



# GUIDANCE FOR WILDLAND FIRE GOVERNANCE

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# WHAT IS OUR GOAL?

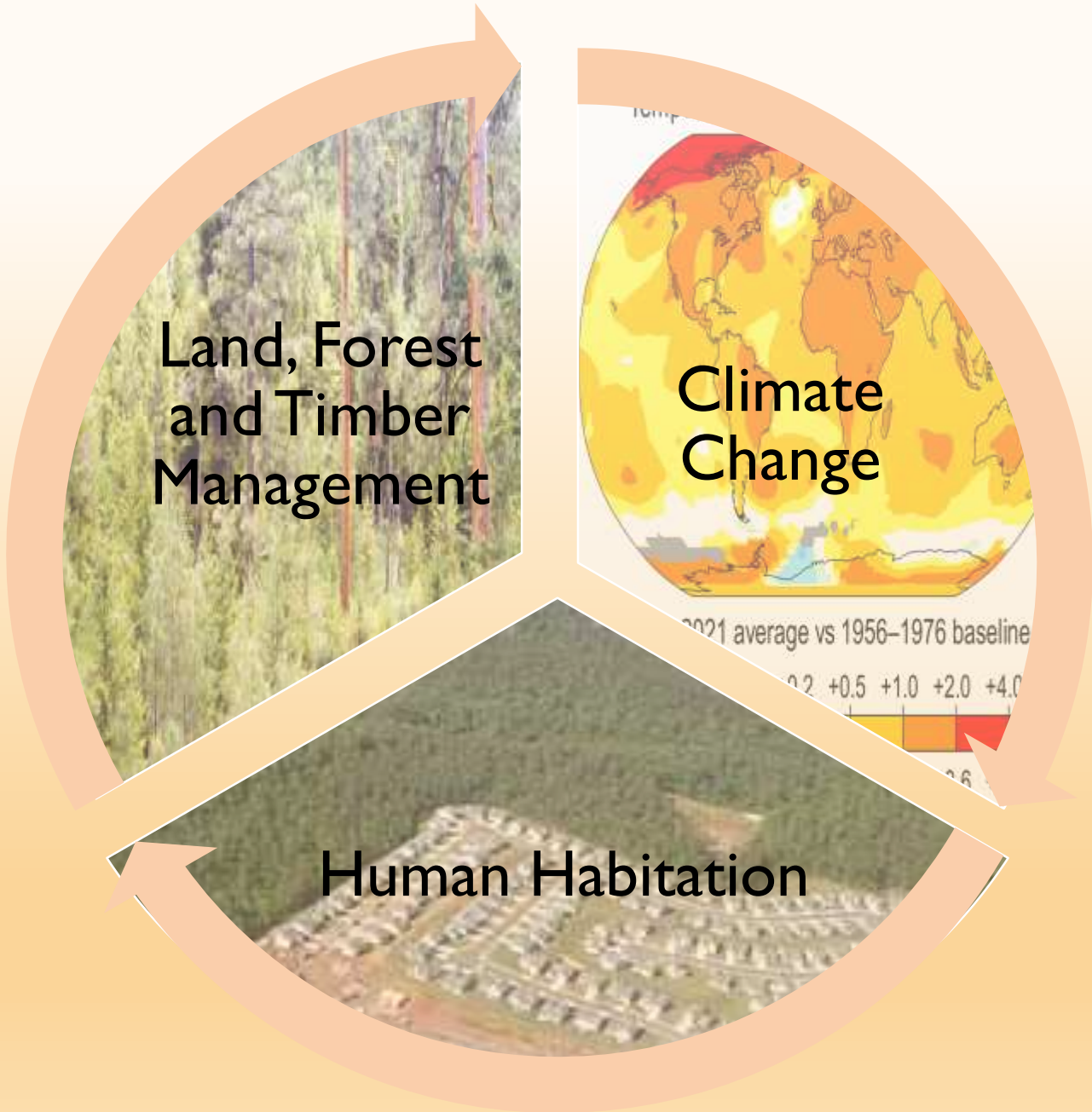
Just, effective, accountable and  
adaptive governance

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# GREATER IMPACTS ON AND CONSEQUENCES FOR HUMANS AND ECOSYSTEMS

(BOWMAN ET AL. 2017; BOER ET AL. 2020)

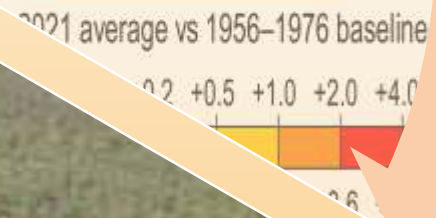
- **Longer wildland fire seasons** (Jolly et al. 2015; Flanigan et al. 2013)
- **Extreme fire weather → Extreme fire events** (Jain et al. 2022; Liu et al. 2010)
- **Increased wildland fire intensity, severity, frequency** (Abatzoglou and Williams 2016; Jolly et al. 2015)



**Land, Forest  
and Timber  
Management**

**Climate  
Change**

**Human Habitation**





A large group of people, including men, women, and children, are seated in wooden pews in a well-lit room with large windows. They are all looking towards the front of the room where a large screen displays a map. The room has a high ceiling and wooden walls. The text "WHAT IS THE GOVERNANCE PROBLEM?" is overlaid in a white box with a black border in the center of the image.

# WHAT IS THE GOVERNANCE PROBLEM?

# WHY GOVERNANCE?

- Institutions are sets of rules, processes, procedures, programs that give rise to recognized patterns of behavior (Young 2001)
- Address collective action problems (Hardin 1982)
- Governance  $\neq$  Government
  - But government is essential (Koontz et al. 2005)
- Institutional change rests within structure, incentives, culture (Steelman 2010)





# OUTLINE

1. Defining the governance problem
2. Growing convergence
3. Getting smarter, faster
4. Mapping future action
5. Identifying tensions

# I. DEFINING THE GOVERNANCE PROBLEM







# WHAT IS THE PROBLEM?

Fragmentation

Socio-ecological forcings

Institutional mismatch

Resilient suppression culture

Ad hoc understanding of governance



# FRAGMENTATION

## **Geographic Fragmentation**

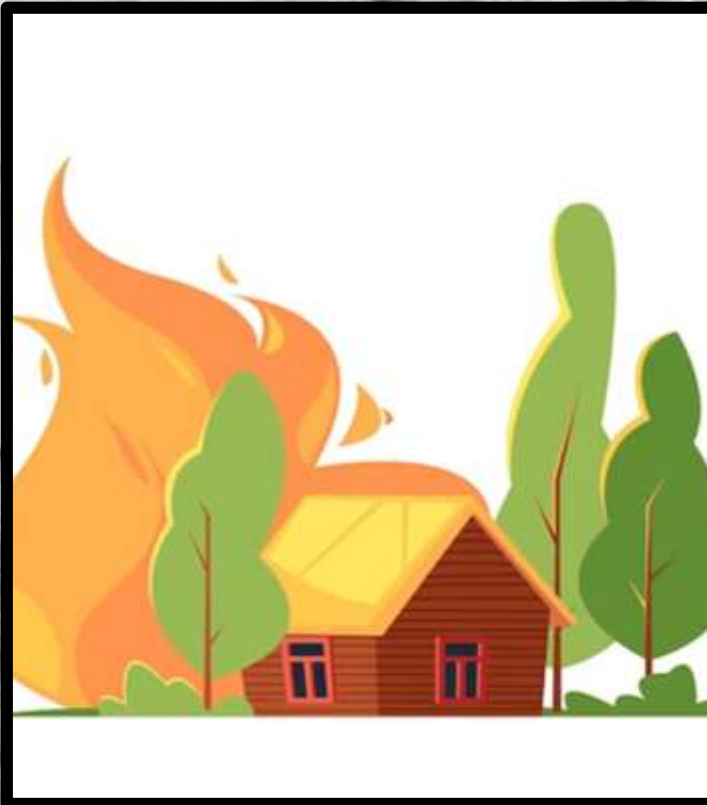
Transboundary, multiple jurisdictions, multiple actors, stakeholders, rightsholders at various scales

## **Sectoral Fragmentation**

Land use management, air quality, economic development, restoration, science & management



# SOCIO-ECOLOGICAL FORCINGS



## PROFOUNDLY LOCAL PROBLEM

Local response agencies

Local communities

Local land use

Local culture





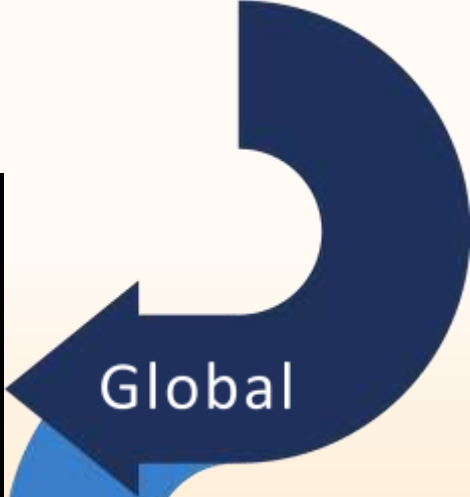
















# INSTITUTIONAL MISMATCH

**Rapid ecological change**

**Institutional sluggishness**

(Ahrens and Rudolph 2006; Djalante et al. 2011; Steelman 2016)

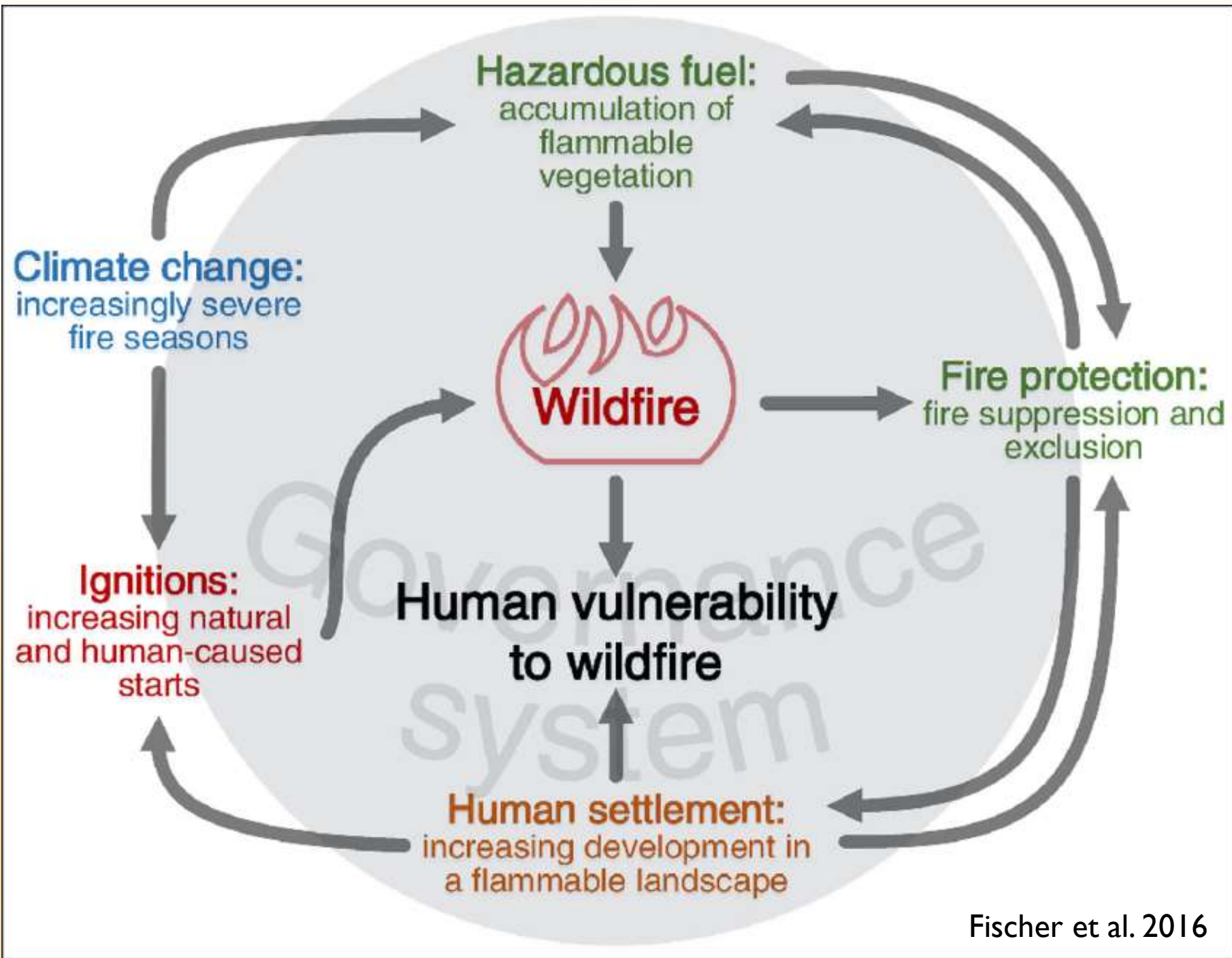
**Institutional rigidity**

(Abrams et al. 2015, 2017)

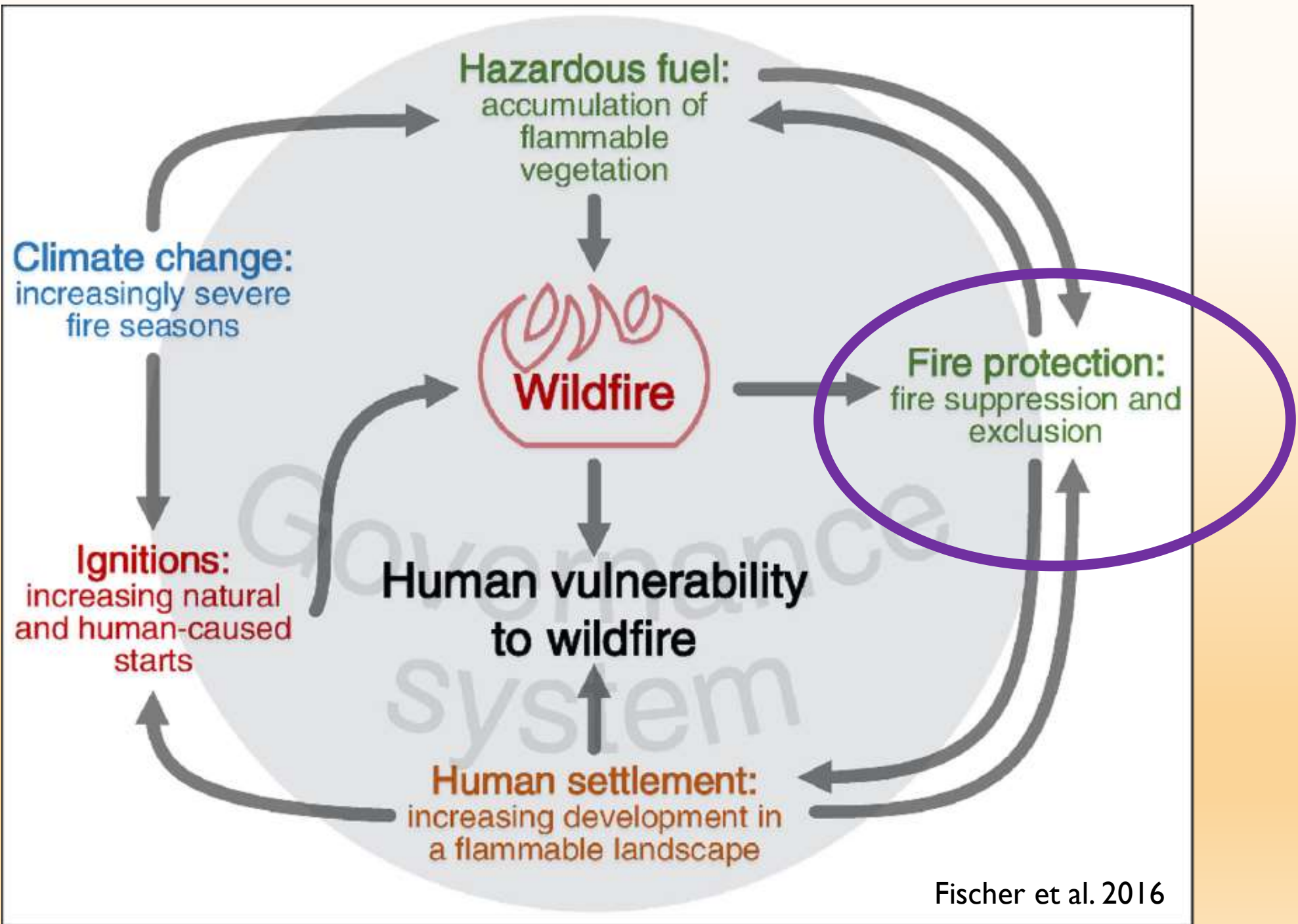
# RESILIENT SUPPRESSION CULTURE

(BUSENBURG 2004; STEELMAN AND BURKE 2007; CALKIN ET AL. 2015; FISCHER ET AL. 2016; STEELMAN 2016)







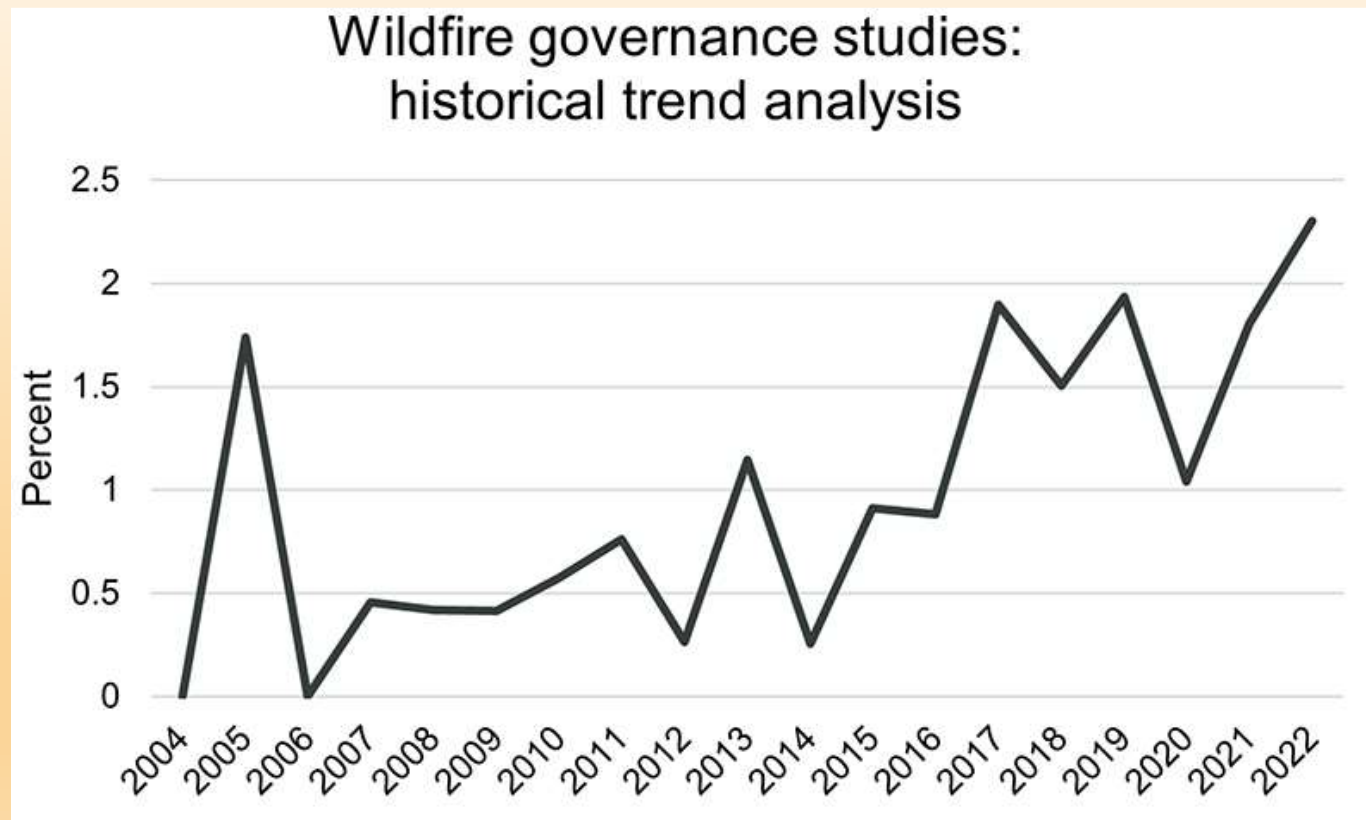


# AD HOC APPROACH TO GOVERNANCE

(KIRSHNER ET AL. 2023)



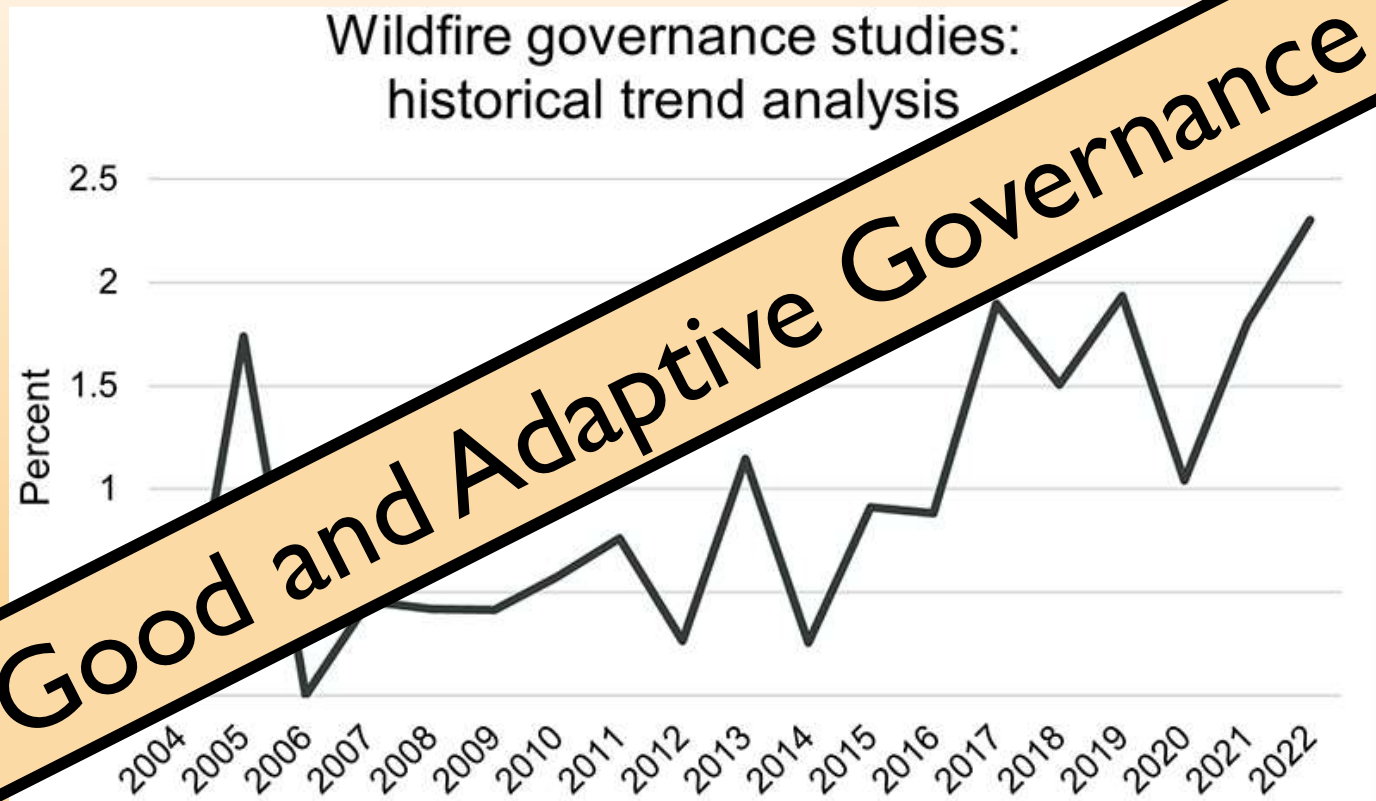
## 2. GROWING CONVERGENCE



Kirshner et al. 2023: 6



## 2. GROWING CONVERGENCE





# GOOD AND ADAPTIVE GOVERNANCE

(ADAPTED FROM ALMSTEDT AND REED 2013)

- **Five principles**

- Inclusiveness
- Fairness
- Scale
- Responsibility
- Adaptiveness



## GOOD AND ADAPTIVE GOVERNANCE

(ALMSTEDT AND REED 2013; O'NEILL AND HANDER 2012; VAN NIEKERK 2014; STEELMAN 2016; FISCHER ET AL. 2016; PLATT ET AL 2022; KIRSHNER ET AL. 2023)

- **Inclusiveness**
  - Social processes that incorporate participation by diverse interests
  - Stakeholders, rightsholders, others who are affected by actions taking place
    - Indigenous rights, people and practices
    - Recognition of importance of rural economies, culture and communities
  - Collaboration across boundaries
  - Incorporation of diverse knowledges
  - Access, equity, representation in process





## GOOD AND ADAPTIVE GOVERNANCE

- **Fairness**
  - Accounting for historical path dependencies, place based differences and power relationships
  - Differences in human capital, capacity, development history, culture and ecology
  - Equity in outcomes

(Abrams et al. 2015; 2017, Carroll and Pavaglio 2016; Pavaglio et al 2017; 2019)



## GOOD AND ADAPTIVE GOVERNANCE

- **Scale**
  - Matching the scale of the problem with the scale of the institutional approach

(Young 2001; Hardin 1982; Steelman 2016 )



## GOOD AND ADAPTIVE GOVERNANCE

- **Responsibility**
  - Efficacy and Accomplishment
  - Legitimacy and Accountability
  - Transparency, information sharing and a performance orientation that is interactive effective and efficient

(Almstedt and Reed 2013; Steelman and Burke 2007; Graham et al. 2003 [from UNDP 1997])





## GOOD AND ADAPTIVE GOVERNANCE

- **Adaptiveness**
  - Demonstrate capacity for learning, innovation, iteration and anticipation
  - Anticipatory; Forward looking as opposed to backward looking
  - Aligning structures, incentives consistent with intentions

(Butler and Goldstein 2010; Goldstein and Butler 2009; Steelman 2016; Kirshner et al. 2023; O'Neill and Handmer 2012)

## 2. GROWING CONVERGENCE



# WILDLAND FIRE POLICY

- Creating fire resilient landscapes
- Creating fire resilient communities
- Facilitating safe and effective fire response
- Restoring rural livelihoods and Indigenous and cultural fire regimes

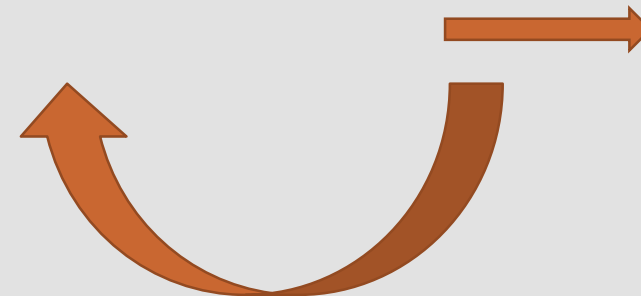
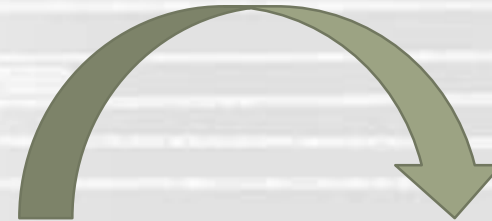




### 3. GETTING SMARTER FASTER

- **Can we use insights from good and adaptive governance to accelerate learning for more just, effective, timely impact?**
- **What management actions are working?**
- **Where is action taking place?**
- **What do current interventions tell us about which problems are being addressed and which ones are being neglected?**
- 

Good and Adaptive Governance



Adaptive Management

Specific Policy Interventions

- Resilient Landscapes
- Fire Adapted Communities
- Safe and Effective Fire Response
- Restoring Rural Livelihoods and Indigenous Fire Regimes



# GOOD AND ADAPTIVE GOVERNANCE

(ADAPTED FROM ALMSTEDT AND REED 2013)

- **Five prisms**

- **Inclusiveness**– who is involved in decision making? Who is not? Equality of opportunity
- **Fairness**– for whom is the intervention effective and for whom is it not? Equality of outcome
- **Scale**– At what scale is the intervention? How is institutional scale matching addressed?
- **Responsibility**– is the theory of change clear? Is it working? Are decision makers held accountable? Are actions transparent?
- **Adaptiveness**– how/does the structure demonstrate adaptiveness, anticipatory thinking and capacity for learning?

# SMARTER, FASTER MATRIX

<b>Policy Interventions</b> → <b>Evaluation Criteria</b> ↓	<b>Resilient Landscapes</b>	<b>Fire Adapted Communities</b>	<b>Safe and Effective Fire Response</b>	<b>Restoring Rural Livelihoods and Indigenous &amp; Cultural Fire Regimes</b>
Inclusiveness				
Fairness				
Scale				
Responsibility				
Adaptiveness				



# RESILIENT LANDSCAPE PROJECTS

- **Colorado Wildfire Risk Reduction Grant Program**
- **INCLUSIVENESS/FAIRNESS:** Bias toward higher capacity organizations and communities; capacity begets capacity; inequities in community capacity
- **SCALE:** Institutionalize scale mismatches in what the communities can support in terms of capacity and what is needed at the landscape level
- **RESPONSIBILITY:** Demonstrated reduction in crown fire potential, but heightened risk for surface fuels
- **ADAPTIVENESS:** Limited capacity for learning due to structural barriers



(Cheng and Dale 2020)

# FIRE ADAPTED COMMUNITIES

- Inclusiveness
- Fairness
- Scale
- Responsibility
- Adaptiveness

# SAFE AND EFFECTIVE FIRE RESPONSE

- Inclusiveness
- Fairness
- Scale
- Responsibility
- Adaptiveness





# RESTORING RURAL LIVELIHOODS AND INDIGENOUS & CULTURAL FIRE REGIMES

- Inclusiveness
- Fairness
- Scale
- Responsibility
- Adaptiveness



# SMARTER, FASTER MATRIX

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Inclusiveness				
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Responsibility				
Adaptiveness				



# WHAT IS THE PROBLEM?

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## 4. MAPPING FUTURE ACTION

- Tensions
- Fragmentation
- Socio-Ecological Forcings
- Institutional Mismatch

- Inclusiveness and Scale
- Fairness and Responsibility
- Scale and Adaptiveness



## 4. MAPPING FUTURE ACTION

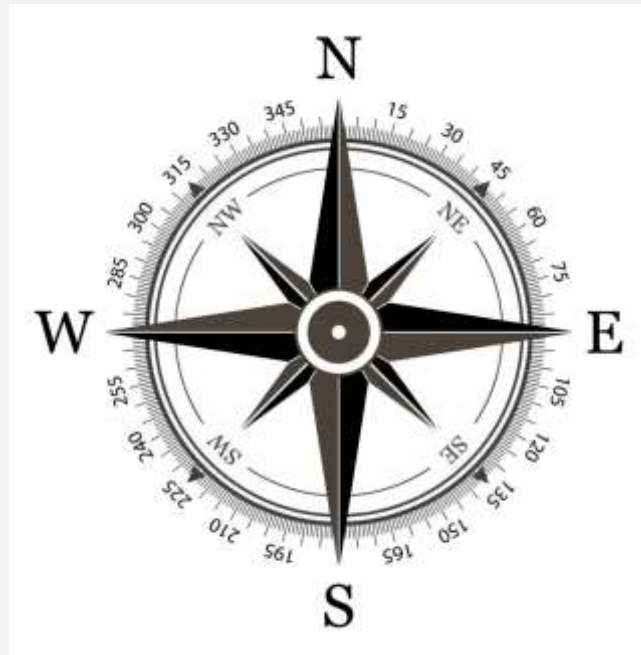
- Tensions
- Fra
- So
- Institutional mismatch

Restoring rural livelihoods and  
Indigenous and cultural fire regimes



# JUST, EFFECTIVE, ACCOUNTABLE AND ADAPTIVE GOVERNANCE

- We need a map that guides us in the right direction and a compass to keep us on track



# WILDLAND FIRE POLICY

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- Creating fire resilient communities
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# RESEARCH AND ACTION AGENDA

- Regional to global working groups who can harvest lessons learned to accelerate learning
- Scholars, practitioners, managers
- Global representation
- Intentionally involve global South, Africa, China, Russia