



AIRPORTS COUNCIL
INTERNATIONAL

AIRPORTS OF THE FUTURE

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DIRECTOR GENERAL, ACI
WORLD



AIRPORTS COUNCIL
INTERNATIONAL

AVIATION IS AN INCREDIBLE INDUSTRY



8.5 BILLION

PASSENGERS SERVED BY
AIRPORTS IN 2023

94% OF THE PRE-PANDEMIC LEVEL

30-YEAR OUTLOOK

ADVANCED
ECONOMIES

+118%

FROM 4.6 TO 9.9 BILLION

EMERGING AND DEVELOPING
ECONOMIES

+250%

FROM 4 TO 14 BILLION

202

+20 YEARS

204

+10 YEARS

205

- 1 USA³
- 2 CHINA
- 3 INDIA
- 4 SPAIN
- 5 UK
- 6 JAPAN
- 7 TURKEY
- 8 BRAZIL
- 9 ITALY
- 10 GERMANY
- 11 MEXICO
- 12 FRANCE
- 13 INDONESIA
- 14 RUSSIA
- 15 CANADA
- 16 AUSTRALIA
- 17 KOREA
- 18 UAE
- 19 THAILAND
- 20 VIETNAM

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AIRPORTS COUNCIL
INTERNATIONAL

SHIFT TO INTERNATIONAL TRAFFIC



US\$2.4 TRILLION

TOTAL CAPITAL INVESTMENT
NEEDED BY 2040 TO ACCOMMODATE GROWTH



AIRPORTS COUNCIL
INTERNATIONAL

NET ZERO CARBON IS OUR DRIVING FORCE



THIRD ICAO CONFERENCE ON
AVIATION AND ALTERNATIVE FUELS



COP28
UAE



airport
carbon
accreditation



Airports of
Tomorrow



AIRPORTS COUNCIL
INTERNATIONAL

2025

GLOBAL STANDARDIZED FRAMEWORK
FOR ESG REPORTING IS COMING



AIRPORTS COUNCIL
INTERNATIONAL

US\$6.8 BILLION

AIRPORTS' ANNUAL INVESTMENT
IN TECHNOLOGY



AIRPORTS COUNCIL
INTERNATIONAL

PEOPLE FIRST

WE CARE ABOUT PASSENGERS AND
EMPLOYEES





THANK YOU

Luis Felipe de Oliveira