

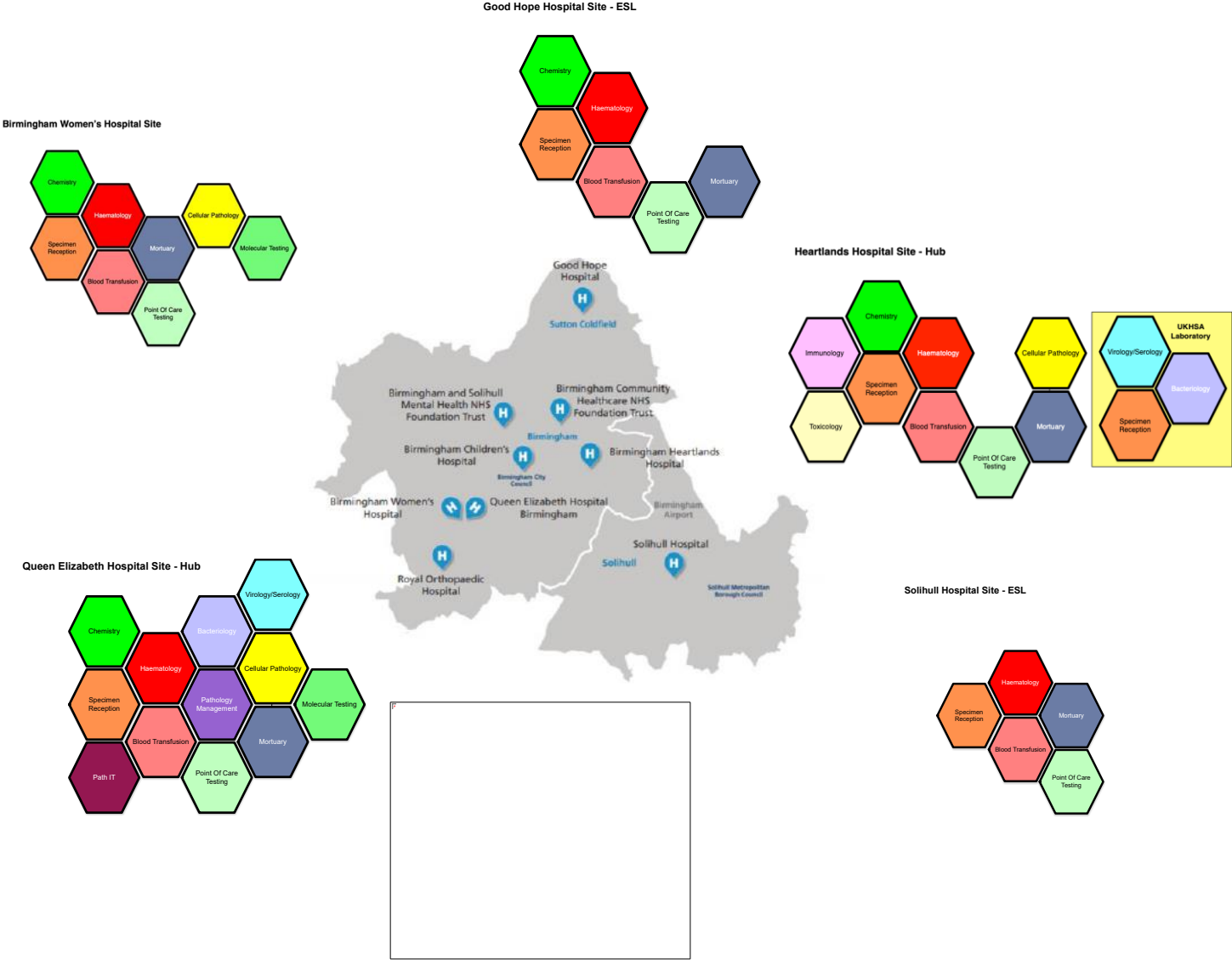
Challenges in Diagnostic Development and Translation

A View from NHS Laboratory
Diagnostics



Pathology

Fig 1: Current Situation



Pathology

- Cellular Pathology – bits of people – not industrialised
- Microbiology/Virology – bits of bugs and viruses – semi-industrialised
- Biochemistry – everything is ultimately biochemistry - industrialised
- Haematology – blood cells and maths – industrialised
- RCPATH – 18 Specialities

The Backbone of Clinical Decision- Making

- 70%+ of clinical decisions rely on lab diagnostics
- 1.1 billion tests performed annually across NHS labs
- Core to screening, prevention, acute & chronic care

The Scale

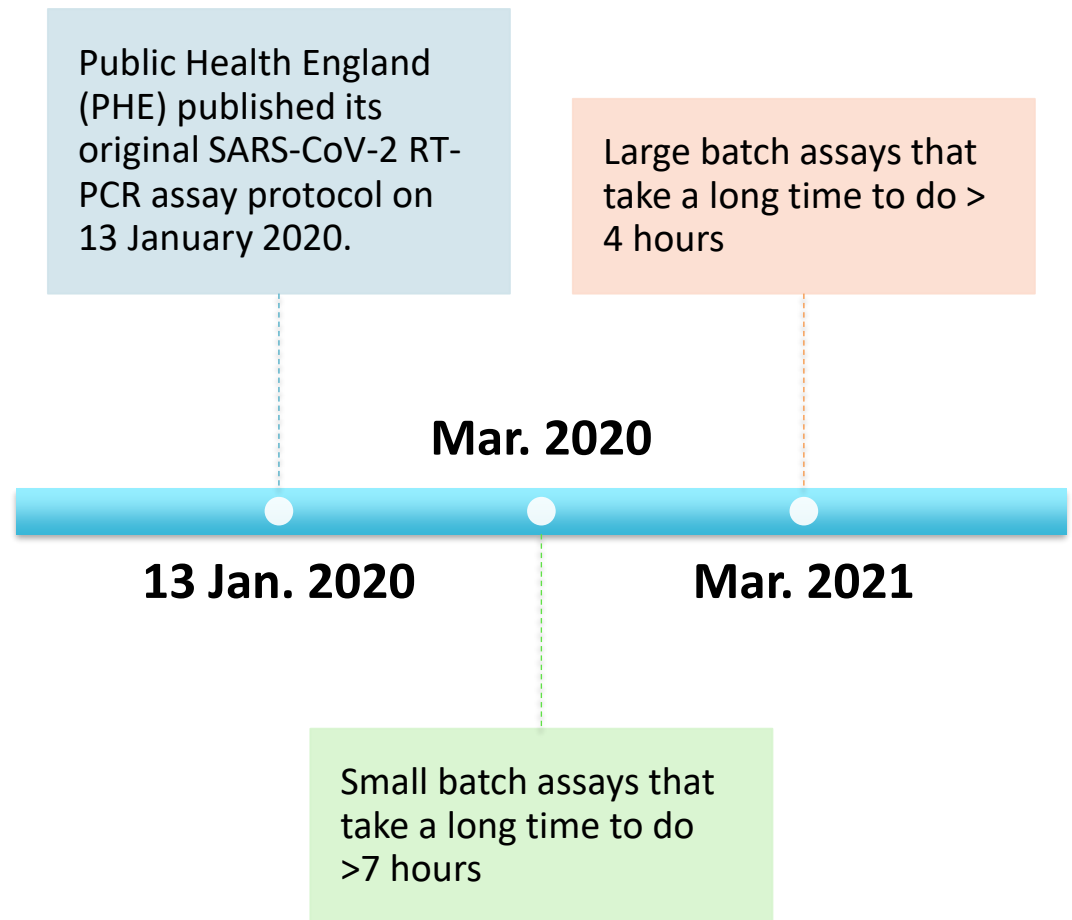
SPECIALTY	TOTAL TESTS/REQUESTS
Clinical Biochemistry	27,347,297
Haematology & Blood Bank	3,215,149
Microbiology	918,934
Immunology	329,757
Histopathology & Cytology (combined)	94,921
Total	31,905,058

Where Innovation Stalls

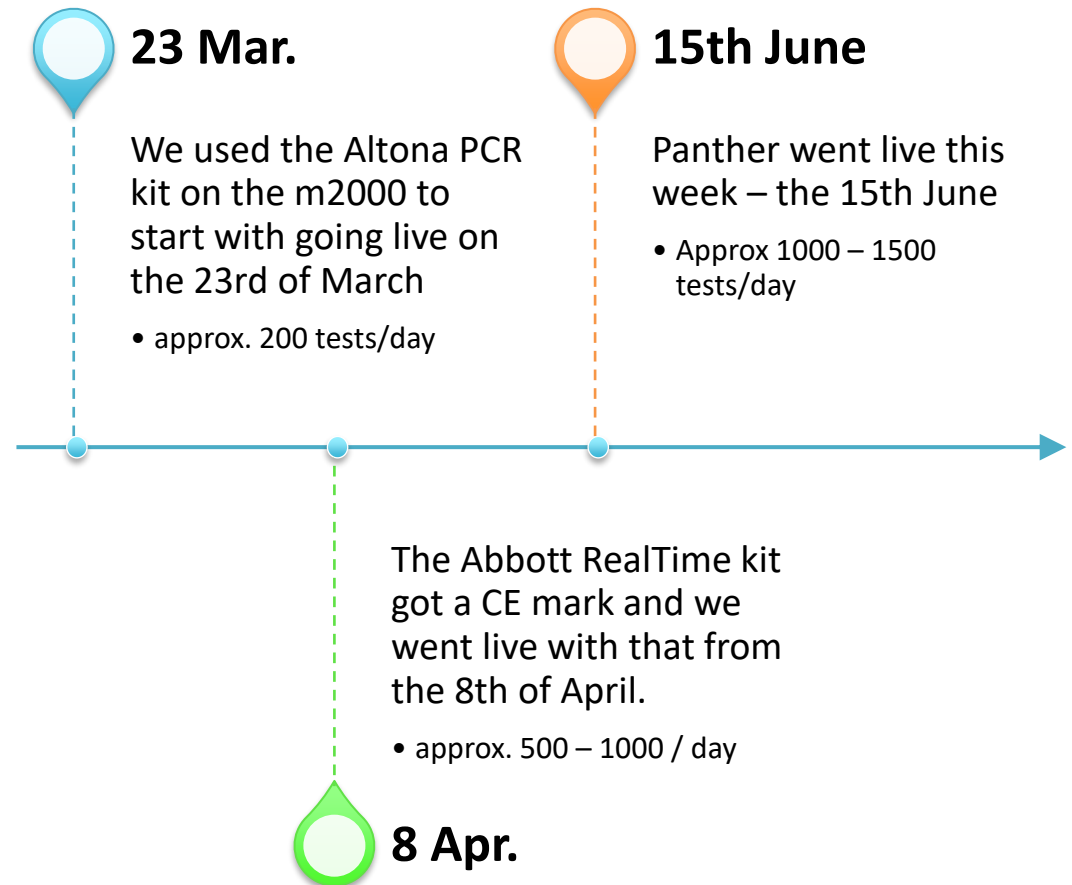
- Research & Discovery → Prototype
→ Evaluation → Commissioning
- Attrition points: cost-effectiveness,
digital integration, clinical
validation



Industrializing Sars-Cov-2 Testing



Pre-analytical Phase



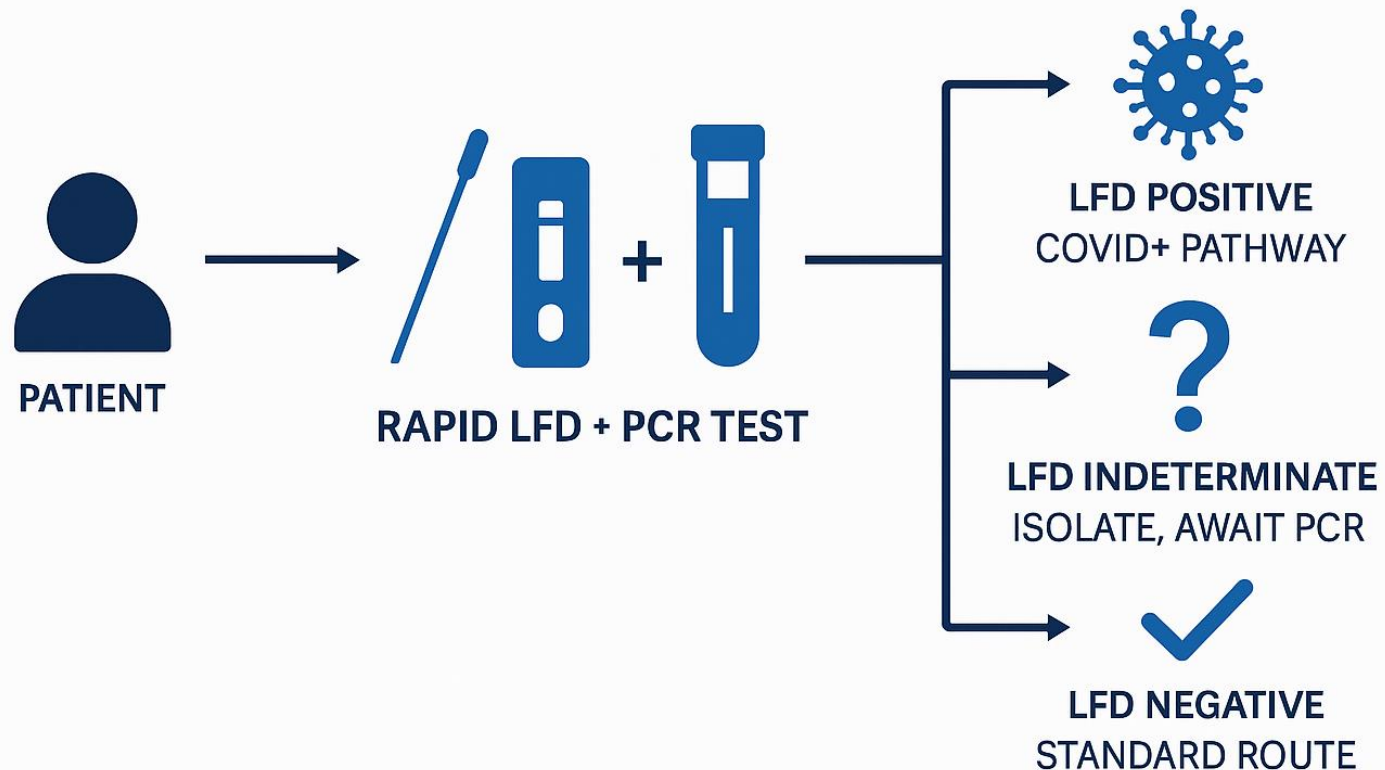


Altona Diagnostics SARS-CoV-2 PCR Kit – Timeline Summary

Date	Event
10 Jan 2020	SARS-CoV-2 genome published (Wuhan-Hu-1 sequence via GISAID)
13 Jan 2020	WHO shares first PCR protocols (including PHE/Charité Berlin methods)
27 Jan 2020	Altona begins in-house development of a SARS-CoV-2 RT-PCR assay
7 Feb 2020	Prototype assay released to selected reference labs for internal testing
24 Feb 2020	CE-IVD mark granted for “RealStar® SARS-CoV-2 RT-PCR Kit 1.0”
March 2020	Commercial rollout across Europe, including NHS labs
Apr–Jun 2020	Kit validated by national reference labs (e.g. PHE Porton Down)

real-time RT-PCR – the ‘easy’ bit

COVID-19 TESTING PROTOCOL IN ED



Building Blocks of Service

Right test

Right time

Right patient

Right results

In Time



Health

[+ Add to myFT](#)

Regulation and ‘poor alignment’ are stymying health innovation, says report

Author recommends breaking ‘siloe’d’ work practices to spur life sciences sector and improve care



Save

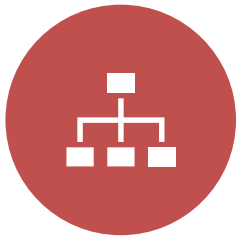


Digital therapeutics, AI-driven diagnostics and genomic medicine had the potential to radically evolve NHS care, the report noted © Rui Vieira/PA

Laura Hughes in London

Published NOV 28 2024

Regulation Requirements



IVD DEFINITION AND
CLASSIFICATION
([HTTPS://ASSETS.PUBLISHING.S
ERVICE.GOV.UK/MEDIA/67863
A313EF063B15DCA0F47/GUID
ANCE_ON_THE_REGULATION_
OF_IVD_MEDICAL_DEVICES_IN
_GB.PDF](https://assets.publishing.service.gov.uk/media/67863A313EF063B15DCA0F47/GUIDANCE_ON_THE_REGULATION_OF_IVD_MEDICAL_DEVICES_IN_GB.PDF))



CONFORMITY ASSESSMENT
AND UKCA MARKING (CE
MARKING)

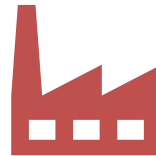


MUST HAVE ROBUST POST
MARKET SURVEILLANCE
SYSTEMS AND REPORT
SERIOUS INCIDENTS OR DEVICE
DEFICIENCIES TO MHRA



ISO 15189 ACCREDITATION

2.7 Exemption for health institutions (commonly referred to as in-house manufacturing)



“Regulation 33 excludes from its scope devices ‘manufactured and used only within the same health institution and on the premises of their manufacture or used on premises in the immediate vicinity without having been transferred to another legal entity.’”



“If the device is transferred to another legal entity, you will be considered a manufacturer, and the full regulations will Apply”

Capacity for Innovation



BAND 5 STAFF MAKE UP
60%+ OF DIAGNOSTIC
TEAMS



SAMPLE-TO-RESULT DELAYS
FROM STAFFING AND
CAPACITY



INCREASING DEMAND

What Happens When Diagnostics Fail

VANTY FAIR

POLITICS HOLLYWOOD ROYALS STYLE CULTURE

BLOOD UNICORN

Theranos Faces Yet Another Devastating Setback

The company is revising “tens of thousands” of inaccurate blood-test results.



BY MAYA KOSOFF

MAY 19, 2016



In April 2009, Quest and NID agreed to pay **\$302 million** to resolve both criminal and civil charges filed by the U.S. Department of Justice. **\$40 million** was a criminal fine for plea on a felony misbranding charge related to the PTH (parathyroid hormone) assay. **\$262 million** addressed False Claims Act allegations involving several assays, including the 25-OH-D (vitamin D) test, due to **inaccurate and unreliable results** between April 2002 and April 2006



Quest Diagnostics Incorporated to Pay \$302 Million to Resolve Allegations That a Subsidiary Sold Misbranded Test Kits

FOR IMMEDIATE RELEASE

April 15, 2009

Quest Subsidiary, Nichols Institute Diagnostics, Pleads Guilty to Felony Misbranding

Quest Diagnostics Incorporated ("Quest") and its subsidiary, Nichols Institute Diagnostics ("NID"), have entered into a global settlement with the United States to resolve criminal and civil claims concerning various types of diagnostic test kits that NID manufactured, marketed and sold to laboratories throughout the country until 2006. The payment of \$302 million will resolve these allegations and represents one of the largest recoveries ever in a case involving a medical device.

As part of the criminal resolution, NID pled guilty this morning before United States District Judge Sterling Johnson, Jr., at the U.S. Courthouse in Brooklyn, to a felony misbranding charge in violation of the Food, Drug, and Cosmetic Act, 21 U.S.C. §§ 301 et seq. The charge relates to NID's Nichols Advantage Chemiluminescence Intact Parathyroid Hormone Immunoassay (the "Advantage Intact PTH Assay"), a test that was used by laboratories throughout the country to measure parathyroid hormone ("PTH") levels in patients. As part of the plea, NID will pay a criminal fine of \$40 million. Quest has also entered into a non-prosecution agreement with the United States under which it will be obligated to continue to cooperate with the government.

Still Sending Faxes in 2025?



LEGACY: EDIFACT, READ
CODES



FUTURE: SNOMED CT, FHIR
APIS



NPEX: 6M PAPER DOCS
ELIMINATED, BUT PATCHY
ROLLOUT

Beyond Analytical Validity



MUST PROVE: ACCURACY + COST-EFFECTIVENESS + WORKFLOW IMPACT



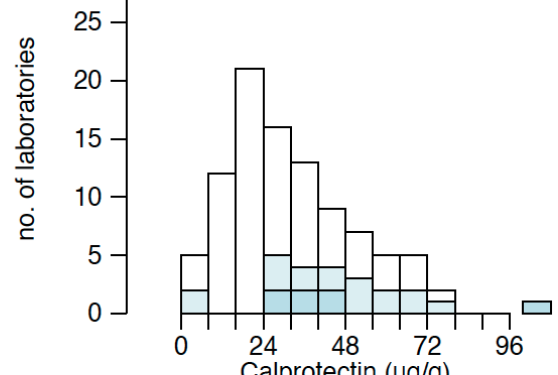
'INNOVATION WITHOUT IMPLEMENTATION IS JUST INVENTION.'

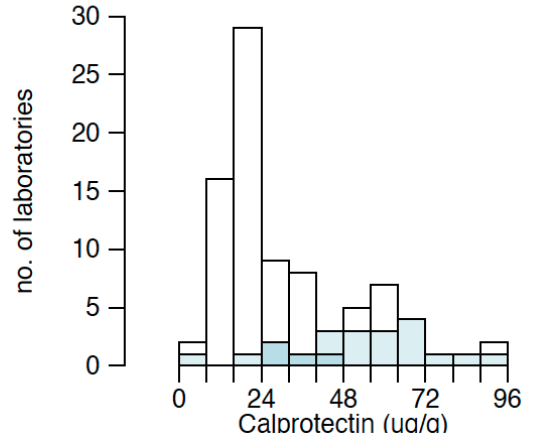
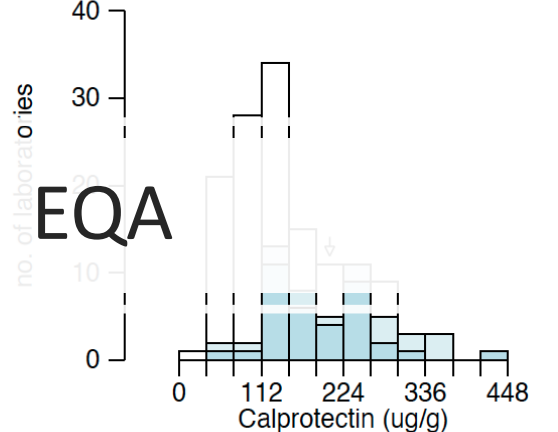
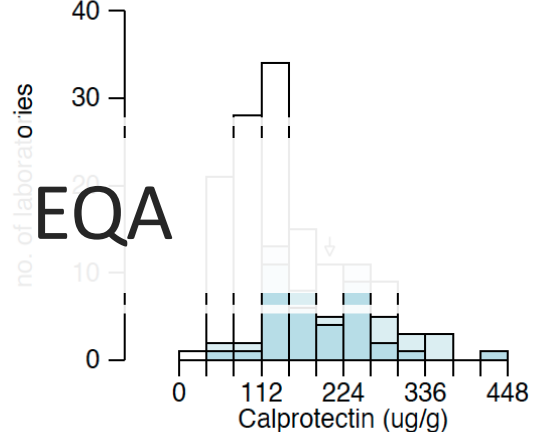
Faecal Calprotectin

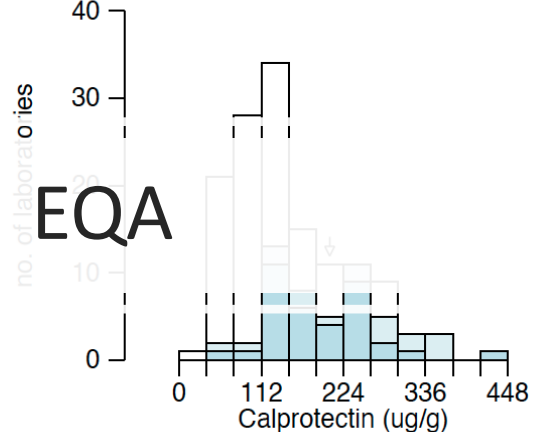
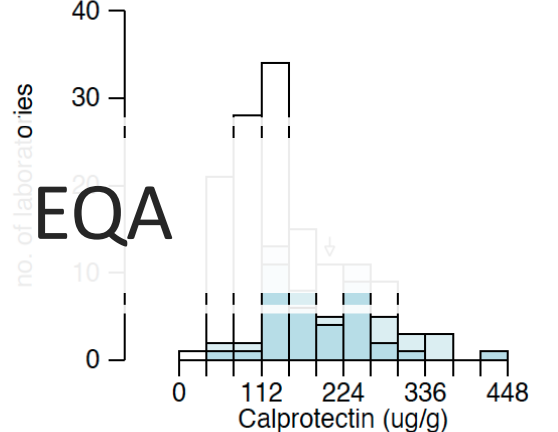
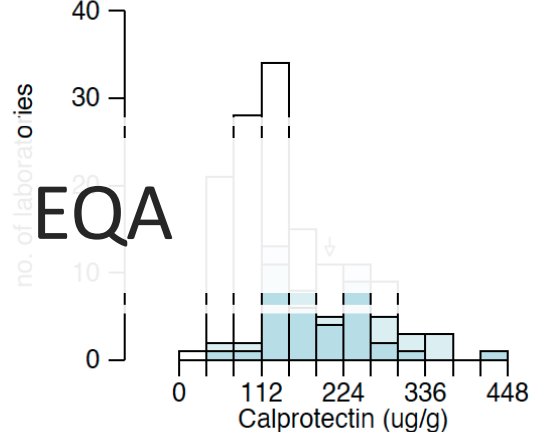
- 1990s: Calprotectin identified as a biomarker of intestinal inflammation in research settings (e.g. Røseth et al. 1992, 1997).
- 2000–2001: The first CE-marked commercial ELISA kit released in Europe by Calpro AS.
- 2003–2005: Other companies enter the market:
- BÜHLMANN releases their Calprotectin ELISA and later rapid test formats.
- Phadia (now part of Thermo Fisher) also introduces a calprotectin assay.
- 2013 onward: NICE DG11 (2013) formally evaluates faecal calprotectin for distinguishing IBD vs IBS.

DG11

- Robust evidence is needed on the comparative performance of different faecal calprotectin tests, including the performance of POCTs compared with laboratory-based tests.

All methods [ALTM]	95	32.7	19.2	58.9		(ALTM)	
ELISA	42	29.1	19.7	67.7		Your Interpretation	N
Buhlmann [2BU]	7	50.6	11.3	22.4		Mode	N
Immundiagnostik (K6927) [2IK]	5	47.3	11.0	23.2		Target	N
Thermo EliA Calpro 2 [2KO2]	22	18.4	9.2	50.1		Standard Uncertainty	2.6
Immunoturbidimetric	24	45.2	20.4	45.2		Your specimen: %bias	
Buhlmann fCAL turbo [4BU]	7	38.8	11.6	30.0		Method mean	38.8
Abbott Alinity	1	26.0				(Buhlmann fCAL turbo [4BU])	
Roche Cobas	3	71.7					
OC Sensor - Pledia [4EK]	12	42.6	17.4	41.0			
Immunometric	27	25.4	9.1	35.9			
Diasorin CLIA [9IN]	22	24.5	8.2	33.7			

Specimen : 245B	n	Mean	SD	CV(%)		Your result	<20
All methods [ALTM]	86	30.0	21.1	70.3		Target value	()
ELISA	37	24.9	17.2	69.1		Your Interpretation	N
Buhlmann [2BU]	5	33.7	4.0	11.9		Mode	N
Thermo Elia Calpro 2 [2KO2]	20	17.5	6.6	37.8		Target	N
Immunoturbidimetric	21	54.3	22.7	41.8		Standard Uncertainty	
Buhlmann fCAL turbo [4BU]	4	30.9				Your specimen: %bias	
Roche Cobas	1	47.0				Method mean	30.9
OC Sensor - Pledia [4EK]	12	61.0	15.4	25.2		(Buhlmann fCAL turbo [4BU])	
Immunometric	26	19.2	4.2	21.8			
Diasorin CLia [9IN]	21	18.7	2.4	12.8			
Inova QUANTA Flash [9IF]	4	23.6					

Specimen : 245C	n	Mean	SD	CV(%)		Your result	219
All methods [ALTM]	135	145	78	54.1		Target value	145
ELISA	52	116	57	48.8		(ALTM)	
Buhlmann [2BU]	11	165	89	54.2		Your Interpretation	P
Immundiagnostik (K6927) [2IK]	5	182	29	15.9		Mode	P
Thermo Elia Calpro 2 [2KO2]	23	91.4	38.4	42.1		Target	
Immunoturbidimetric	53	202	82	40.3		Standard Uncertainty	8.9
Buhlmann fCAL turbo [4BU]	36	187	66	35.1		Your specimen: %bias	+51.5
Abbott Alinity	5	170	42	23.0		Method mean	187
Roche Cobas	16	190	76	39.7		(Buhlmann fCAL turbo [4BU])	
OC Sensor - Pledia [4EK]	12	233	98	42.2			
Immunometric	28	97.4	35.3	36.2			
Diasorin CLia [9IN]	22	94.1	34.2	36.3			

Building Bridges, Not Silos



Workforce planning
& automation



Pathology networks
& digital hubs



Translational
pipelines



Evidence
frameworks

What Each Sector Can Do



ACADEMIA: ALIGN WITH
NHS NEEDS, CO-DESIGN

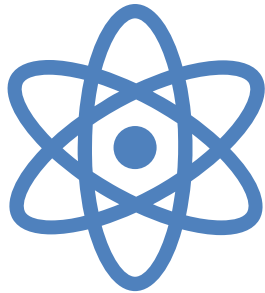


INDUSTRY: EVIDENCE +
INTEROPERABILITY FROM
DAY 1



NHS LABS: ENABLE PILOTS,
STAFF DEVELOPMENT,
DIGITAL READINESS

Let's Make Diagnostics Deliver



Ecosystem: labs, clinicians,
patients, innovators



Where can we work together
to shorten bench-to-bedside?