

## From Corporate to Entrepreneur – a bumpy career







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Born in 1971, Haarlem

My great-grandmother started a business making lampshades.

My parents took over the business. The business went bankrupt in 1981.







#### Thea studeert techniek

- University of Twente Chemical Engineering
- Internship in Japan (6 months)

### I was lost

- I knew what I did not want
- I did not know what I wanted













- Spin out Twente University 2006
- Anti-adhesion barrier made of PTMC polymer
- VC dealing
  - First bootstrapping to perform an in vivo trial
  - Signing of 1 million EUR investment cancelled
  - 1 million investment
  - Second round (1 additional investor onboard) of 3,3 million EUR including subsidies
  - Negotiations ca. 1 year more between partners than with Medisse









- Product development
- Try to outsource production
- Ended up setting up production
- ISO 13485 certification
- Clinical trial ongoing in 2 centres







- After the second investment round was secured, I was demoted
- After 10 years, investors wanted to sell out and close the business
  - Red flags
- 1 week before bankruptcy, I was dismissed as statutory director





- Almost a Burn-out
- Consulting
  - QA at contract manufacturer
  - Business case 3D printing





Founding of Vosfox Medical

- Started 2017
- No investors (only FFF)
- Initially part-time now 3.25 FTE
- Many hats
  - CEO
  - Business Developer
  - Purchaser
  - QA Manager
  - Packaging specialist
  - CNC specialist





Contract Manufacturer Medical Devices and Components

## Sterile products Low-Volume

Vosfox Medical ISO 13485 – Cleanrooms

From (lab) sample to clinical product

Full project management or selected services























# Thank you

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