



Catalysing Transformation

SAP's Innovations in the Paper and Packaging Industry

Kai Aldinger, SAP
June 19, 2024

Market Consolidation & Portfolio Optimization

Smurfit Kappa and WestRock Announce Transaction to Create a Global Leader in Sustainable Packaging

SEPTEMBER 12, 2023



Business | Deals

Mondi to Buy DS Smith for £5 Billion and Create Packaging Titan

05

JUN

Smurfit Kappa Acquires Bag-in-Box Plant in Bulgaria: A Strategic Move to Boost European Growth

November 07, 2023 | By Packnode | 1272 Pageviews | 0 Reviews



Deals

Exclusive: Brazil's Suzano readies \$15 billion bid for International Paper, sources say

By Anirban Sen

May 8, 2024 1:04 AM GMT+2 · Updated 3 days ago



Challenges in the Paper and Packaging Industry



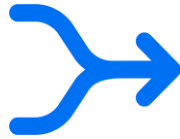
Keep pace with market developments

Various events and long-term trends on the supply and demand side of commodities and energy lead to significant and different price developments and fluctuations in the various sub-industries.



Tapping into new business areas

Residual and raw materials from the pulp and paper industry hold the potential to supplant various fossil resources with sustainable alternatives. There is also potential for sustainable **heat and power generation**.



Merge & Acquisition, sale and closure of operations

Companies are compelled to make business adjustments due to overcapacity and demand alterations, encompassing strategic acquisitions, mergers, and facility closures.



Sustainability as a business imperative and driver

Sustainability offers many opportunities for companies in the sector. However, it also presents many new challenges in terms of reporting and transparency.



Differentiate by new technology (AI)

Technology provides businesses the chance to enhance process automation and efficiency, while also serving as a strategy for competitive differentiation.



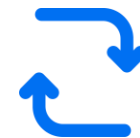
Manage demographic change

Due to the aging workforce in many companies, many experts are nearing retirement. Companies must retain this expertise internally or seek self-reliance.



Deal with IT obsolescence

Many IT systems in manufacturing, while functional, are technologically outdated and finding personnel for maintenance is increasingly difficult.



Master the circular economy

Despite the circular economy's industry dominance, businesses face hurdles due to increasing demand, consumer behaviour changes, and rising costs and accessibility problems of recycled raw materials.

Pulp and Paper Companies expand into New Business Areas

Utilization of by-products (→ Chemicals, Oil & Gas)



Lignin as a substitute for rare metals in batteries



Biochemicals as sustainable raw materials



Biofuel as an alternative to fossil fuels



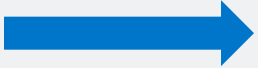
Textiles made of wood as an alternative to polyether and cotton



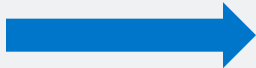
The next big thing in pulp and paper



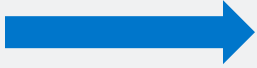
Forests



Pulp mill



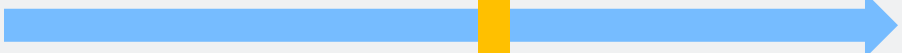
Paper mills



Converting / Finish Products



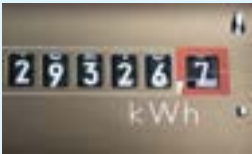
Sawmill



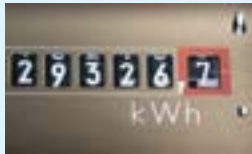
Usage of wood instead of cement and steel



Primary Value Chain (→ Mill Products)



Sale of energy from combustion



Sale of energy from waste heat



Sale of pellets

Utilization of residual heat and materials (→ Utilities)



Waste & Recycling



Packaging on demand

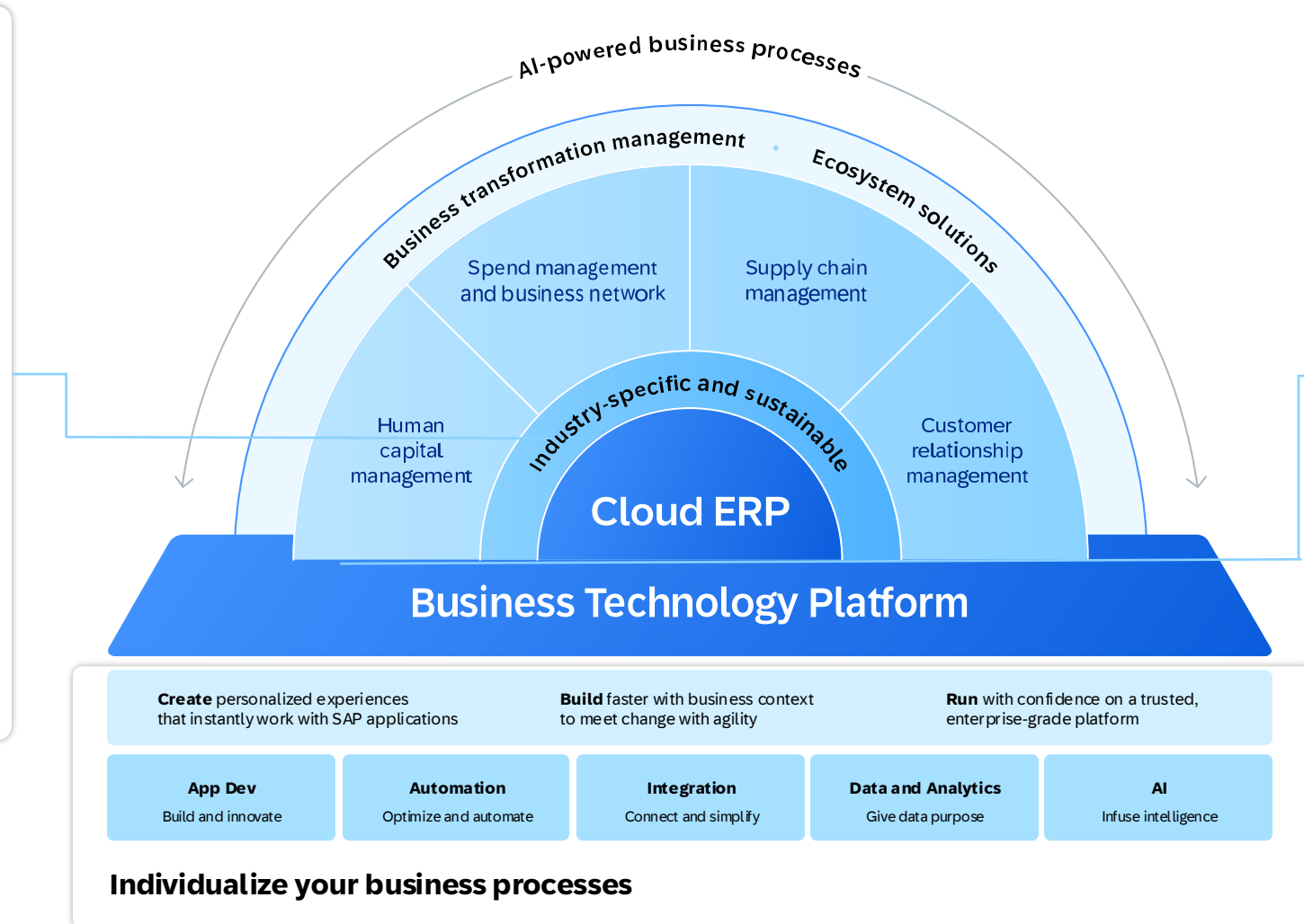
Service Business (→ Service provider)

SAP Portfolio | Empowering Paper & Packaging Companies in a World of Transformation

Industry Support

Support businesses with requirements from various industries on a single platform with industry solutions:

- Mill Products
- Chemicals
- Utilities
- Oil, gas, and energy
- Agriculture
- Construction and real estate



Suite qualities

The approach to ensure seamless integration across application.

- Seamless user experience
- Consistent security and identity management
- One workflow inbox
- Aligned Domain Models and integration content
- Embedded and cross-product analytics
- Coordinated lifecycle management
- End-to-end process blueprints

Individualize your business processes

Innovation and Roadmap* | Forest Products, Paper and Packaging

- SAP S/4HANA Suite
- SAP Industry & Cloud Solutions
- SAP Business Technology Platform
- SAP Partner Solution

■ S&OP Planning for conf. materials
SAP DSC - IBP and S/4HANA MPS

■ Visibility into Supply Chain
SAP Business Networks - Global Track & Trace

■ Circular Economy & raw material sourcing
SAP S/4HANA for Waste and Recycling

■ Visibility in the origin of raw materials
SAP Green Token

■ Trimming with SAP/4HANA Public cloud
Trim Suite by T.COM Lab preview

■ Visual Operation Intelligence
Cogniac Available on SAP Store

■ Low-code for Innovation & clean core
SAP Build

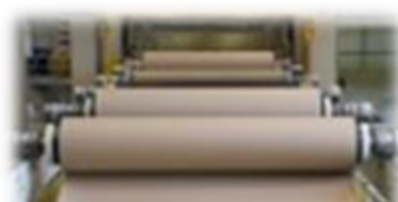
■ Leverage the power of Generative AI
SAP Business AI



Drive customer centricity



Build supply chain resilience



Optimize and collaborate on assets and operations



Run data-driven and intelligent business processes



Race toward sustainability

■ Order confirmation with prod. constraints
SAP S/4HANA advanced ATP - SBC

■ Order confirmation with transportation
SAP S/4HANA advanced ATP - BPS

■ Streamline Configurable Product Sales
SAP Intelligent Product Recommendation

■ Product Configuration
Cubicus by aicom

■ Dynamic Pricing
Price f(x) Available on SAP Store

■ Manufacturing Execution & Integration
SAP Digital Manufacturing (for Mill Products)

■ Digital Manufacturing for Mill Products
DM4Mill by delaware

■ Tank Planning
SAP Manufacturing Planning & Scheduling

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■ Mobile devices for Asset Maintenance
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SAP Responsible Design and Production

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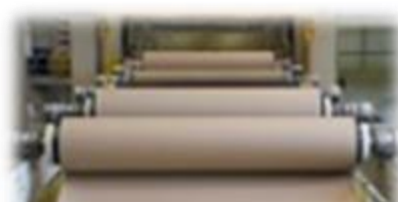
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SAP Intelligent Product Recommendation

Reimagine the customer experience for complex configurable products



Challenge

- Customers and salespeople struggle to find the right solution to meet their unique needs because your products are described in technical product-oriented terms
- Manufacturer struggles to expand into new markets because it is too much time consuming and costly to find and train salespeople
- Challenging to sell through e-commerce sales channels because products are too complex and your product offering too broad
- Supply chain team has limited visibility into useful information in the sales pipeline



Solution

- Digital sales assistant that leverages machine learning to streamline the quotation process and e-commerce customer experience for configurable products
- Provides AI based recommendation of optimal products and configurations to meet the customer's needs along with ML based prediction of lead time, price, CO2 footprint, etc.
- Out of the box integration with S/4HANA, SAP CPQ, SAP Commerce and a dynamically generated run time UI reduces time and effort to implement the solution



Benefits

- Reduce time, effort & technical expertise required to create a quote or shopping cart
- Strengthen customer loyalty and trust, by recommending solutions best suited to the customer's functional and business needs
- Minimize dependence on sales experts thus freeing up time to focus on complex and high value opportunities
- Decrease time required for training sales reps and channel partners – get reps selling successfully sooner
- Reduce customer lead times and increase supply chain efficiency by providing transparency into sales pipeline

Product search and selection in commerce or quote



Answer a few needs based questions or describe requirements in natural language



SAP Business AI



Trained models recommend best matching product configuration along with price and lead time



Review and select desired product & configuration



Product, default configuration, price added to quote, shopping cart or opportunity

Business Value

1-10%*

Increase revenue with better product personalization

60-95%*

Reduced time to create quote/budgetary estimate for complex products

1-25%*

Reduce inventory carrying cost

10-25%*

Time reduction to effective sales rep

- Purpose built machine learning application – No data scientist required by customer
- Out of the box integration with SAP CPQ, Commerce Cloud & S/4HANA

* SAP Value Management

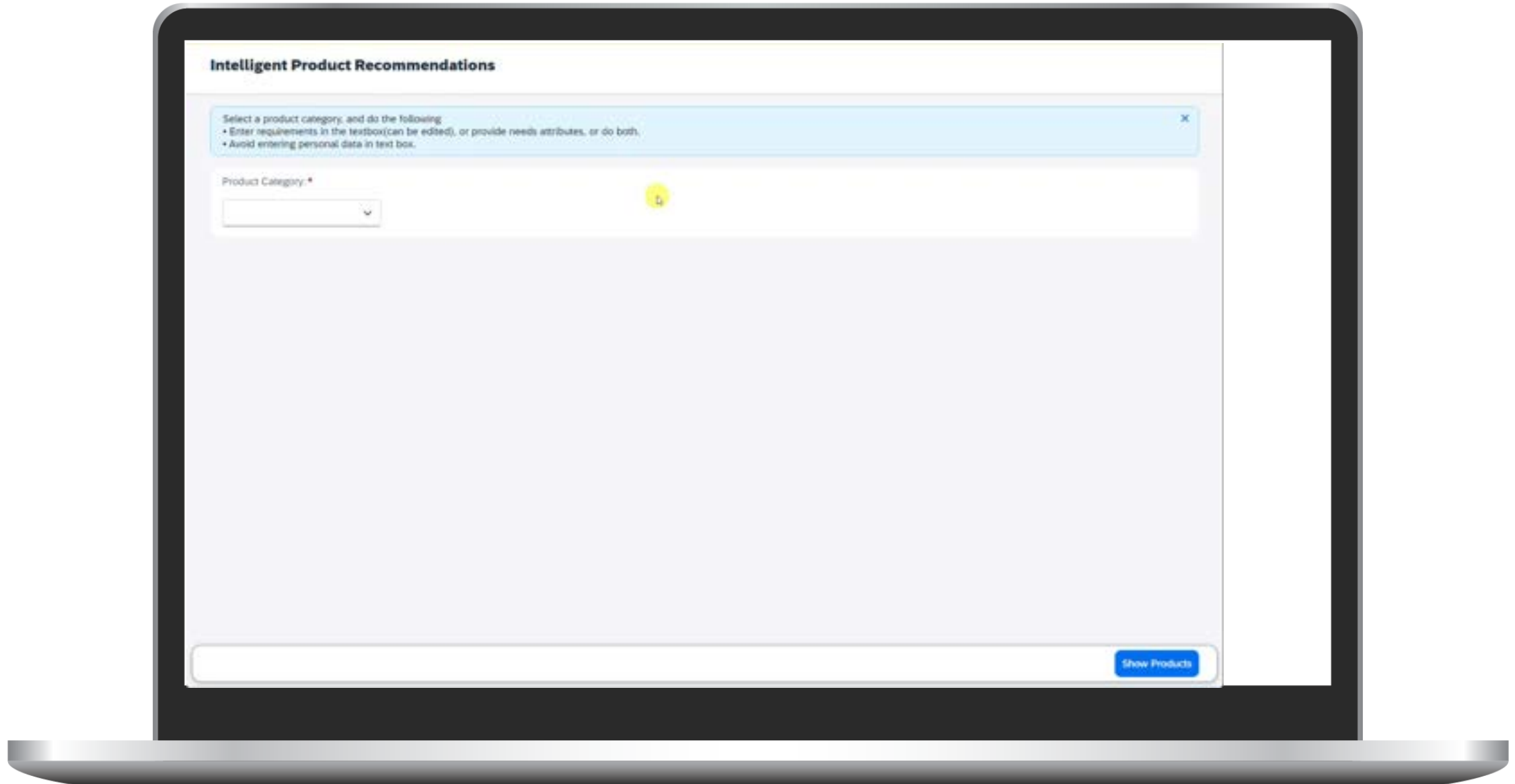
Business Impact Reference

"we think that a tool like this could help us with better, faster and more efficient sales"

"let me know when this is available and I will buy it"

"When can I have it?.....Monday is not soon enough. How about tomorrow?"

SAP Intelligent Product Recommendation – Packaging AI Model



Variant configuration for Mill Products on BTP

cubicus by aicomp



The Next Generation of Cloud-Based Product Configuration



Cubicus is an industry cloud solution that integrates seamlessly with various SAP cloud ERP systems. It leverages SAP Business Technology Platform (BTP) to provide a secure, compliant, and flexible platform. Cubicus can handle processes from CRM to production, including request for quick quotes, cost and resource calculations, full-scope quotations, sales orders, production orders, shipping, and invoicing.



Cloud-Native Architecture

Built on SAP Business Technology Platform (BTP) using open standards, enabling multi-tenancy and scalability for optimal TCO.



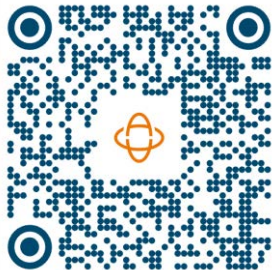
Seamless Integration

Preconfigured for seamless integration with SAP S/4HANA Cloud and other ERP systems, as well as industry-specific interfaces.



Comprehensive Functionality

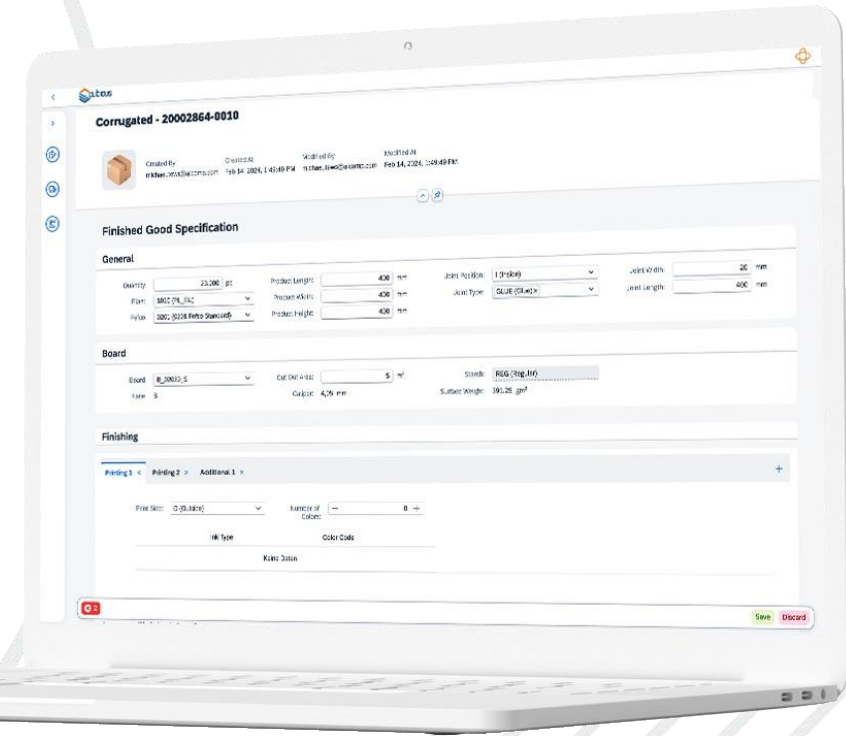
Offers industry-specific master data maintenance, product configuration & calculations, and integration capabilities in a single solution.



Aicomp - Revolutionizing Customization

Aicomp is a leading provider of industry-specific software solutions for the packaging industry, empowering businesses with cutting-edge technologies for over 20 years.

www.aicomp.com | sales@aicomp.com



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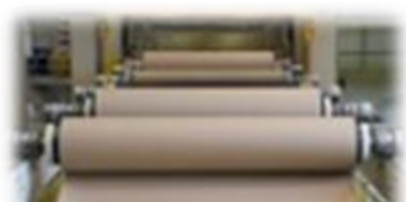
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* Not exhaustive selection

SAP Supply Chain Planning Platform

Connect strategic and operational planning with real-time visibility and execution

Digital Business Planning



Execute

SAP S/4HANA

Production planning and scheduling, order promising (aATP) and MRP

Create a feasible master production schedule and rough cut capacity plan to feed manufacturing and production planning and scheduling

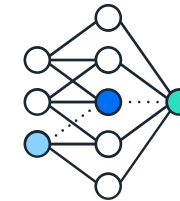


Plan

SAP Integrated Business Planning (IBP) for Supply Chain

S&OP, Demand, Response & Supply, Inventory, Control Tower, DDMRP

- Synchronized Planning for Production
- Digital Twin of the entire supply chain
- Predictive and Prescriptive Decision Support
- Real-time scenarios and Intelligent Visibility
- Impact Analysis & Optimization
- MRO inventory planning



Collaborate

SAP Business Network

High scalability with access to trading partners (including suppliers, logistics providers, and customers) for collaborative planning and execution

SAP Analytics Cloud (SAC)

Financial planning, steering and financial impact analysis on enterprise level



Innovate

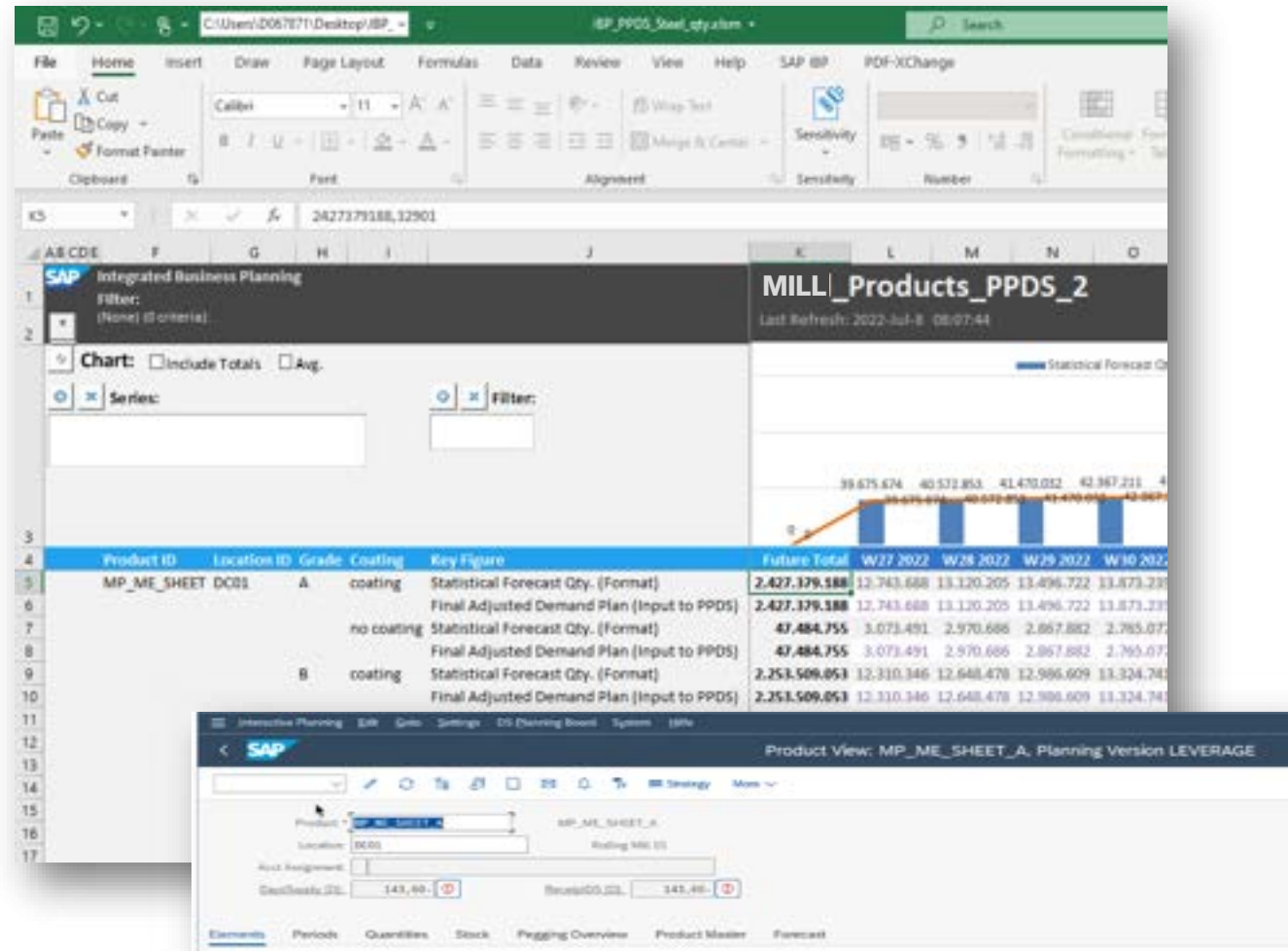
SAP Business AI

Leverage AI technology to improve forecast accuracy, user experience, master data quality & manage supply chain risk

SAP Digital Supply Chain Planning – SAP IBP

Scenarios for Integrated Supply Chain Planning for Configured Make-to-Order

Planning on **Attribute Level** with **Planning Variant**

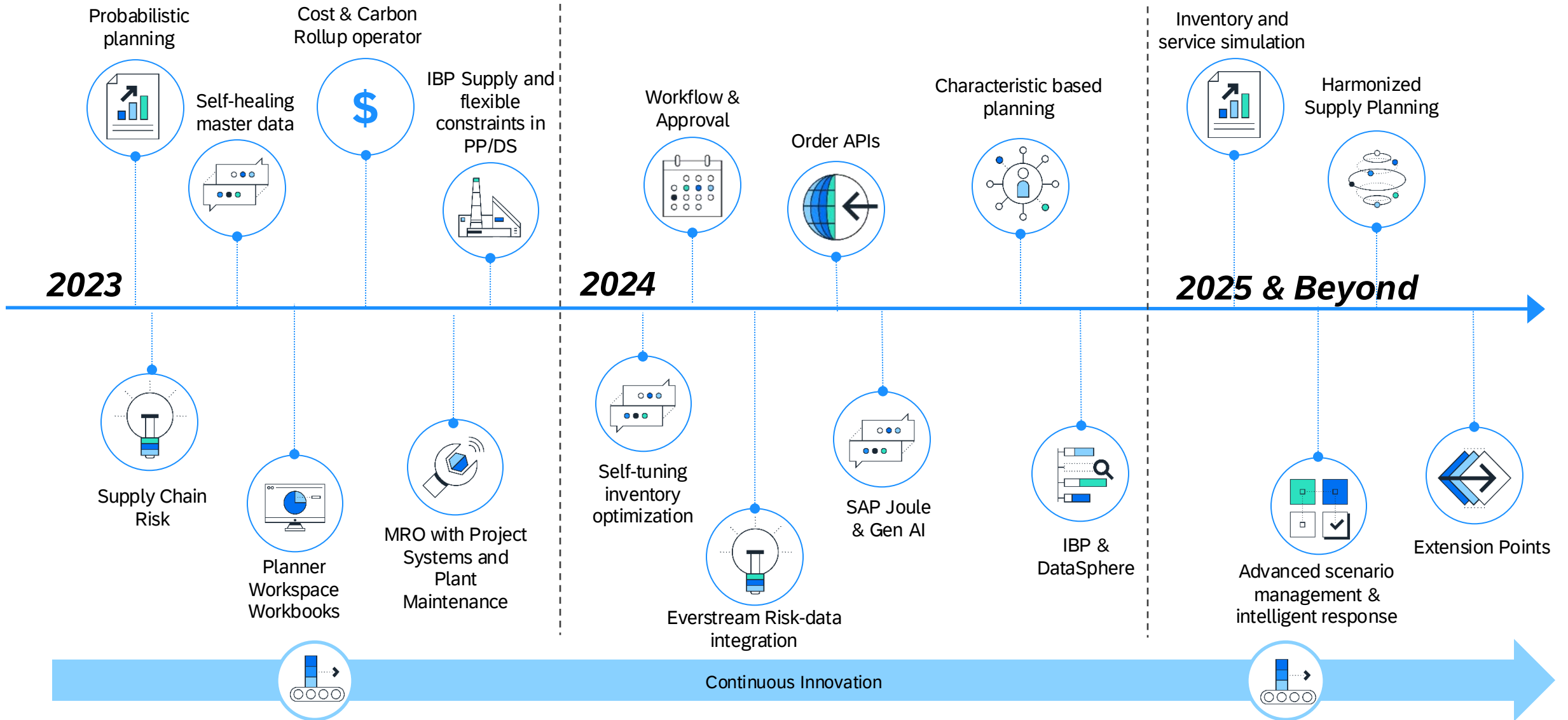


Cost Calculation and Profitability Simulation
(e.g. with energy and raw prices)

The screenshot displays the SAP IBP interface for 'MILL_Products_C' showing a cost calculation table. The table lists various cost components like Electricity, Raw material 01, Raw material 02, and Work force, along with their external and adjusted external cost rates across different weeks.

Product Desc	Location ID	Key Figure	W27 2022	W28 2022	W29 2022	W30 2022
Electricity	RM01	External cost rate	1,56	1,56	1,56	1,56
		Adjusted external cost rate	1,56	1,56	1,56	1,56
	RM02	External cost rate	1,60	1,60	1,60	1,60
		Adjusted external cost rate	1,60	1,60	1,60	1,60
Raw material 01	RM01	External cost rate	100,00	100,00	100,00	100,00
		Adjusted external cost rate	100,00	100,00	100,00	100,00
	RM02	External cost rate	95,00	95,00	95,00	95,00
		Adjusted external cost rate	95,00	95,00	95,00	95,00
Raw material 02	RM01	External cost rate	15,70	15,70	15,70	15,70
		Adjusted external cost rate	15,70	15,70	15,70	15,70
	RM02	External cost rate	13,30	13,30	13,30	13,30
		Adjusted external cost rate	13,30	13,30	13,30	13,30
Work force	RM01	External cost rate	35,00	35,00	35,00	35,00
		Adjusted external cost rate	35,00	35,00	35,00	35,00
	RM02	External cost rate	37,00	37,00	37,00	37,00
		Adjusted external cost rate	37,00	37,00	37,00	37,00

SAP IBP Upcoming Innovation Highlights

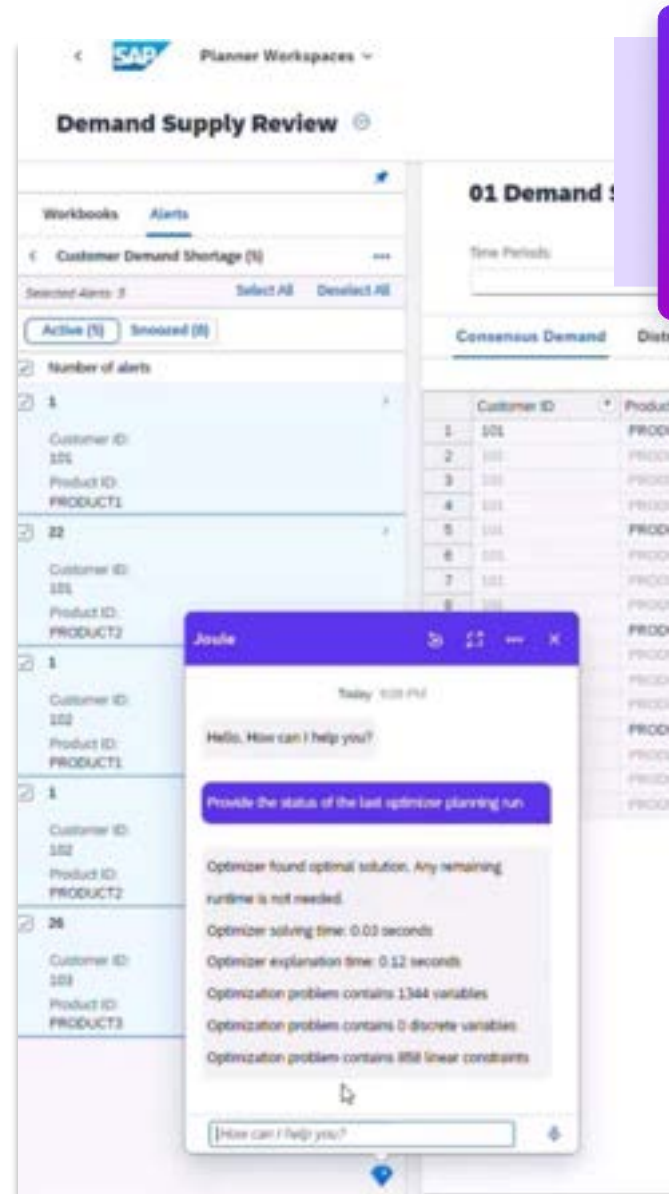


SAP IBP Revolutionizes Planning with GenAI: Harnessing Artificial Intelligence for Smarter Decision Making

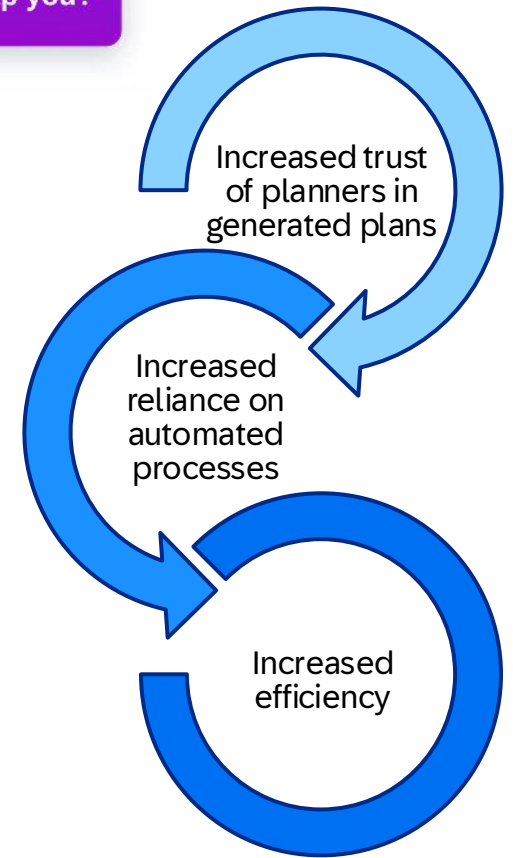
Explanation of Complex Solvers & Optimization Results

Planning Assistant

Advanced scenario management & intelligent response



Embedded in Joule
Hi Sandra,
How can I help you?



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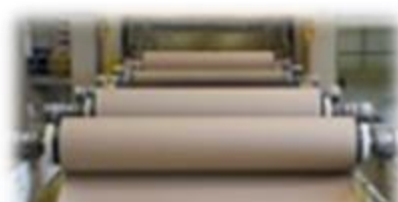
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Drive customer centricity



Build supply chain resilience



Optimize and collaborate on assets and operations



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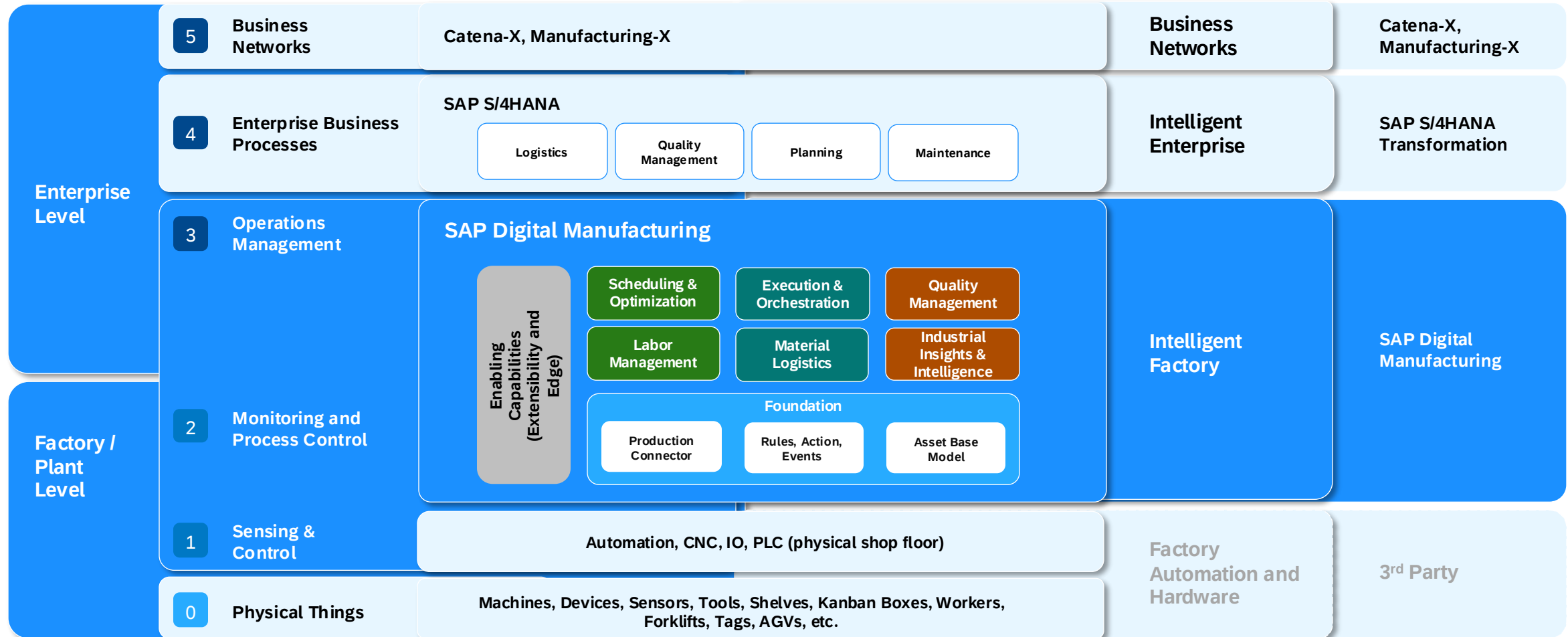
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SAP Responsible Design and Production

SAP Digital Manufacturing solution blueprint



Key Business Capabilities Overview



Dispatch & Scheduling

Orchestrate labor, resource, tools in shop floor to achieve maximum availability
React quickly to production events using the built-in intelligence



Labor

Benefit from detailed planning, scheduling, availability, tracking & execution.
Improve tools and labor operations.



Process Orchestration

Realizes manufacturing execution by managing shop orders.
Benefit from fully configurable operator dashboards and production process designs.



Inventory

Orchestrate intra-logistics between manufacturing line and warehouse
Enable dynamic production operations.



Quality Management

Support a closed-loop integrated quality management with quality collaboration.
Use business networks and enable customers to produce and deliver high-quality products.



Insights and Performance Management

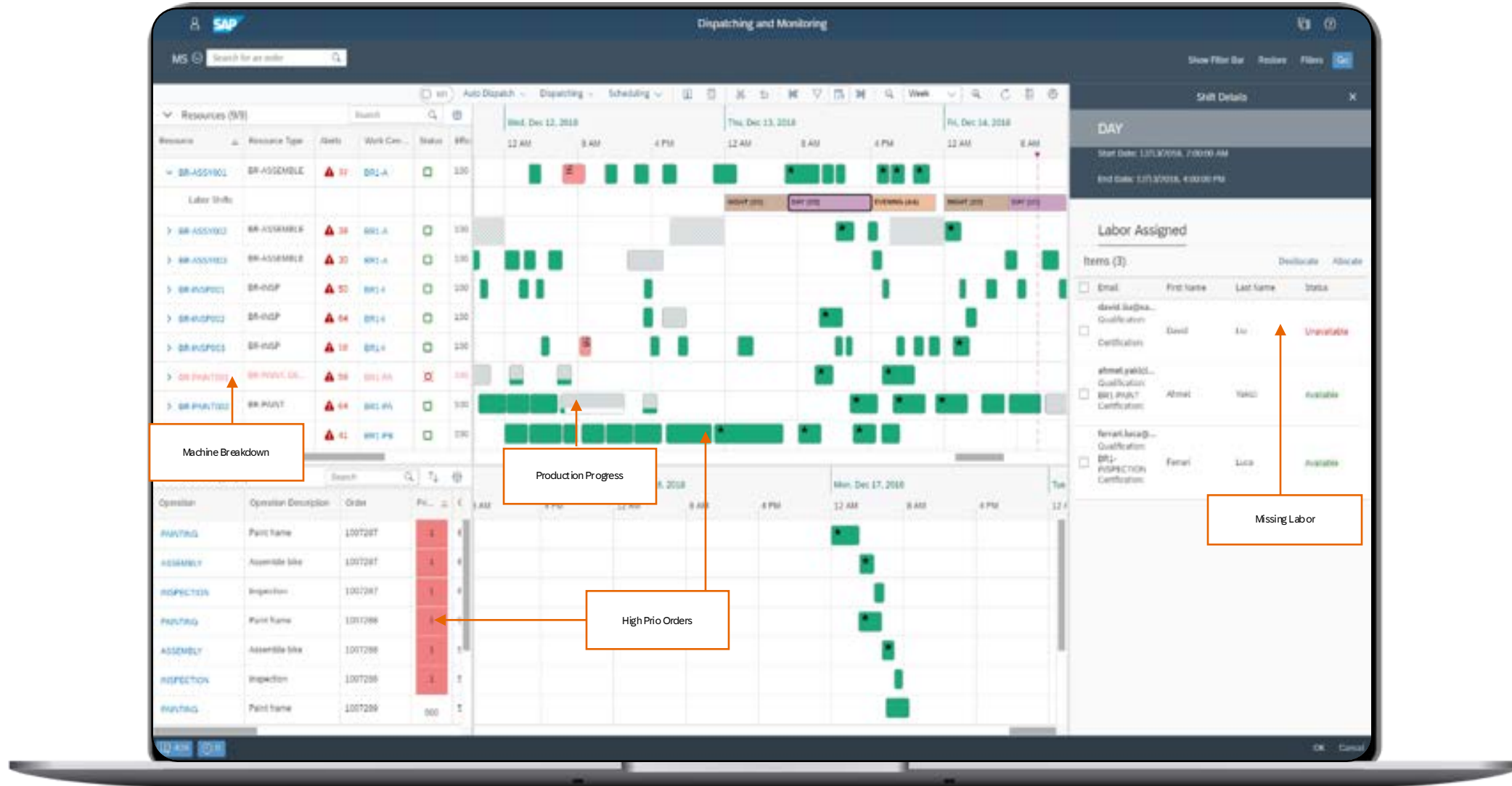
Gain deep production insights to accomplish significant process improvements with embedded intelligence.
Use Overall Equipment Effectiveness to measure and optimize manufacturing productivity



Industrial Automation

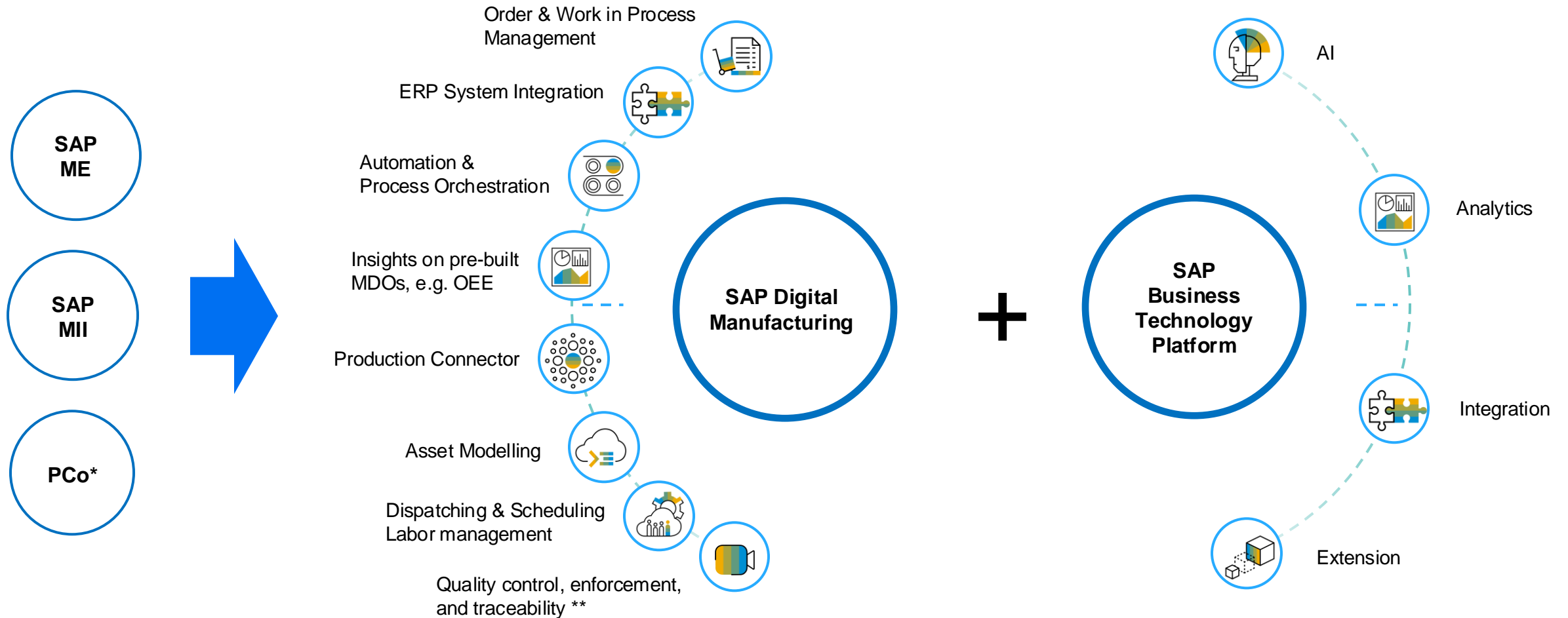
Realize full data and process connectivity between shop floor and business application.
Create production processes combining service calls to shop floor- and business systems

SAP Digital Manufacturing – Resource Orchestration and Dispatching



Elevate SAP MES (OP) to SAP Digital Manufacturing

Transformation Strategies: High-Level Overview



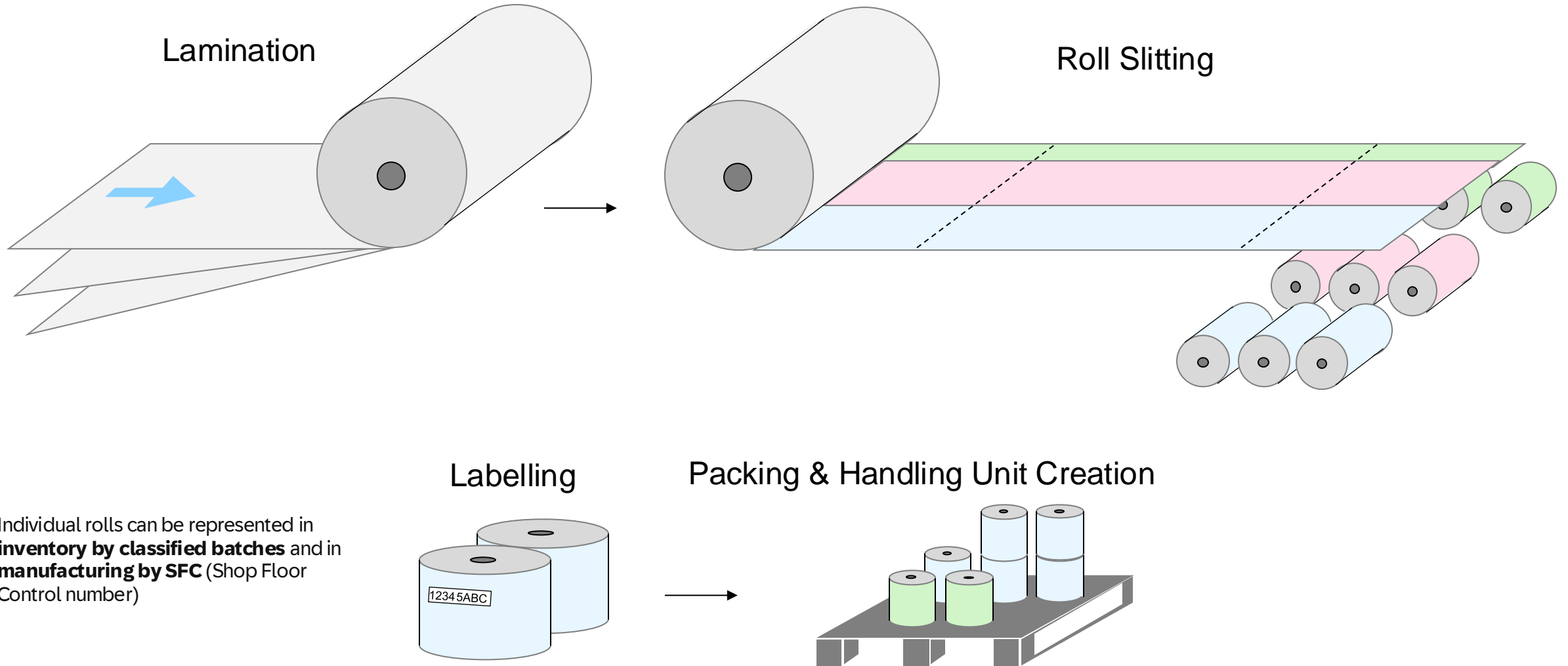
* Plant Connectivity

** e.g. Visual inspection via bring your own model support

- ✓ Partner Ecosystem
- ✓ State of the art architecture & technology
- ✓ Low-code no code capabilities for citizen developers
- ✓ Innovative hybrid Cloud / Edge architecture

Manufacturing processes in the Paper and Packaging Industry

Lamination, Slitting, Labelling, and HU Creation (and tracing all of these back)



Individual rolls can be represented in **inventory by classified batches** and in **manufacturing by SFC** (Shop Floor Control number)

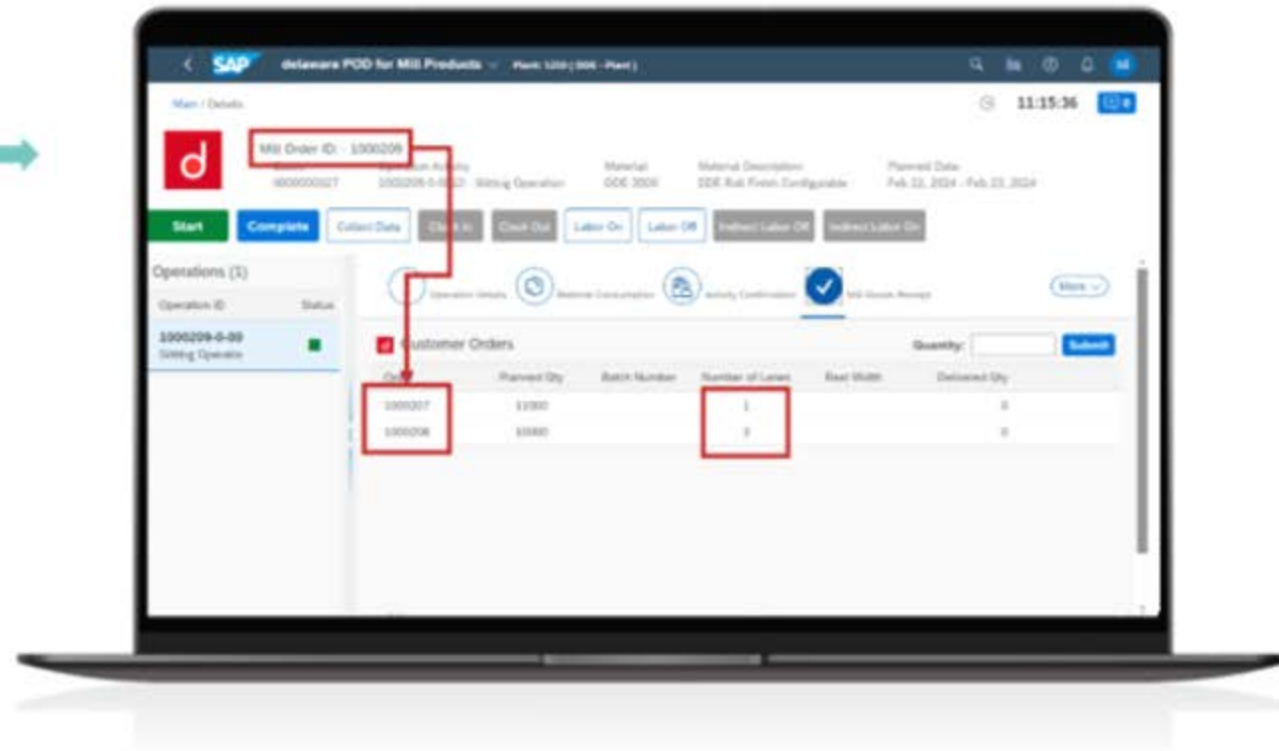
Digital Manufacturing for Mill Products

DM4Mill by delaware

Mill Order Combination (SAP DM POD / Typ.2)



- Combined Order 1000209 comprises two orders
- Out of one Reel 4 Lanes are produced
 - 1 for customer order 1000207
 - 3 for customer order 1000208



13 we commit. we deliver.



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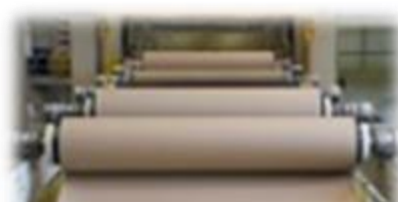
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Mill Products Industry | AI powered scenarios across business functions

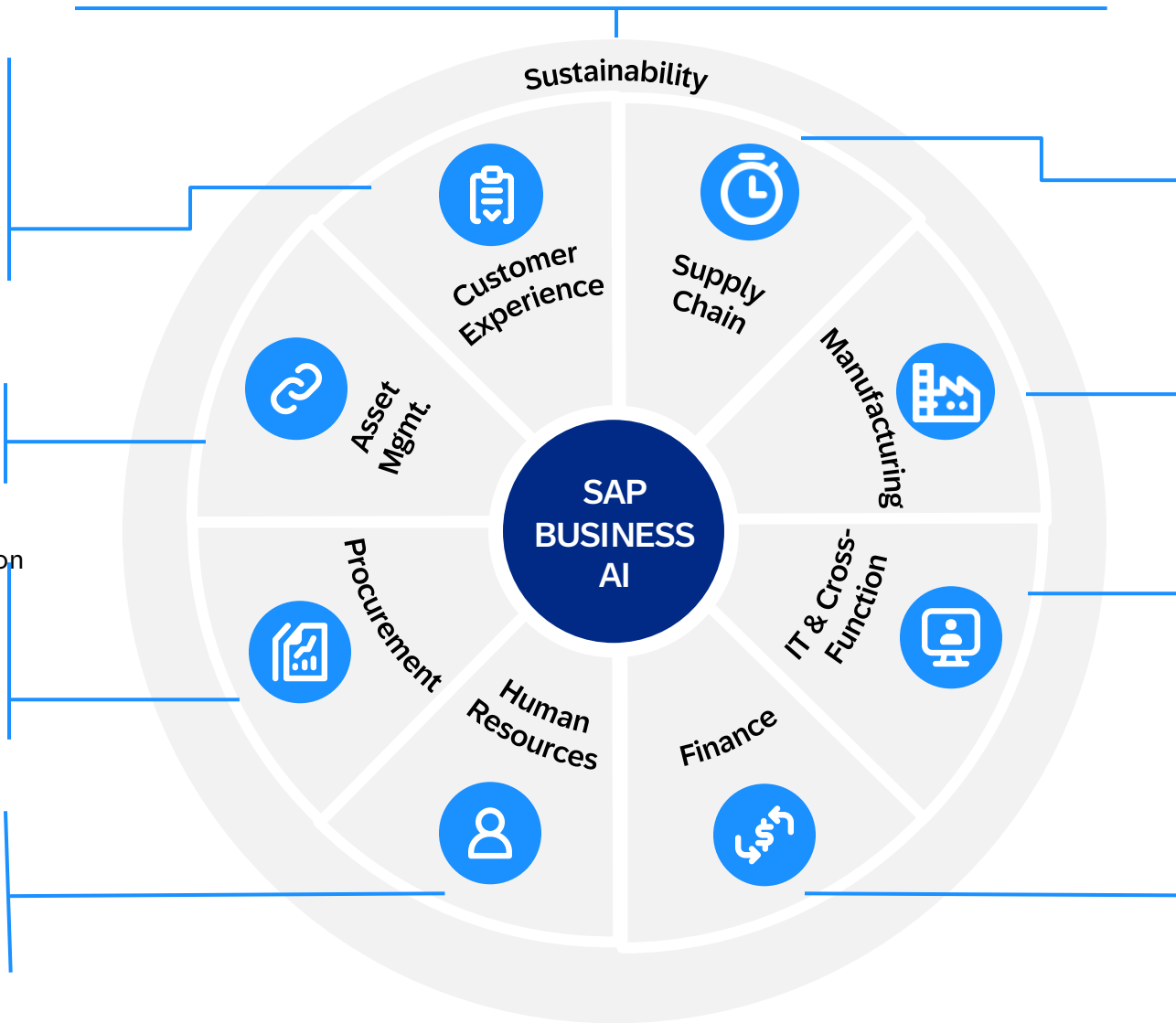
- Intelligent emission factor mapping
- Emissions forecasting, system forecast of emission data values
- Sustainability and emission management related task due date

- Price Optimization
- Intelligent sales execution
- Sales order automation
- Opportunity/Lead scoring
- Product Recommendations
- Predicted delivery processing

- Visual inspection in Asset Maintenance
- Guided Buying of spare parts

- Sourcing item & supplier prediction
- Guided Buying
- Category Recommendations
- Spend Classification
- Job description for external workforces

- Skill and career path recommendations
- Learning recommendations
- Performance & Goals Definition
- Workforce planning



- Demand forecasting & sensing
- Intelligent slotting in warehouse
- Goods receipt processing
- Stock in transit
- Predicted delivery processing

- Industry 4.0 scenarios
- Visual inspection of surfaces
- Visual AI on wood trunk
- Trim loss/waste reduction

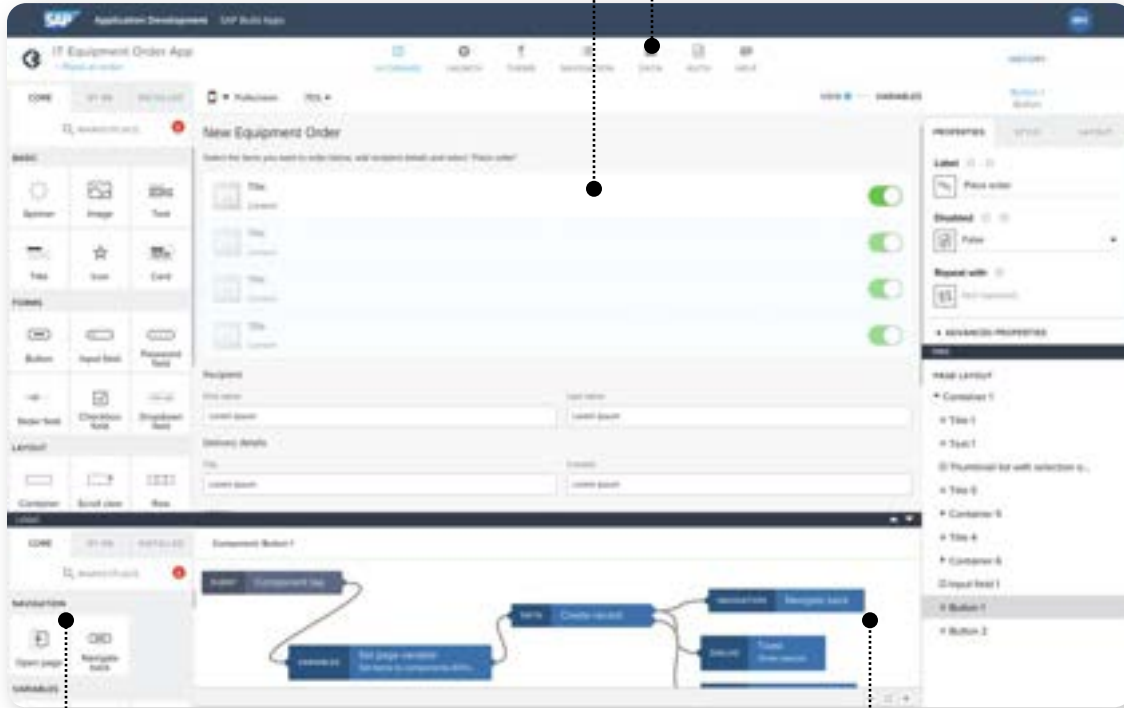
- Digital Assistant
- Process Automation
- Business Rule Mining
- Master Data Management
- Identity & Cybersecurity

- Intelligent collections
- Goods receipt and invoice matching
- Travel expense auditing and verification
- Business integrity screening through tax compliance screening

SAP Build Apps – Powerful features for full-stack visual development

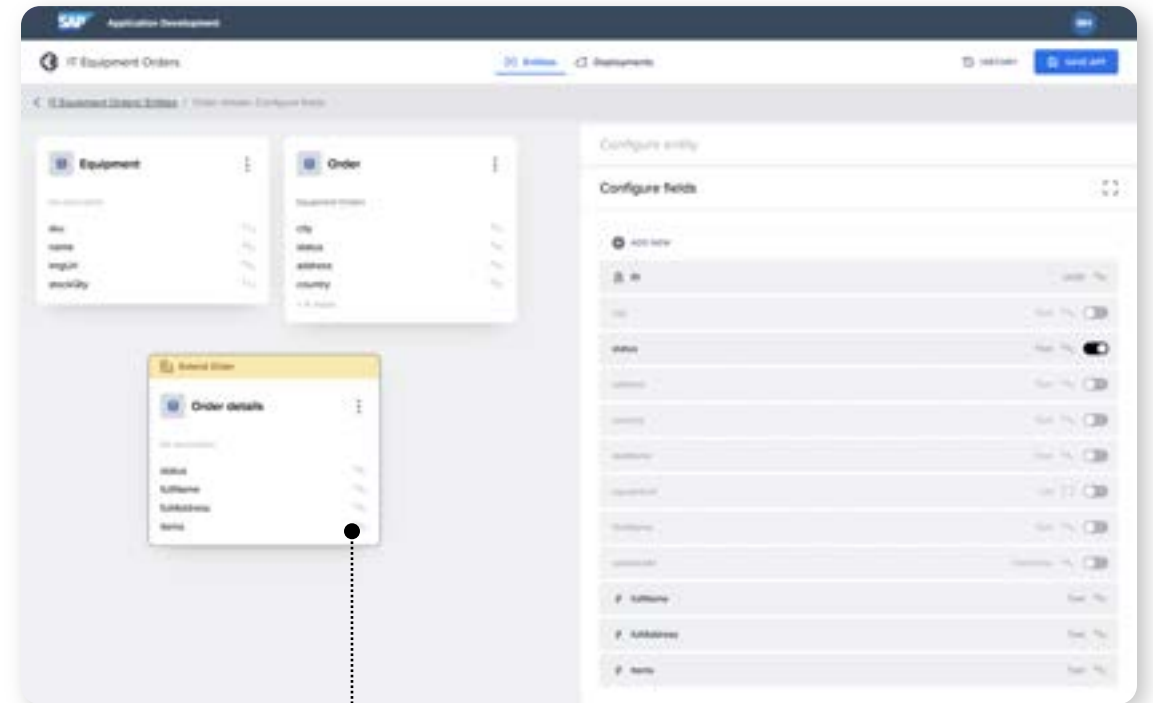
Drag & Drop UI Design
Multi-channel support

Formulas for data transformation and API connectivity



Customizable components and
400+ built-in formula functions

Visual business logic

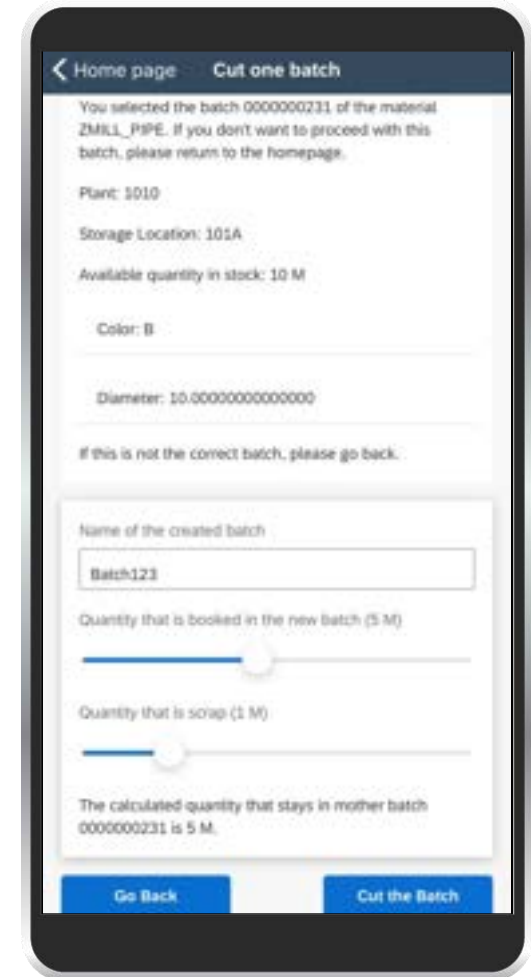
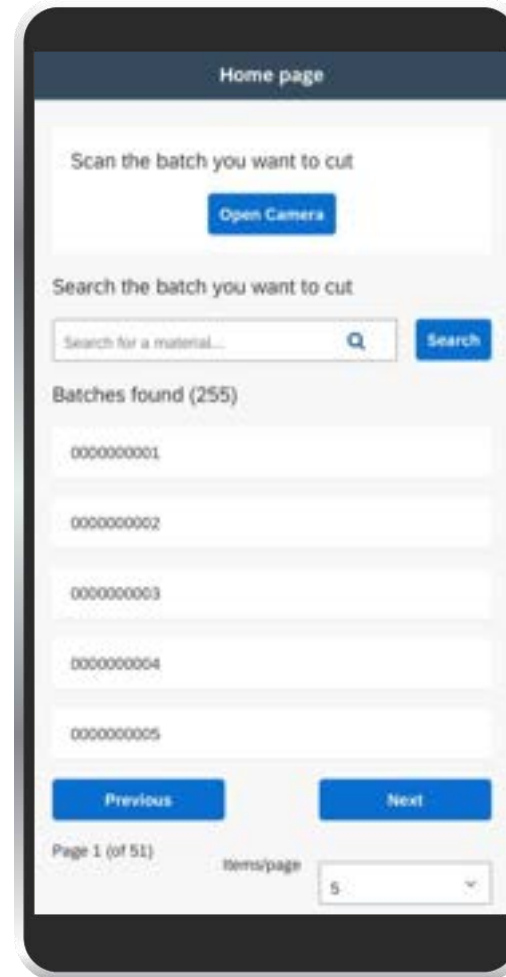


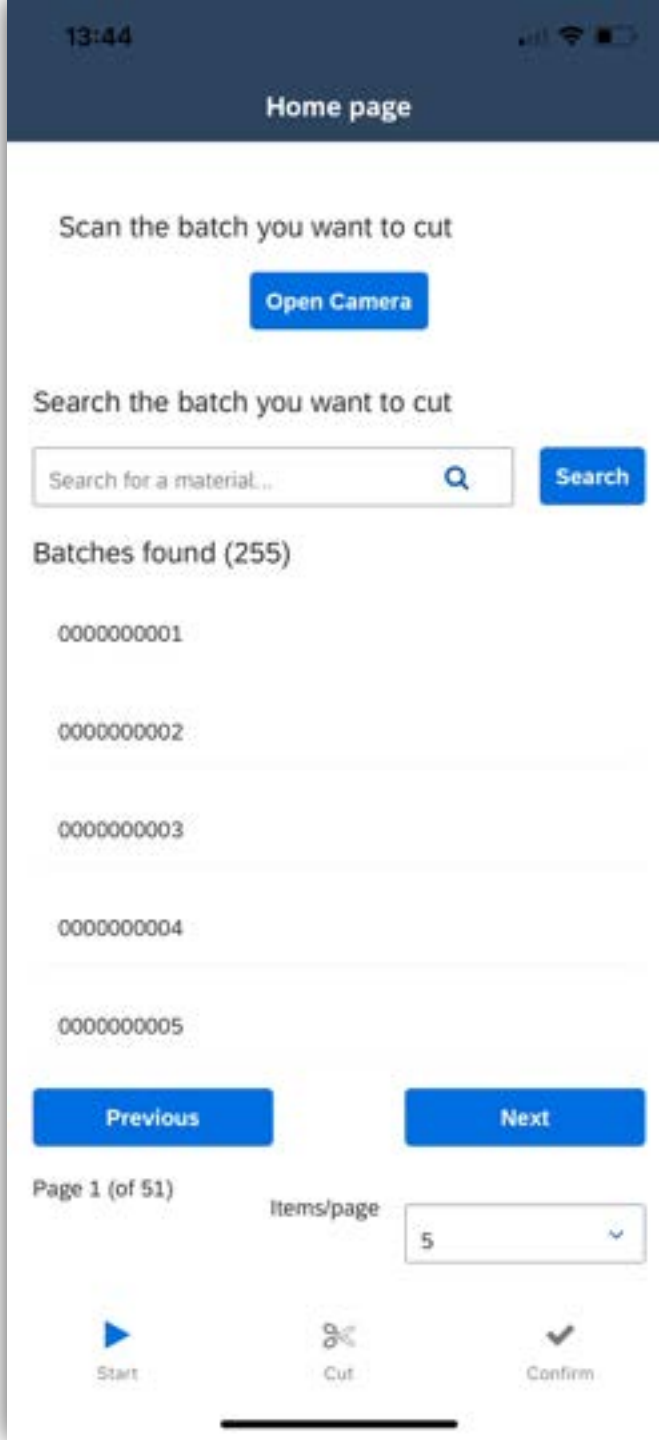
Visual data modeling
with visual cloud functions

Industry Use Case: Cutting with SAP Build Apps

Use Case Description:

- Selection of batch that needs to be cut manually or by scanning a barcode
- Insert quantity for new batch and scrap
- Confirm it and cut the batch
- Integration into S/4HANA Cloud, public edition via APIs





Trimming with SAP S/4HANA Public Cloud

TRIM SUITE by T.CON

EXCLUSIVE LAB PREVIEW

T.CON

SAP BTP Developed on Business Technology Platform (BTP) as new UI5 app

OpenUI5

SAP S/4HANA Cloud public edition Connectivity to SAP S/4HANA Public Cloud

User Number	Report ID	Stat	Unit Type	Min Weight (g)	Min Weight (oz)	Min Weight (lb)	Min Weight (kg)	Min Weight (ton)	Min Weight (metric ton)
00000001	0001	000001	%	0.00000	0.00000	0.00000	0.00000	0.00000	0.00000
00000002	0002	000002	%	0.00000	0.00000	0.00000	0.00000	0.00000	0.00000
00000003	0003	000003	%	0.00000	0.00000	0.00000	0.00000	0.00000	0.00000
00000004	0004	000004	%	0.00000	0.00000	0.00000	0.00000	0.00000	0.00000

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Innovation and Roadmap* | Forest Products, Paper and Packaging

- SAP S/4HANA Suite
- SAP Industry & Cloud Solutions
- SAP Business Technology Platform
- SAP Partner Solution

■ S&OP Planning for conf. materials
SAP DSC - IBP and S/4HANA MPS

■ Visibility into Supply Chain
SAP Business Networks - Global Track & Trace

■ Circular Economy & raw material sourcing
SAP S/4HANA for Waste and Recycling

■ Visibility in the origin of raw materials
SAP Green Token

■ Trimming with SAP/4HANA Public cloud
Trim Suite by T.COM Lab preview

■ Visual Operation Intelligence
Cogniac Available on SAP Store

■ Low-code for Innovation & clean core
SAP Build

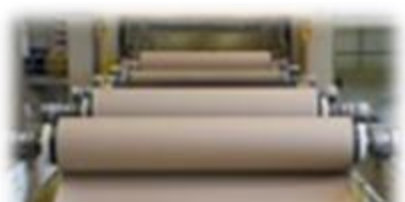
■ Leverage the power of Generative AI
SAP Business AI



Drive customer centricity



Build supply chain resilience



Optimize and collaborate on assets and operations



Run data-driven and intelligent business processes



Race toward sustainability

■ Order confirmation with prod. constraints
SAP S/4HANA advanced ATP - SBC

■ Order confirmation with transportation
SAP S/4HANA advanced ATP - BPS

■ Streamline Configurable Product Sales
SAP Intelligent Product Recommendation

■ Product Configuration
Cubicus by aicom

■ Dynamic Pricing
Price f(x) Available on SAP Store

■ Manufacturing Execution & Integration
SAP Digital Manufacturing (for Mill Products)

■ Digital Manufacturing for Mill Products
DM4Mill by delaware

■ Tank Planning
SAP Manufacturing Planning & Scheduling

■ Production Planning Optimization
SAP Manufacturing Planning & Scheduling

■ Mobile devices for Asset Maintenance
SAP Service and Asset Manager

■ EU Deforestation-Free Regulation
Satellite-based Monitoring by LiveEO Available on SAP Store

■ EU Deforestation-Free Regulation
SAP Green Token & SAP Ariba

■ Carbon Accounting
SAP Sustainability Footprint Management

■ ESG Reporting
SAP Sustainability Control Tower

■ Tax on non-reusable plastic packaging
SAP Responsible Design and Production

SAP Solutions to Support EUDR Compliance

Zooming in on EUDR's Two Components

Information Requirements (Article 9)

Transactional-level Data

Origin and Geo-location

Demonstrate Compliance

Transfer DDS to EU*

Data Storage



SAP Green Token



ERP Backbone & Other Source Systems

Risk Assessment and Mitigation (Article 10, 11)

Risk Assessment

Risk Mitigation

Monitoring



SAP Ariba Supplier Risk

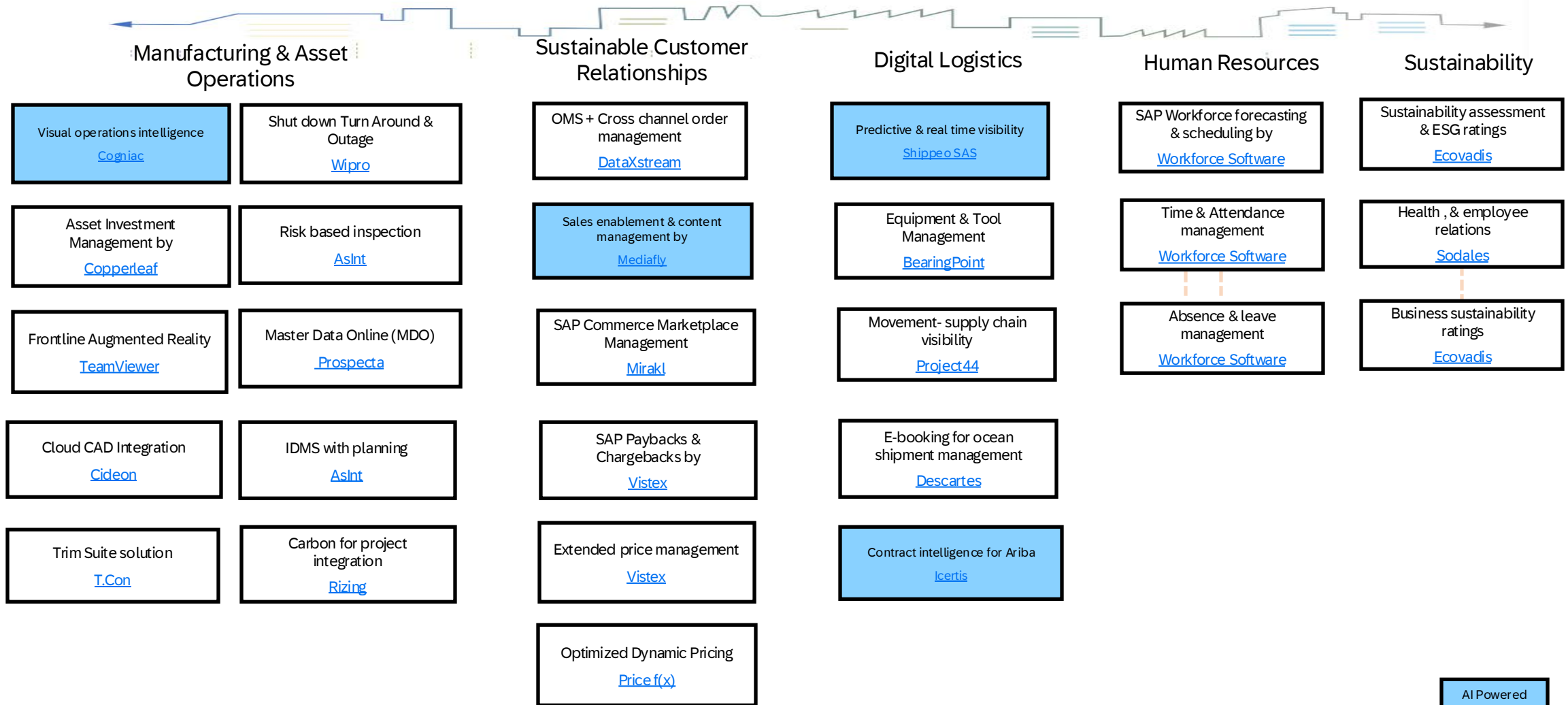


ERP Backbone & Other Source Systems



Ecosystem & Industry partners solutions examples

Forest Products



Paper & Packaging - Summary

- Direction **Focused on Industry**
- Continual Investments in SAP Solutions with a Strong Emphasis on **AI Technologies**
- Expanding Portfolio of **Partner Solutions**
- Multiple Channels for **Customer Influence**
- Clearly Defined **Industry Roadmap**
- **Long-Term Commitment**

6,000+

Paper and packaging are innovating with SAP solutions

105

countries with SAP customers in Paper and Packaging industry



Road Map Priorities

Scale and innovate your business with Operational ERP for Mill Products in the public cloud

Discover a complete intelligent ERP system for the Mill Products industry with built-in intelligent technologies, including AI, machine learning, and advanced analytics, addressing the industry and the country specific.

Improve your order to promise	Improve integration with SAP Business Network for suppliers
SAP S/4HANA Cloud	SAP Business Network

View Road Map

Run in a highly automated fashion to ensure operational efficiency

Companies must move to an automated fashion to achieve operational efficiency and tightly integrate with their networks of supply and demand. This will require seamless integration throughout all processes, not just on the shop floor.

Advanced machine learning services to drive innovation on the shop floor	Improve your operational efficiency with AI
SAP S/4HANA Cloud	SAP S/4HANA Cloud

View Road Map

State-of-the-art configuration engine leveraging Cloud capabilities

Enhance your material definition and assemble order fulfillment processes across all lines of business. Use a new, advanced content configuration that lets you customize sales, planning, production, and engineering with process and data integration. Advanced content Configuration supports make-to-stock scenarios using material contents and helps to order customization using configurable materials.

Advanced content configuration engine for material definition	Advanced content configuration engine for production	Advanced content configuration engine for sales
SAP S/4HANA Cloud	SAP S/4HANA Cloud	SAP S/4HANA Cloud

View Road Map

Road Map Details & Timelines

The release plan for Mill Products outlines our commitment to continuously deliver new capabilities and provide early visibility for upcoming release waves.

View Full Road Map

Industry Cloud Solutions for Mill Products

Explore our industry cloud solutions. Together with our partners, we offer specialized applications that can help you achieve cost-effective transformation and sustainable growth. Below, you can see our most recent or soon-to-be-released solutions. With one click, you can view all industry cloud solutions for your industry.

Advanced content configuration engine for material definition	Advanced content configuration engine for production	Advanced content configuration engine for sales
SAP S/4HANA Cloud	SAP S/4HANA Cloud	SAP S/4HANA Cloud

View Full Road Map

SAP Roadmap for Mill Products
[Roadmap Explorer](#)

Thank you.

Contact information:

Kai Aldinger
SAP SE

 **Bring out your best.**