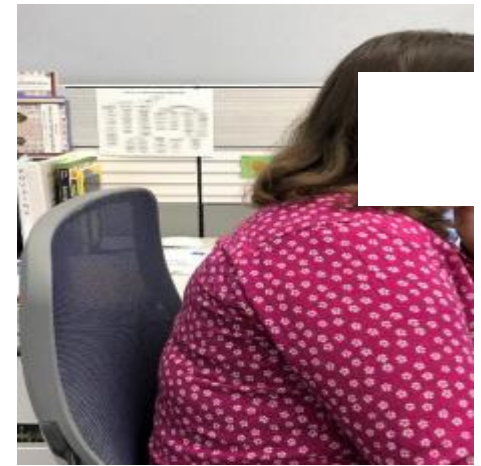
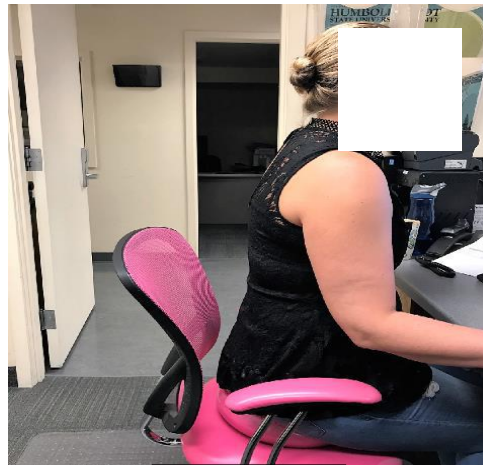


Involve employees



Observe workers and workstations

Evaluate Risk Factors - Example



Comprehensive Ergonomic Program

Proactive Approach Should

1. **Establish a plan**
2. **Prioritize rollout**
3. **Encourage early reporting**
4. **Enable employees**
5. **Meet compliance requirements**

Early Reporting

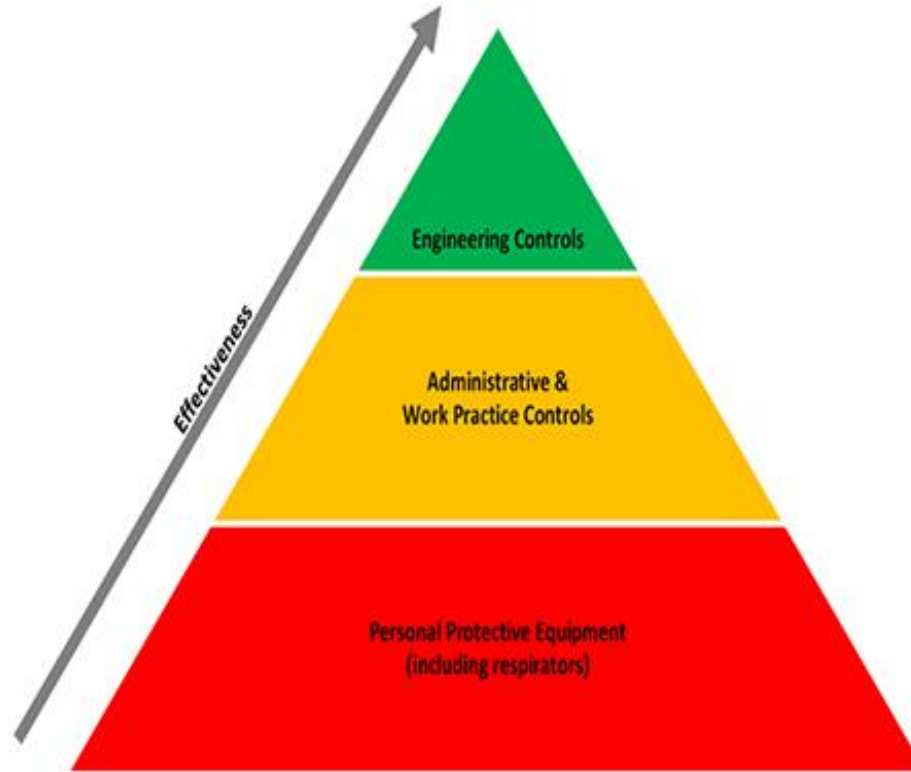
Prevent minor issues from escalating

Reduced costs

Effective short-term treatment

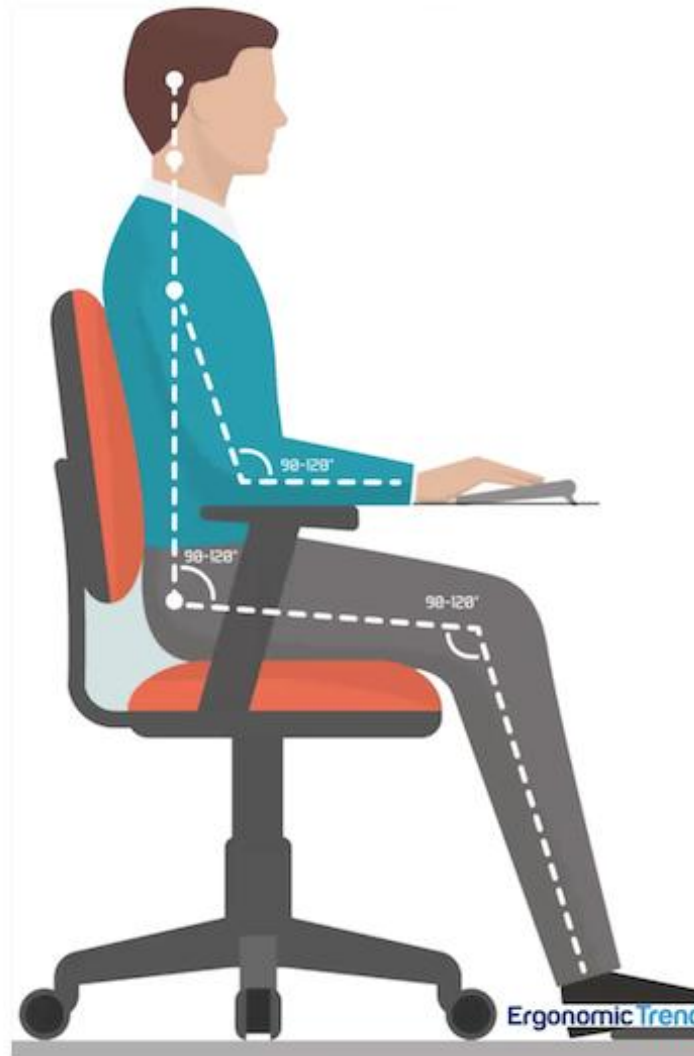
Workforce feels valued/empowered

Enable
Employees
Implement
Control
Measures



Example of Controls: Office

- ☐ Use adjustable furniture and equipment tailored to employee stature.
- ☐ Keep commonly used items within easy reach.
- ☐ Encourage regular screen breaks to avoid eye fatigue.
- ☐ Promote posture variation throughout the day.
- ☐ Maintain a clean, clutter-free workspace to minimize physical and mental stress.
- ☐ Encourage alternating job tasks to include different muscle groups.
- ☐ Train staff on ergonomic principles
- ☐ Conduct workstation assessments




Don't just change the equipment...

Change the mindset...

Control: Provide Training

Training on ergonomics teaches employees and managers:

- Principles of Ergonomics
 - Proper Posture and Movement
 - Recognize Risk Factors
 - Signs and symptoms of injury
 - How to report issues effectively
 - Proper workstation layout
 - Proper posture and equipment use
 - Importance of body mechanics
 - Value of good office ergonomics
- 
- A decorative graphic element in the bottom right corner of the slide, consisting of a diagonal bar with a gradient from teal to green.

Establishing or Updating Your Office Ergonomics Program





Step #1: Information Gathering

Establishing
Your Plan



What Are Your Current Efforts

Identify Gaps:

- ✓ **Management support**
- ✓ **Written program/policy**
- **Adjustable equipment**
- **Early reporting process**
- **Budget allocation**
- **Employee training**
- **Ergonomic evaluations**
- **Home office ergonomic policy**
- **Approved ergonomic equipment**

Establishing
Your Plan

Step #2: Management Commitment & Planning

Identify Agreed-to Objectives & Priorities

Identify Gaps:

- ✓ Establish organizational priority
- ✓ Define objectives
- ✓ Identify budget allocation
- ✓ Establish a rollout strategy
- ✓ Determine a communication plan
- ✓ Identify performance indicators



Establishing
Your Plan

Step 3: Written Program & Policies



Establishing Your Plan

Determine Gaps & Completeness:

- ✓ Is there a written program and policy
- ✓ Does program/policy include responsibilities
- ✓ Does program/policy include measurement
- ✓ Does program/policy identify procedures
- ✓ Does program/policy identify approved equipment
- ✓ Does program/policy identify early reporting
- ✓ Does program/policy identify training

Establish Roles and Responsibilities

- Ensure your Staff and Management Team understand their role in the ergonomics program.

Employees:

- Participate in training
- Use equipment correctly
- Report issues/discomfort
- Report issues early
- Suggest improvements and provide feedback.

Supervisors & Managers:

- Observe employees
- Evaluate workstations.
- Implement adjustments
- Offer solutions.
- Ensure compliance
- Support the program

Facilities Management:

- Respond to work orders for workstation changes
- Procure approved ergonomic furniture, tools, and equipment

Leadership Team:

- Establish clear program goals
- Provide frontline management support
- Ensure resources are available
- Foster a culture of safety and prevention



Step #4: High Priority Assessments

Establishing
Your Plan



Address Highest Priority

How to Prioritize Immediate Needs:

- ✓ Do you have employees proactively reporting symptoms?
- ✓ Does your injury claim data indicate prioritized work groups?
- ✓ Have you evaluated your workers to determine who has highest exposure?
- ✓ How will your highest priority employee receive an ergonomic assessment and training?



Step #5: Roll-out Planning

Establishing
Your Plan



Create your Strategy

How will you rollout program/policy (with limited resources/budget)

- ✓ Identify how to implement plan given limited resources and budget
- ✓ Identify how employees will go through process of training and assessment
- ✓ Establish a rollout plan that may include phases
- ✓ Focused communication to targeted area / department management and then employees
- ✓ Track program of rollout



Step #6 Implement Plan

Establishing
Your Plan



Getter Done

Determine Gaps & Completeness:

- ✓ Who will provide oversight of implementation
- ✓ Who will provide assessments and training
- ✓ What will be communicated to management and employees during implementation
- ✓ What will be measured to ensure implementation is going to plan



Step #7: Measure Performance

Establishing
Your Plan



Monitor Effectiveness

Leading Indicators (Proactive Measures)

- Employee Feedback
- Risk Assessments/Audits
- Observations
- Policy/program compliance
- Safety meetings
- Early symptom reporting
- Training hours

Lagging Indicators (Reactive)

- Injury Rates
- Accident Rates
- Lost Work Days
- Absenteeism

Resources

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EMPLOYEE SAFETY RESOURCES

AGILITY

ALLIANT RISK CONTROL CONSULTING (ARCC)

- EMPLOYEE SAFETY RESOURCES
- VISITOR/GUEST SAFETY RESOURCES
- PROPERTY PROTECTION RESOURCES
- COMPLIANCE & OTHER PROGRAM RESOURCES

PRAESIDIUM

WAIVERS

WORKERS' COMPENSATION

CYBER RISK MANAGEMENT

FACILITIES USE AGREEMENTS

FINE ARTS

IRIC MANUAL

CSURMA RESOURCE GUIDES

PRISM RISK CONTROL

Employee Safety Resources

- [Day Care Safety Checklist](#)
- [Machine Guarding Checklist](#)
- [Slip & Fall Inspection](#)
- [Accident Investigation](#)
- [Simple Ergonomic Strategies for Desk Jobs](#)
- [Workstation Selection Guidelines](#)
- [Ergonomics Program \(sample\)](#)
- [Fleet Safety \(sample\)](#)
- [Ladder Safety](#)
- [Material Handling & Moving](#)
- [Effective Safety Committee](#)
- [Office Safety Inspection](#)
- [Accident Investigation for Supervisors](#)
- [Sprains & Strains](#)
- [Golf Cart Safety](#)
- [Heat Illness - Know the Signs and Symptoms](#)
- [Sit and Stand Workstation Guidelines](#)
- [Simple Ergonomic Strategies for Working from Home](#)
- [Knife Safety](#)
- [Kitchen Safety](#)

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2026 ANNUAL CONFERENCE OAKLAND, JANUARY 11 - 13

AUXILIARY ORGANIZATIONS ASSOCIATION

**THE NEXT ERA OF AUXILIARIES
SHAPING TOMORROW**

THANK YOU!



Cumulative Trauma Injuries: Impact on CSU Auxiliaries

Statistics

- Since July 2020 = 46 claims totaling \$795k current incurred cost
- Average cumulative injury = \$17,283
- Except for Covid years (21/22) - averaging 9 claims/year