

# Crafting the European Earth Observation Ecosystem 2040+

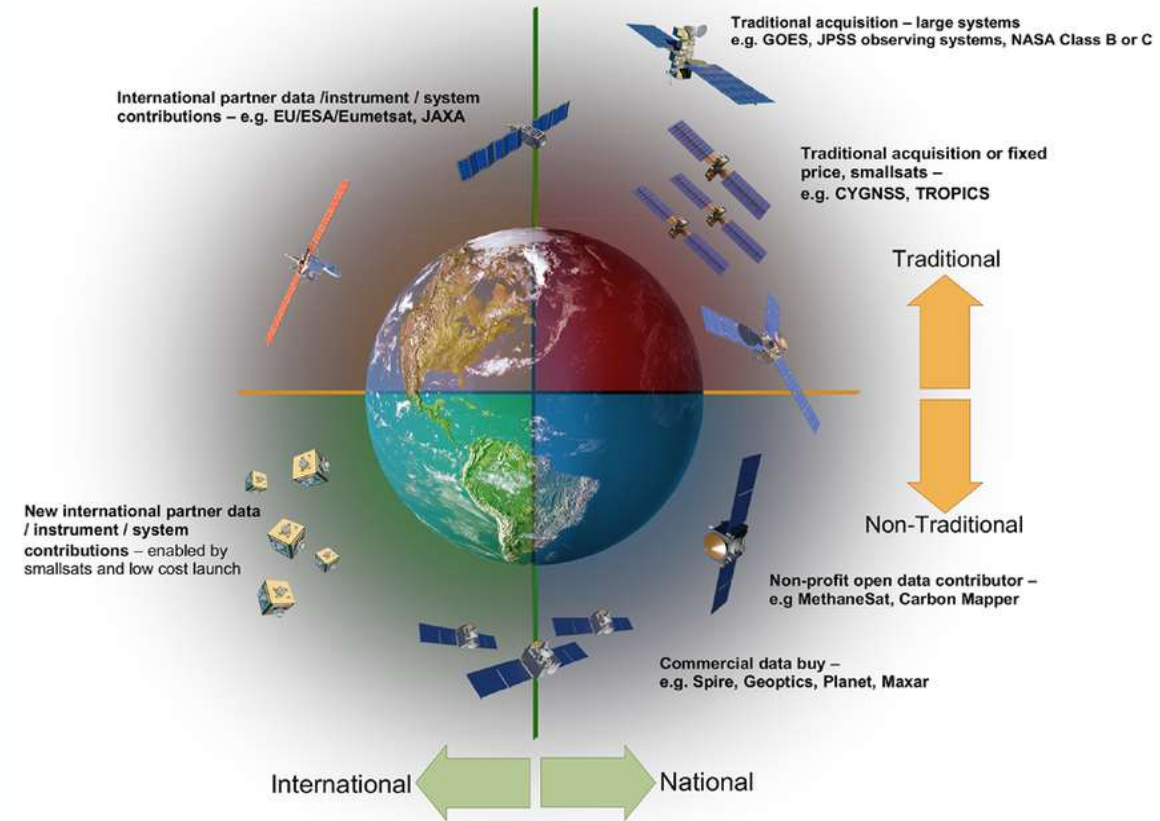
The European Earth Observation Ecosystem Workshop

12.02.2025

Craig Donlon, Hd. ESA Earth Observation System Architect Office.

ESA UNCLASSIFIED – For ESA Official Use Only

- Emerging Challenges to Earth Observation
- European EO Ecosystem
- Blueprint (for a European EO Ecosystem)
- Reference Architecture
- Scenario based approach
- What we want from you



Waliser, Duane. (2024). Toward a US Framework for Continuity of Satellite Observations of Earth's Climate and for Supporting Societal Resilience. *Earth's Future*. 12. 10.1029/2023EF003757.



# Scientific Measurements from Space – today and tomorrow



Antikythera Mechanism  
(89 BC)



Newton's Reflecting  
Telescope (1666)



H1 Marine Clock  
John Harrison (1735)



Sentinel-3 SLSTR (2014)



2050+?

## Vision



### Vision Statement

To craft world-class Earth Observation capabilities and information products for informed decisions and actions that best respond to today's challenges of understanding and sustainably managing our Earth environment.

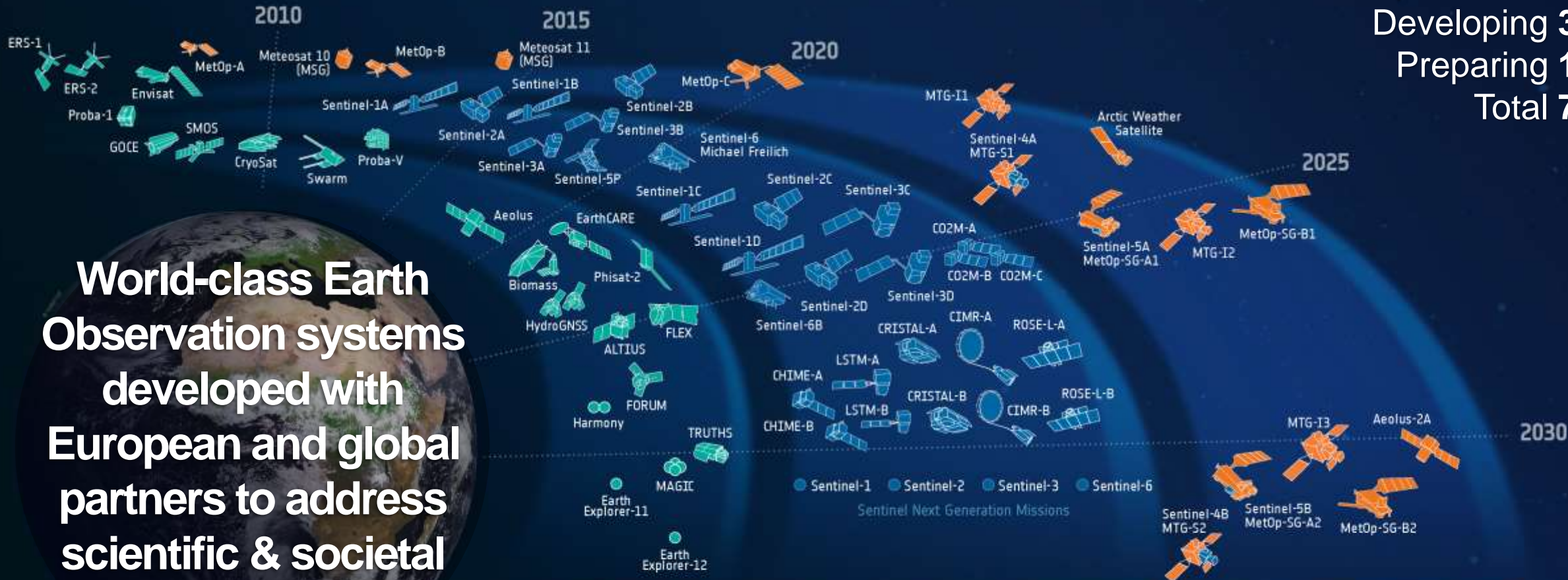
Earth Observation must continue to deliver, first and foremost, high-performance **scientific measurements from Space.**

What are the priorities? Small Satellites? Reference quality Missions? A Hybrid Mix Institutional & Commercial?



**Priority #1: Can we sustain and evolve it?**

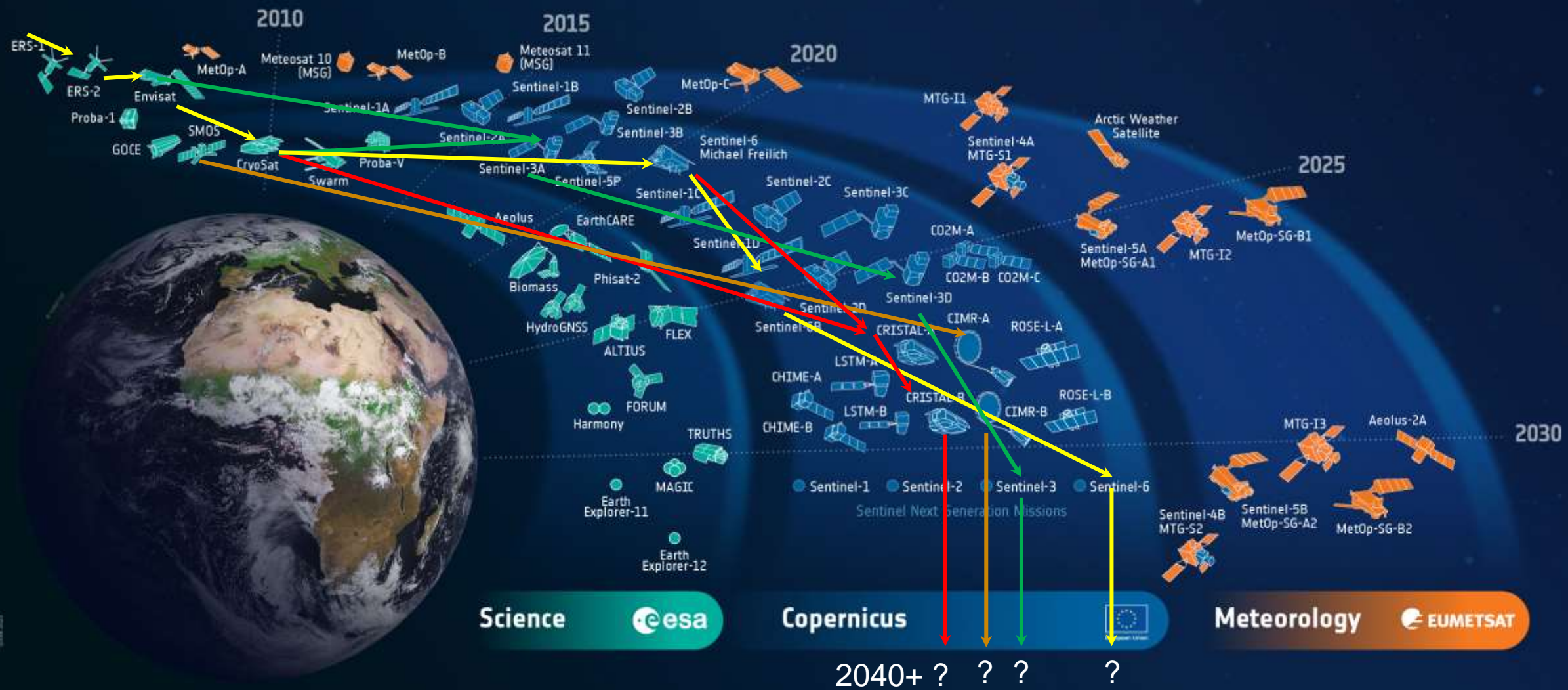
**Satellites**  
 Heritage 06  
 Operational 14  
 Developing 39  
 Preparing 19  
 Total 78



**World-class Earth Observation systems developed with European and global partners to address scientific & societal challenges**

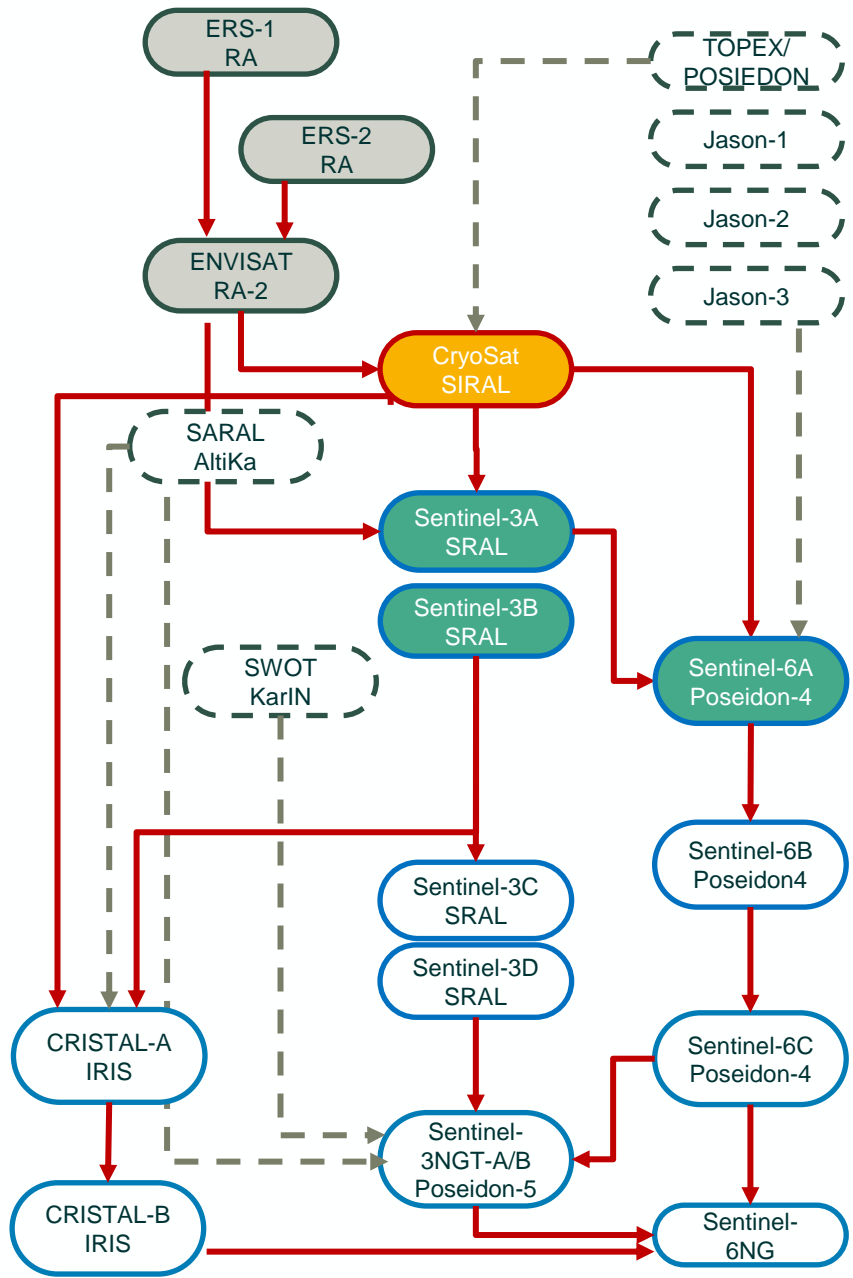
Science Copernicus Meteorology

*“Wise men say, and not without reason, that whoever wishes to foresee the future must consult the past”* (Niccolò Machiavelli, 1532)





1991-2000  
 1995-2011  
 2002-2012  
 2010-  
 2013-  
 2016-  
 2018-  
 2020-  
 2025-  
 2026-  
 2028-  
 2030-  
 2032-  
 2035-



### Mission View

Ice mass Balance  
 SAR proof of Concept

Ocean Science  
 Hydrology Science

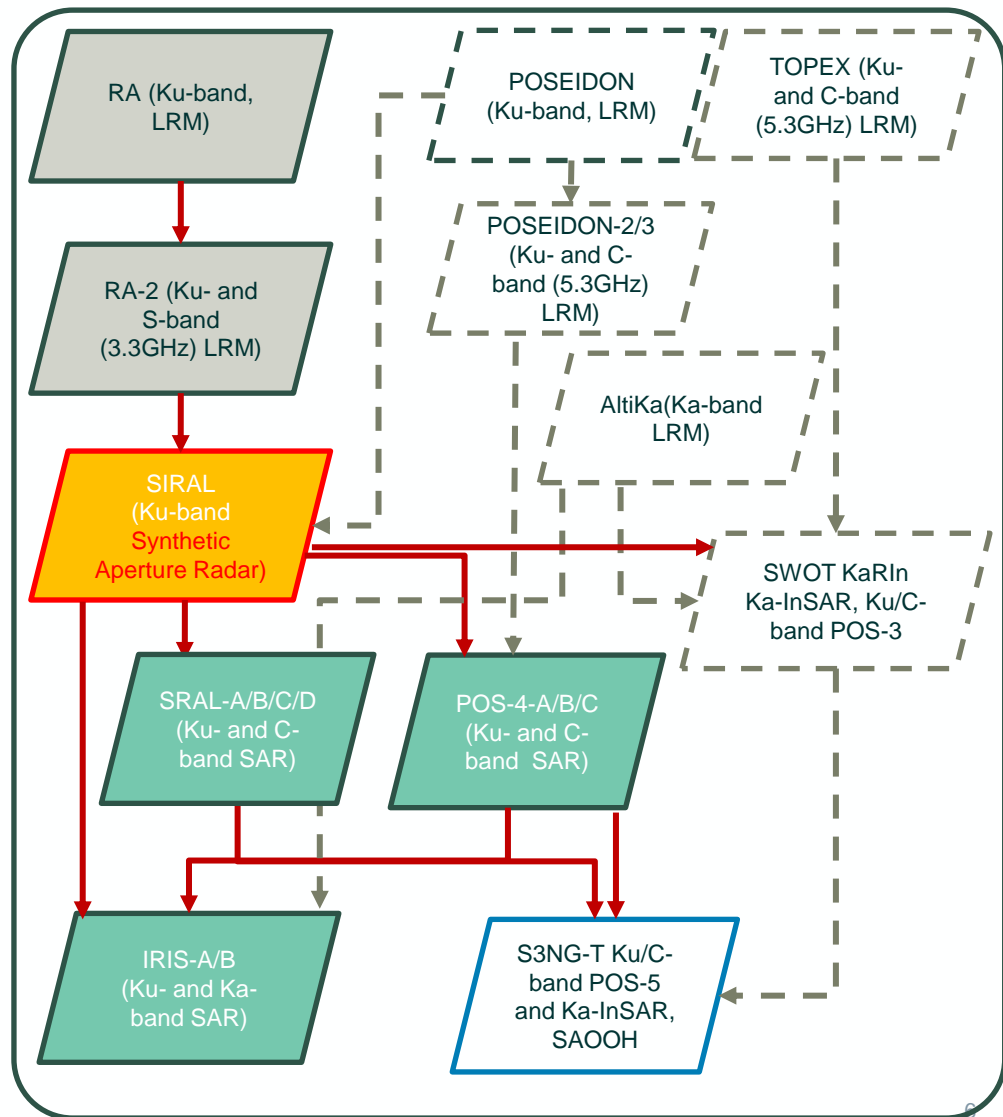
Sea Level  
 Reference Mission

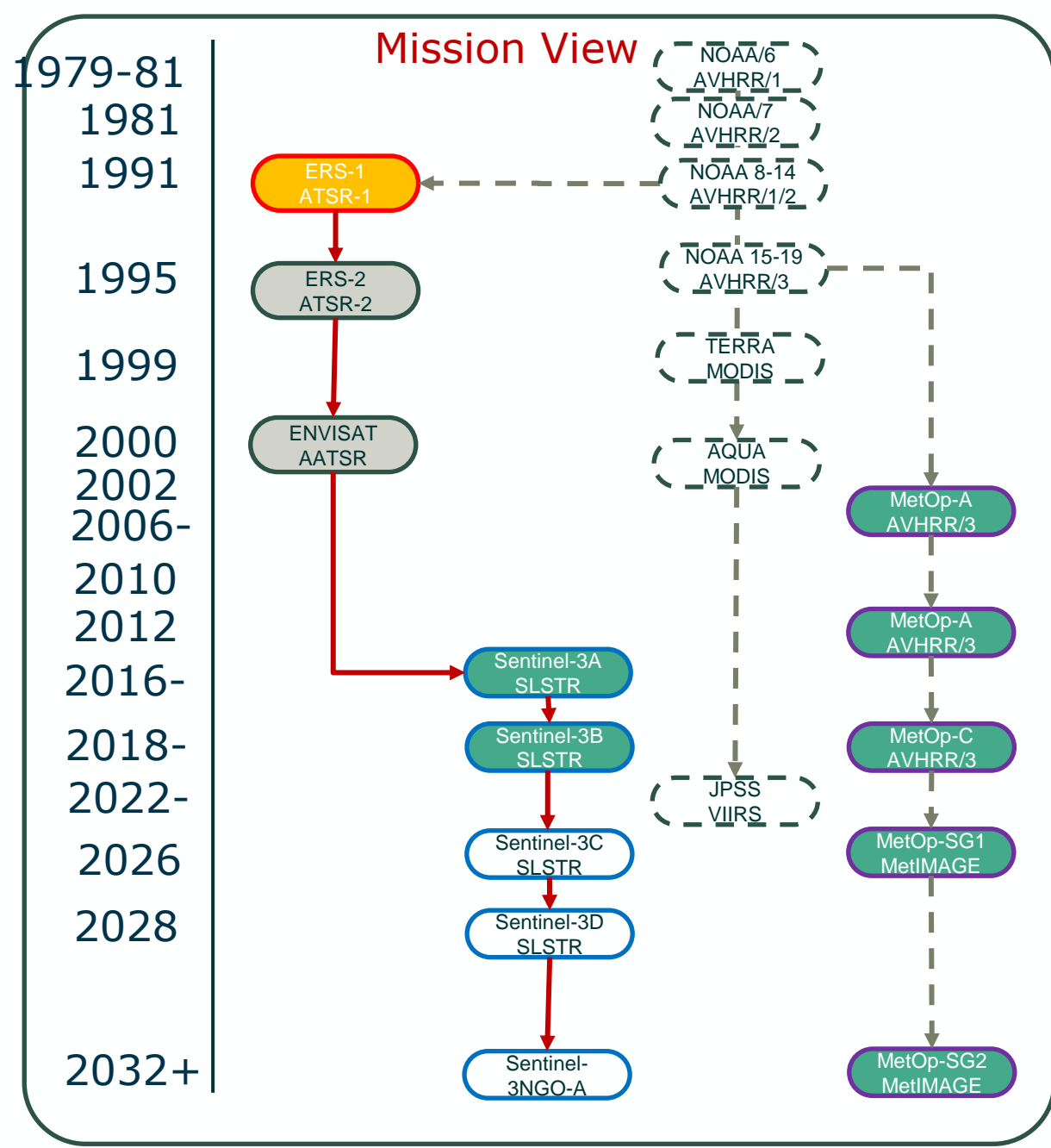
→ ESA activity  
 - External activity

# ESA altimetry

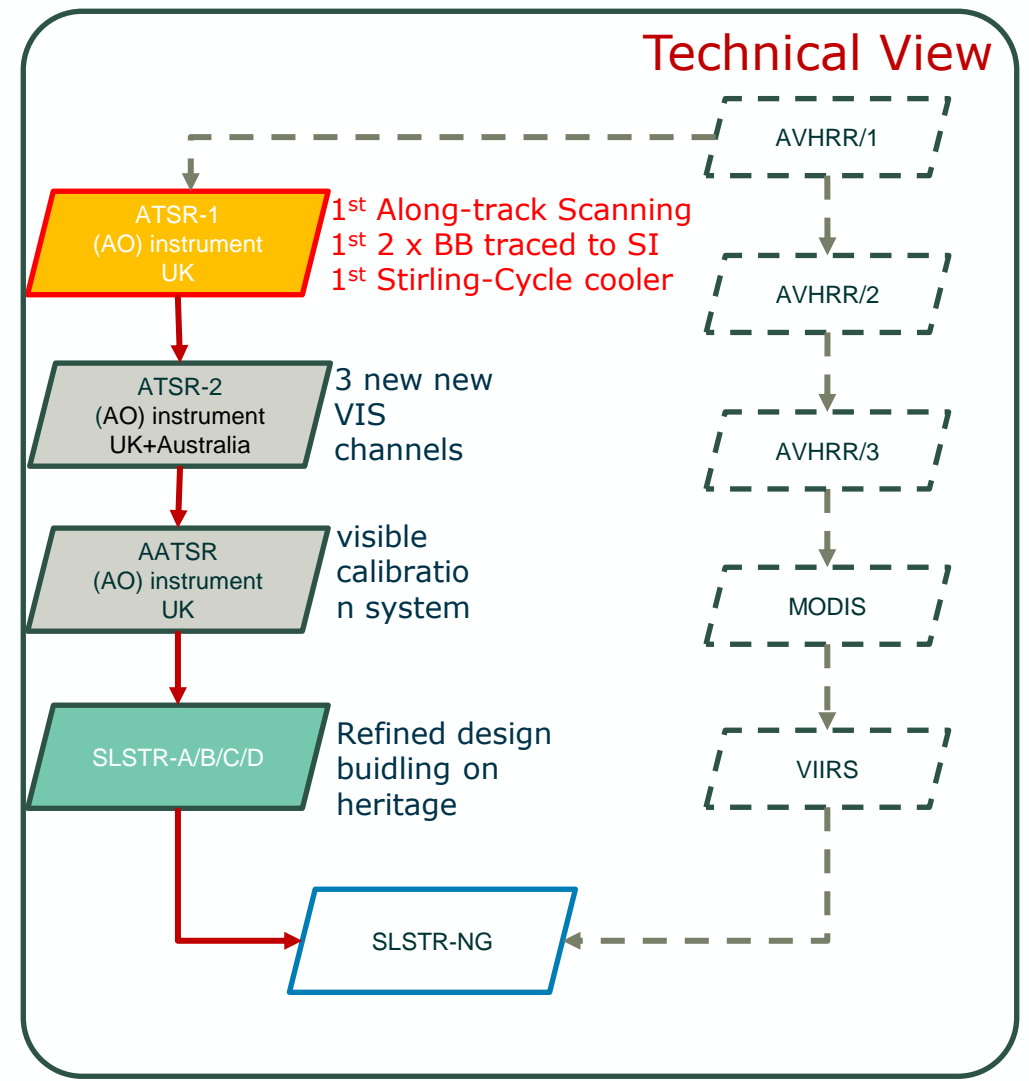


### Technical View





# TIR reference sensors (ATSR → AATSR → SLSTR)



# EO Boom and Bust or Optimised Sustainable and affordable Growth?

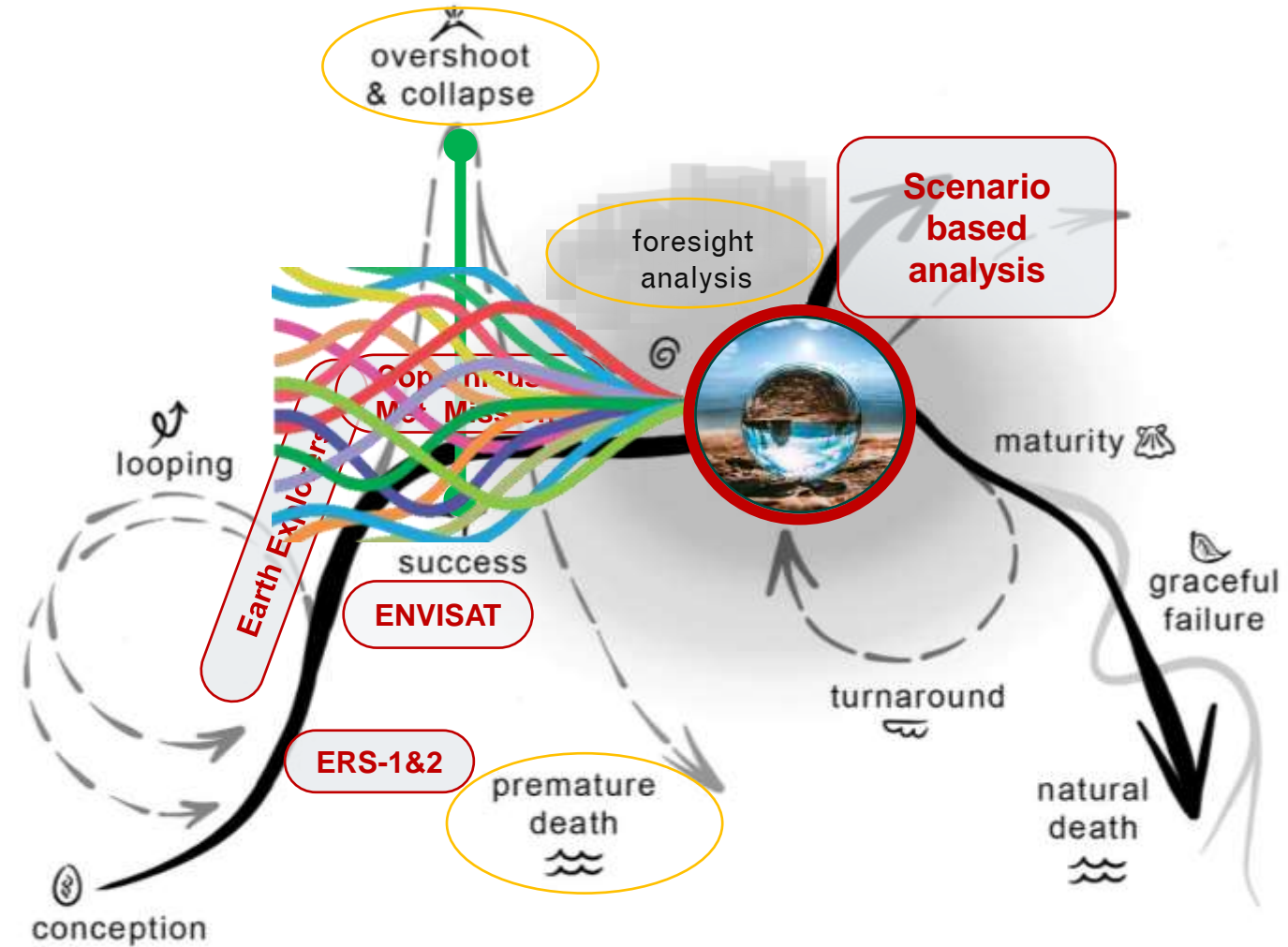
- We have been part of a decade of profound change in Earth Observation
- Europe is providing an unprecedented and unique EO Evidence Base that is supporting an enormous and growing number of applications across **all domains**
- The European Space Agency, together with the European Commission and EUMETSAT, is now preparing to sustain, enhance and extend the EO System
- Fundamental challenges remain to plan satellite systems in a manner allowing their exploitation in synergy.
- **The “plan” must avoid Boom and Bust” through optimised sustainable and affordable growth.**





# Where are we? Where are we going?

- The **Stages of an MGT Enterprise** model schematically represents an enterprise **life cycle**.
- **Where is ESA on that model?**
  - ERS-1/2, ENVISAT and Earth Explorers “Looped” us up through innovations
  - New Met Missions and Copernicus led us to “success” and ideally, a plateau of stability
- Where are we in that plateau and what comes next? **Are we stable or are we in overshoot?**
- What is our **Foresight Scenario based analysis for a future EO Ecosystem?**



Stages of an Enterprise model — MG Taylor — Visual from [The Collaboration Code: Models](#), published By Rob Evans and Matt Taylor.

# EXPLORING SCENARIOS FOR THE WORLDS THAT THE EUROPEAN SPACE SECTOR WILL INHABIT IN 2060 - CHOOSE A SCENARIO



Strategic  
Foresight  
& Planning  
Office

## PRIVATE MEGACITIES



Strategic  
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## PLANETARY BOUNDARIES



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## AUTOMATED GOVERNANCE

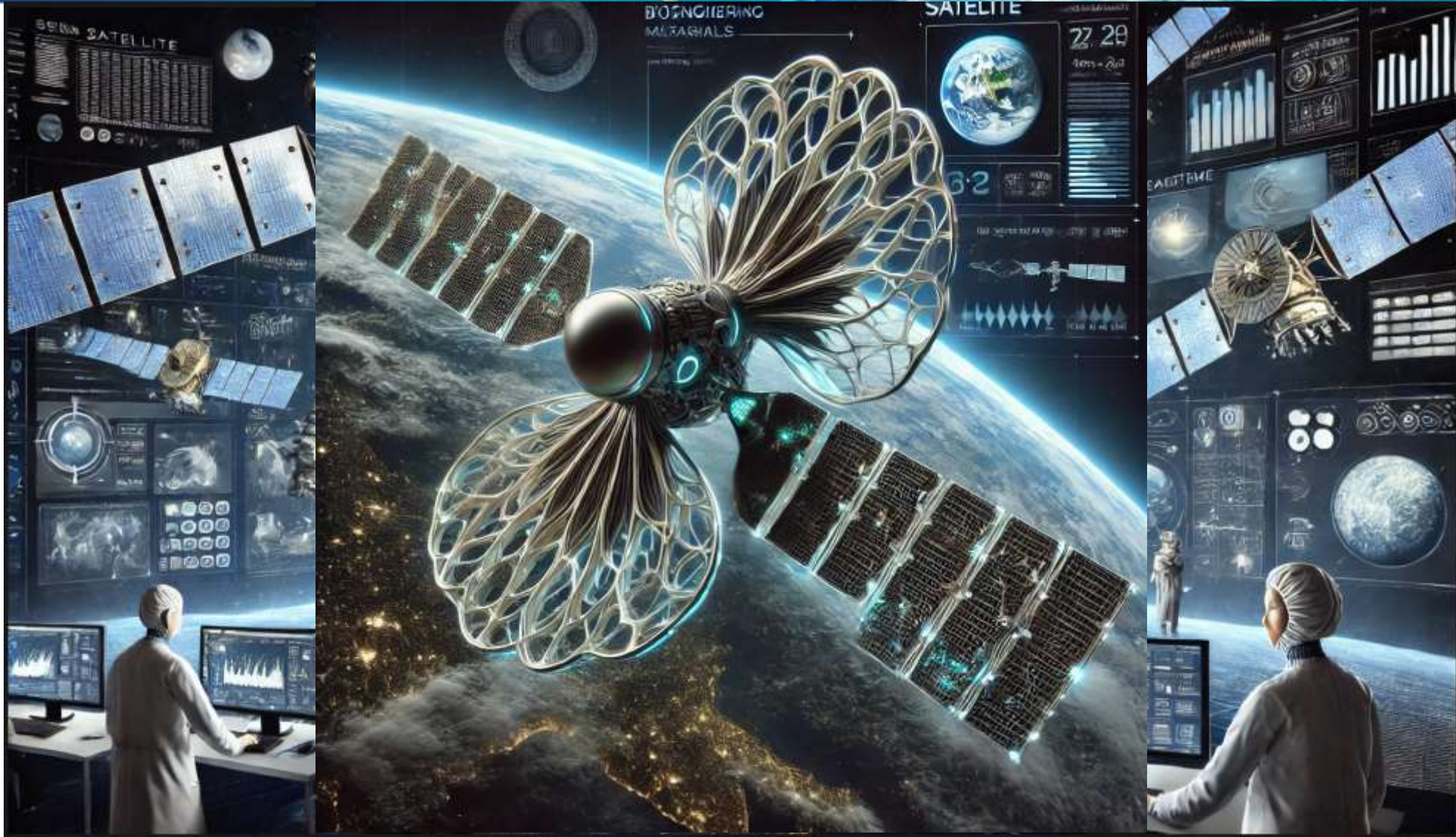
[https://researchprofiles.ku.dk/files/414118188/20241011\\_Interactive\\_report\\_A\\_journey\\_into\\_the\\_future\\_of\\_ESA.ppsm](https://researchprofiles.ku.dk/files/414118188/20241011_Interactive_report_A_journey_into_the_future_of_ESA.ppsm)

SPACE IN 2060 - COMPARISON TABLE ACROSS SCENARIOS





# The Future Earth Observation Ecosystem...?





### EC priority shift from Green transition to Security?

EU parliament dominated by right wing

Strategic Agenda 2024-2029



Large Political changes leading to different priorities  
Game changer for EO architecture...?

- A free and democratic Europe including Upholding European values within the Union and Living up to our values at global level
- A strong and secure Europe including ensuring coherent and influential external action, strengthening European security and defence, and protecting European citizens. Preparing for a bigger and stronger Union. Pursuing a comprehensive approach to migration and border management
- A prosperous and competitive Europe including bolstering European competitiveness, making a success of the green and digital transition, and promoting an innovation and business friendly environment.

# Scenarios assess the potential future impact of plausible decisions..

### US space industrialization running fast – brace for impacts !

#### Falcon 9 ramp-up

#### Next could be Earth Observation !

US Military Space Development Agency (SDA) plans to spend about \$4 billion a year on LEO constellation for secured telecom and reconnaissance

Program / Task Name	FY 2024	FY 2025	FY 2026	FY 2027	FY 2028
Space Segment	1	1	1	1	1
Launch	1	1	1	1	1
Ground Segment	1	1	1	1	1
Operations & Integration	1	1	1	1	1
Support	1	1	1	1	1
Test	1	1	1	1	1
Procurement	1	1	1	1	1

#### Starlink disrupted GEO telecom market

### New Space Debris Mitigation Requirements

#### New Space Debris Mitigation Policy and Requirements in effect

DOCUMENT

#### ESA Space Debris Mitigation Requirements

#### Selected socio-economic benefits for Europe

Evolution of EO Employees by company class (Source: ANSC Industry Survey 2022)

- An acceleration of growth in the number of companies in Europe, up to 772 companies in 2021.
- The sector employs 13,886 employees (+14%). The biggest growth has come in the small and medium categories.
- The total revenue in the sector in 2022 is €1.8B (+11%). About half of this revenue (45%) is generated by companies with <100 employees.
- Companies foresee a significant increase in Copernicus' impact on their business in the upcoming months/years.

The impact of Copernicus on companies' business (Source: ANSC Industry Survey 2022)

### Budget crisis and Nationalism

Debts accumulated during Covid19 now hitting national budget after the brief relief of the RRF

Right wing dominated European political landscape with security

#### The right-wing and populist groups did best in Italy, France and the UK

Share of seats: 0% <10% 10-20% 20-30% >30%

Right-wing nationalists (ENF): 58 seats  
Populists (EFD): 54 seats

Q3 2022 government debt in relation to GDP

### IRIS<sup>2</sup>: the new EU Secure Satellite Constellation

Infrastructure for Resilience, Interconnectivity and Security by Satellite

### Launchers, Launchers, Launchers...

Ariane 6 Heavy: >20T  
New Glenn: 45T  
Starship: 100-150T

STARSHIP OVERVIEW

The launcher market is forever changed: does this mark the end of cube/small sat constellations with limited capability?

Game changer for EO architecture...



# The rise of Starlink...



COLORADO SPRINGS — Commercial space station developer Vast will use SpaceX's Starlink. Vast announced April 9 that it will install laser intersatellite link terminals on its Haven-1 station to enable communications with Starlink satellites. The agreement between Vast and SpaceX extends to future space stations Vast plans to develop.

Max Haot, chief executive of Vast, said in an interview during the 39<sup>th</sup> Space Symposium that his company will use terminals supplied by SpaceX. Gwynne Shotwell, president of SpaceX, announced at the Satellite 2024 conference March 19 that SpaceX would sell laser terminals it developed for Starlink to other customers, a product offering she dubbed "Plug 'n' Plaser."

The Starlink terminals will provide Haven-1 with up to one gigabit per second connectivity to and from the station. "There's nothing that we can think of that's going to use more than that," he said, including requirements for crews and payloads as well as 20 cameras mounted inside and outside the station.

**Future missions could allow direct SSH to your satellite and payload, 1Gbit/s connectivity, anywhere, always...**

**Another Game changer coming for EO architecture...**



Vast's Haven-1 space station will use Starlink to boostband connectivity. Credit: Vast

**STARLINK**



# DestinE and ESA's Digital Twin Earths (DTEs)

## DestinE Platform

Your gateway to a sustainable future

A unique ecosystem of services harnessing the power of Destination Earth.

*"From Sensing to Sense Making"*

ESA DTE aims at bringing the latest EO-based products, science results and capabilities to a pre-operational level and develop a comprehensive set of novel EO-based Digital Twins Components, designed to demonstrate the potential value of EO for the future evolution of DestinE alongside national digital twin initiatives.

## DestinE Components

*DestinE Platform*

*Digital Twins and Digital Twin Engine*

*Destination Earth Data Lake*



## ESA DIGITAL TWIN EARTH





# 2040+: What EO data do we need for AI applications?

- **We expect AI techniques become more established in hierarchical models and a rise in multi-modal regenerative AI**
- **Fundamental L1a/b observation data sets become the “input”**
- **But, EO AI ‘chips’ must be prepared and tagged with socio-economic and Earth System properties for the AI to be effective...**
  
- **Are we sure we are measuring the “right” things from space to enable AI systems in the future?**
- **How do we include the societal elements (in the original GMES system view) into the mix?**
- **What service evolution do we need to empower EO driven AI solutions?**



<https://www.ngpcap.com/insights/the-next-generation-of-earth-observation-and-the-great-convergence-with-ai>



# Multi-dimensional hypercube + HPC + AI

EURO DATA CUBE

ABOUT DOCUMENTATION SUPPORT MARKETPLACE NOTEBOOKS BROWSER BLOG

## The Earth In A Cube

Harness the power of the data cube, access and analyse all the most important Earth Observation data in one application.

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EURO DATA CUBE

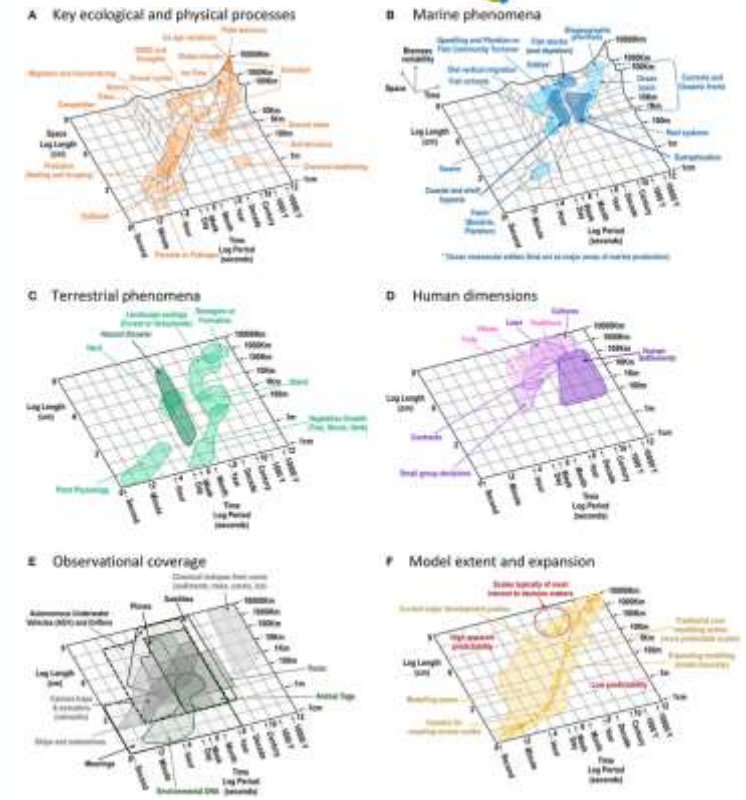
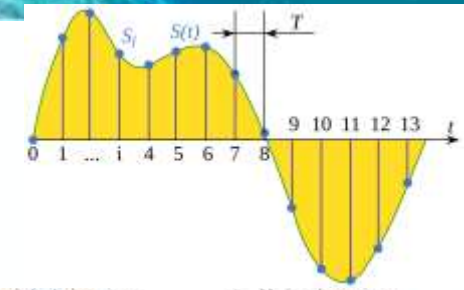
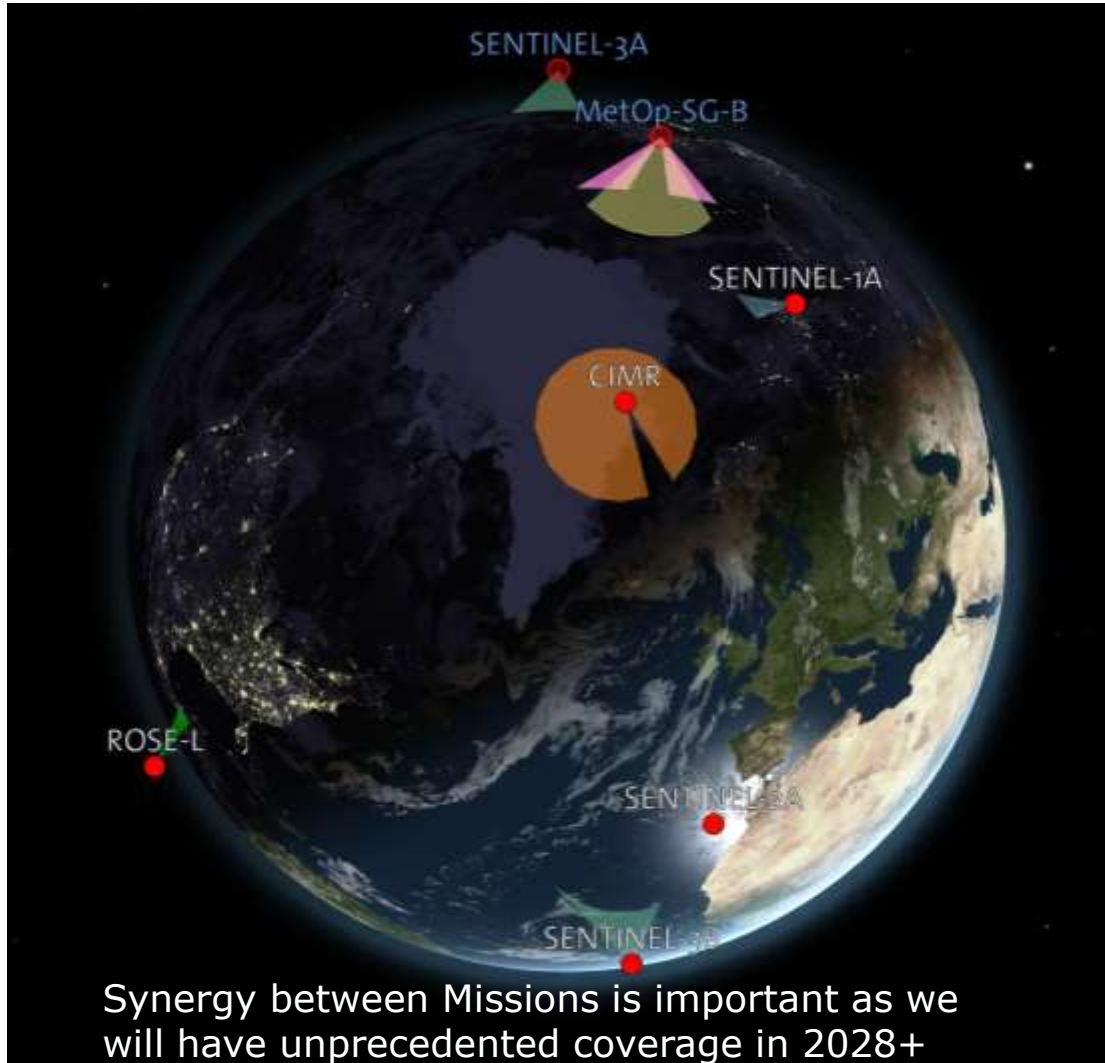
Watch on YouTube

<https://youtu.be/tv9RNI2fLpU>



# 2040+ time-space sampling limits Copernicus knowledge

## Constellations: swarms, trains, tip & cue, reference...



(Fulton et al, 2019) 17



# 2040+: Preparing EO Resilience & inter-connectivity



<https://kuvaspace.com/>

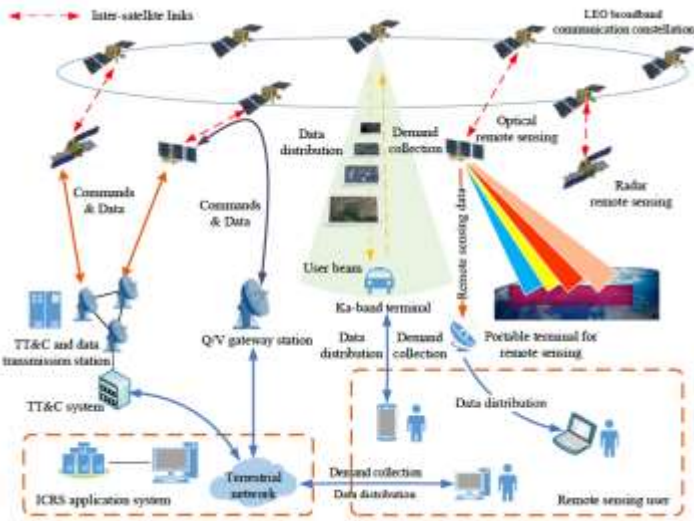
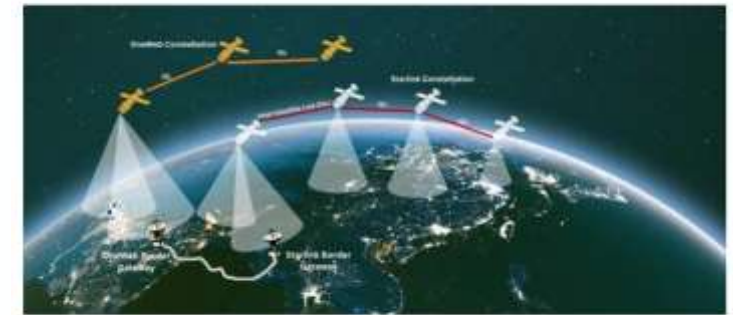


Figure 1. Architecture of near real-time remote sensing based on satellite internet.

Peng et al (2023) <https://www.mdpi.com/2226-4310/11/2/167>



## Development of a networking infrastructure for satellite constellations



Virginia Tech and George Mason University have teamed to develop distributed, mobile space and terrestrial networking infrastructure for multi-constellation coexistence. Image courtesy of Mohamed Kassem, University of Surrey

The race is on to provide high speed satellite internet to the Earth's most remote areas.







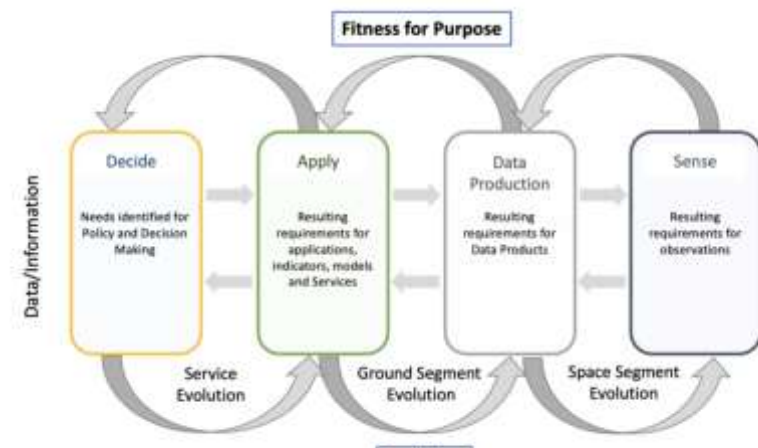
Earth observation has the potential to drive \$3.8 trillion in economic benefit from 2023-2030 while positively impacting climate and nature.

“While EO is an extraordinary tool for creating both economic value and positive environmental impact, **maximizing its value depends on a dramatic increase in end-user adoption.**”

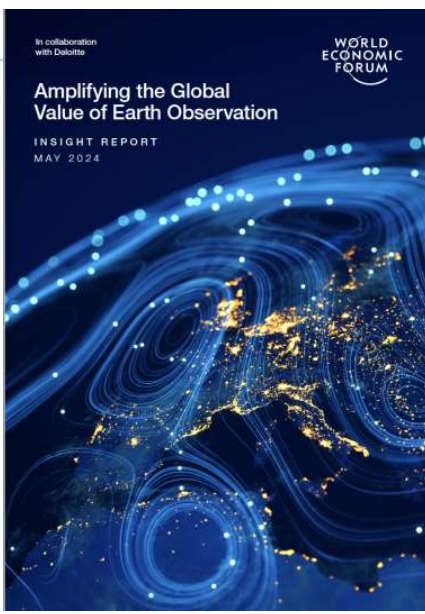
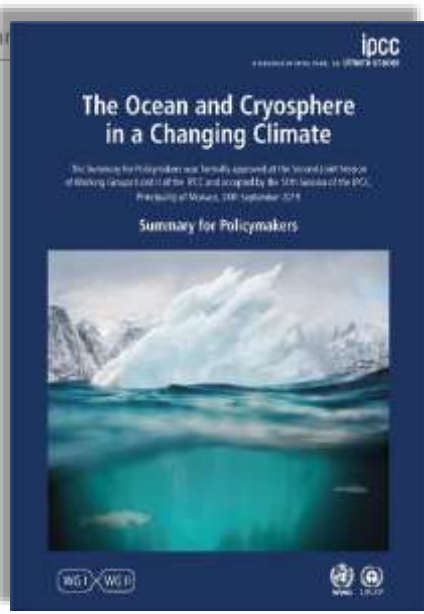
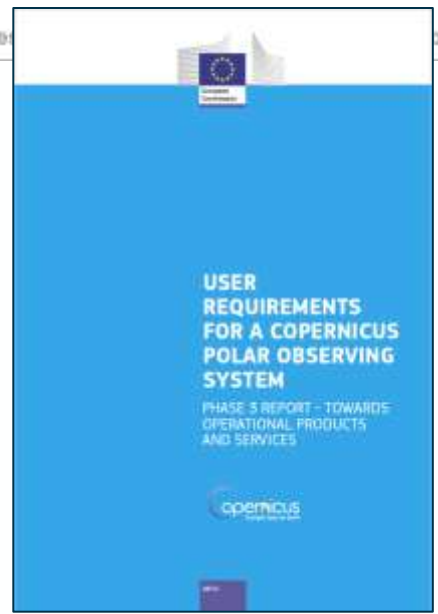
Achieving that calls for **resolute strategies and investments to increase awareness of what is possible with EO**, encourage innovation, advance core and enabling technologies, ensure equity in **access to EO insights** and bridge the gap between EO data and end-user solutions worldwide.”

# User/Policy driven system design remains fundamental to our future

<p><b>Consumer experience:</b> Providing individual users value through information such as air quality or weather forecasts.</p>	<p><b>Early warning:</b> Detecting disasters – like floods and wildfires – with more speed and accuracy to bolster planning, response and recovery.</p>	<p><b>Environmental impact monitoring:</b> Providing a trusted, third-party source to measure environmental impacts and help verify certain environmental commitments and mandates.</p>
<p><b>Post-event analysis:</b> Analysing environmental changes to better direct emergency response and measure the extent of damages.</p>	<p><b>Precision agri/aquaculture:</b> Enhancing regenerative practices, reducing input costs and monitoring in-season performance and yield.</p>	<p><b>Route optimization:</b> Optimizing transport routes in concert with GNSS data by detecting potential environmental disruptions and offering alternatives based on environmental impact.</p>
<p><b>Site selection:</b> Identifying operational sites for large-scale infrastructure with the best yield, efficiency and/or relative environmental impact.</p>	<p><b>Supply chain monitoring:</b> Detecting changes to physical goods supply chains and their impacts on international commerce and ecological indicators.</p>	<p><b>Vulnerability analysis:</b> Characterizing and assessing the risks posed by climate and nature changes and other hazards that may materially impact people, infrastructure and operations.</p>



EO data server





# 2040+ ... is not so far away in terms of typical EO development...can we streamline for efficiency?

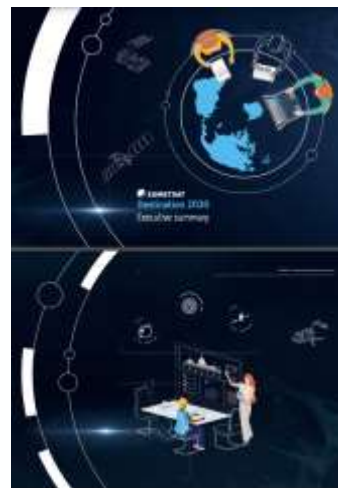
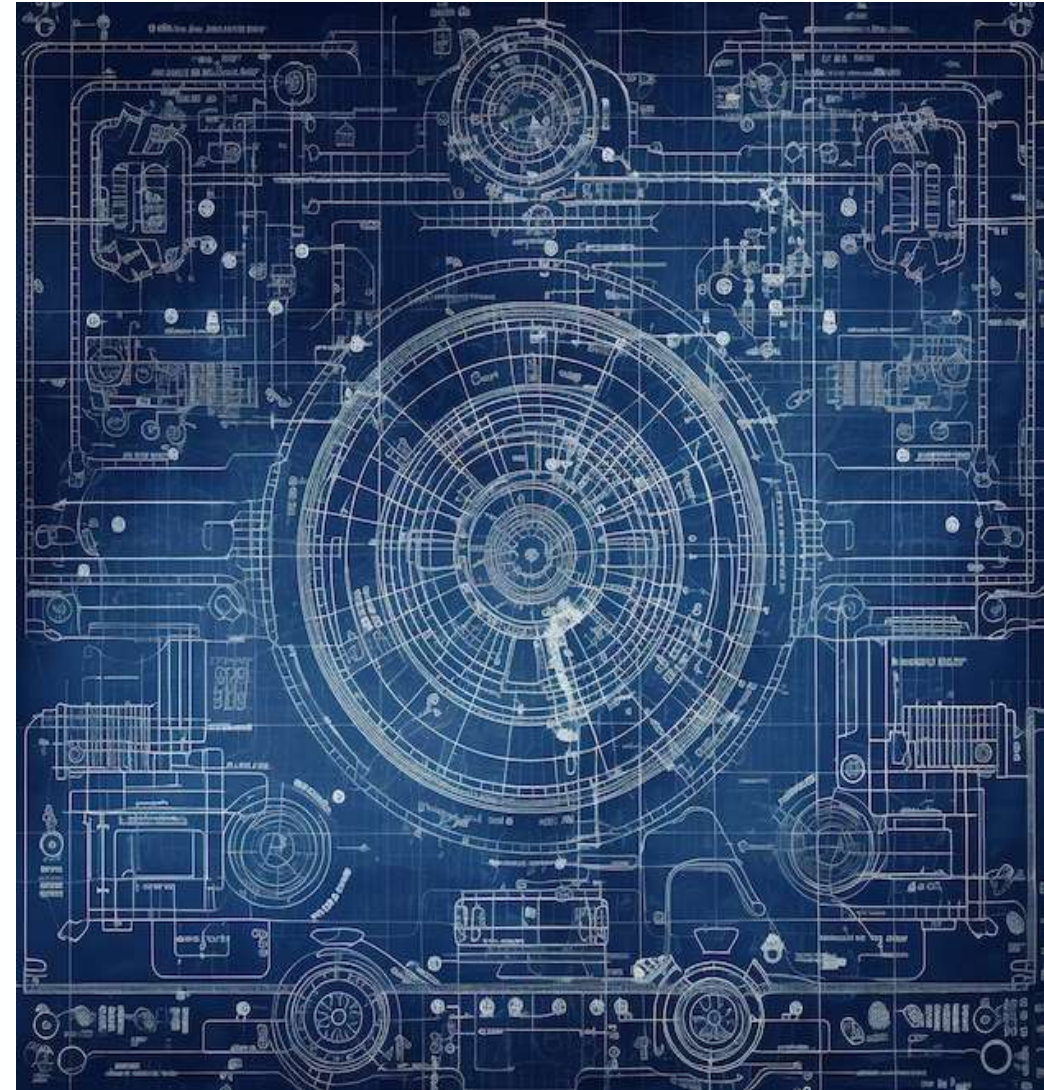




# What is “the Blueprint”?

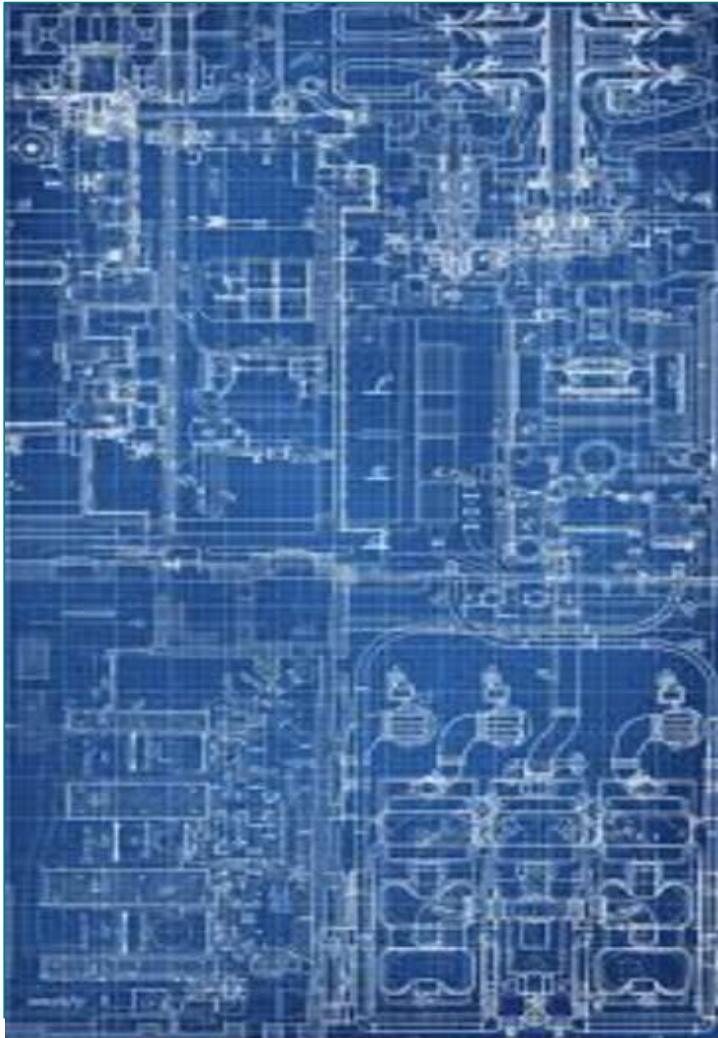
The **Earth Observation Ecosystem Blueprint** is essentially a roadmap providing a clear understanding of *what* needs to be accomplished and *how* to accomplish it

*The Blueprint defines actions* that can be measured to assess progress and success.





# Blueprint Systems of Systems Architecture: A Strategic Compass for European EO Ecosystem



- Today, Europe, led by ESA, has designed, implemented, and operates the most proficient and extensive Earth Observation system in the world. It includes Earth Explorer, Copernicus, Meteorology, Scout, Earth Watch, and PhiSat satellite missions
- **This has enabled the complementary growth of Commercial Space**
- **The EO Reference Architecture Blueprint sets out the practical basis for a living Earth Observation System of Systems that responds to the European EO User/Producer Strategies over a long timeline – out to 2050+**
- The Blueprint takes an “EO Ecosystem system” approach building on currently defined capability:
  - What EO do we need to sustain?
  - What are the gaps and options to address them?
  - **What are the opportunities within the European Observation Paradigm we are living through now?**



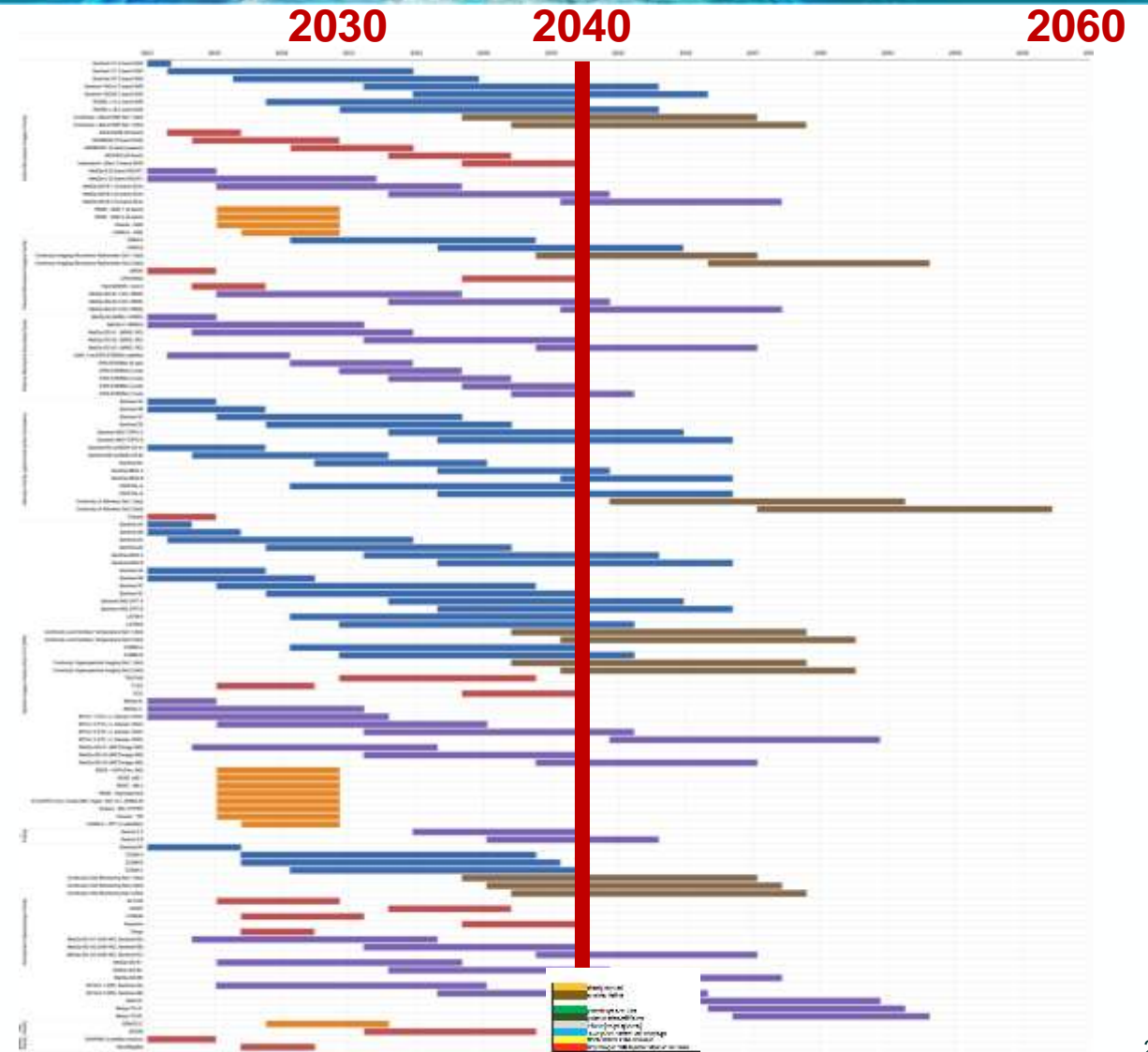


# Blueprint for the Reference Architecture



## System-of-systems Families:

- Active Microwave Imagery Family
  - Passive Microwave Imagery Family
  - Passive Microwave Sounding Family
  - Altimetry Family (optical and active microwave)
  - Optical Imagery Family (from UV – LWIR - FIR)
  - Active Optical (LIDAR) Family
  - Limb Sounder Family (passive and using active signal sources (RO))
  - Atmospheric Spectroscopy Family
  - Gravimetry Family
  - Geomagnetic Family
  - Elements not fitting a system of systems ‘family’
- **By 2040 the current portfolio of EO missions begins to thin out**
  - **Brown bars indicate potential timelines of measurement continuity function**



# 2040+ Scenario based EO Architecture analysis



## Architecting the Future of Weather Satellites

Mark W. Maier, Frank W. Gallagher III, Karen St. Germain, Richard Anthes, Cirzia Zuffada, Robert Menzies, Jeffrey Piepmeier, David Di Pietro, Monica M. Coakley, and Elena Adams

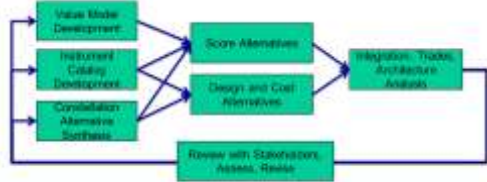
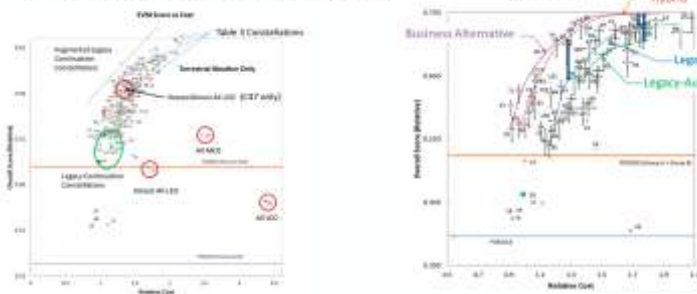


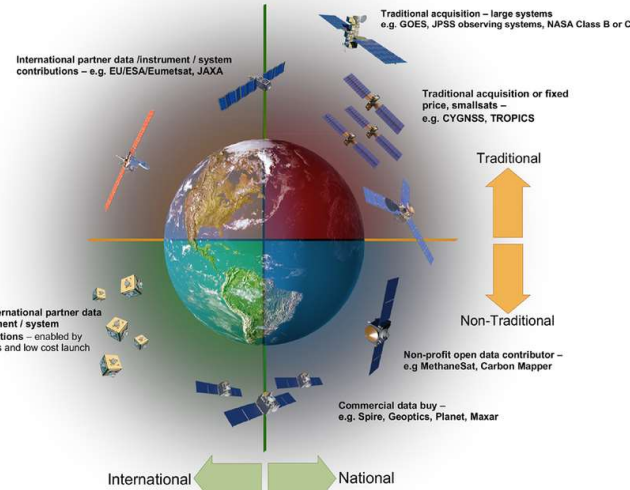
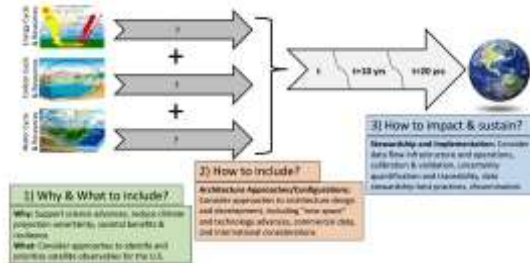
Fig. 1. NSOSA analysis: seven process steps used in each design iteration.



## Toward a US Framework for Continuity of Satellite Observations of Earth's Climate and for Supporting Societal Resilience

Duane Walliser<sup>1</sup> and KISS Continuity Study Team<sup>2</sup>

<sup>1</sup>Jet Propulsion Laboratory, California Institute of Technology, Pasadena, CA, USA, <sup>2</sup>See Appendix A



Waliser, Duane. (2024). Toward a US Framework for Continuity of Satellite Observations of Earth's Climate and for Supporting Societal Resilience. Earth's Future. 12. 10.1029/2023EF003757.

## A Scenario-Based Approach to Assess Continuity Gaps in Earth Observations

1. Identification of adverse events
2. Modeling of possible causes of adverse events
3. Quantification of the likelihood of adverse events to occur
4. Stochastic analysis
5. Definition of scenarios
6. Analysis of impact of decisions on SoS for a given scenario
7. Comparative analysis of scenarios

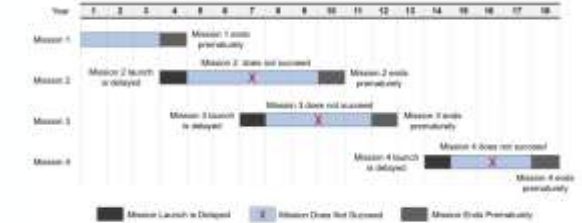
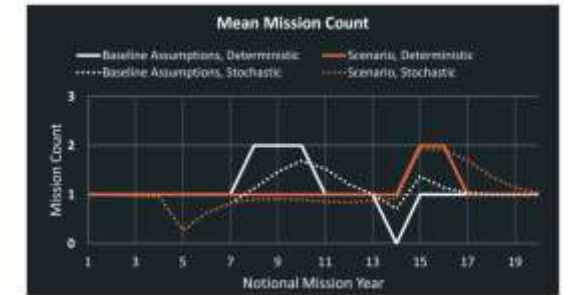


Figure 5. National timeline for a multi-mission architecture and associated potential adverse events



## Tradespace Analysis Capabilities for the Next Generation of the Joint Polar Satellite System (JPSS)

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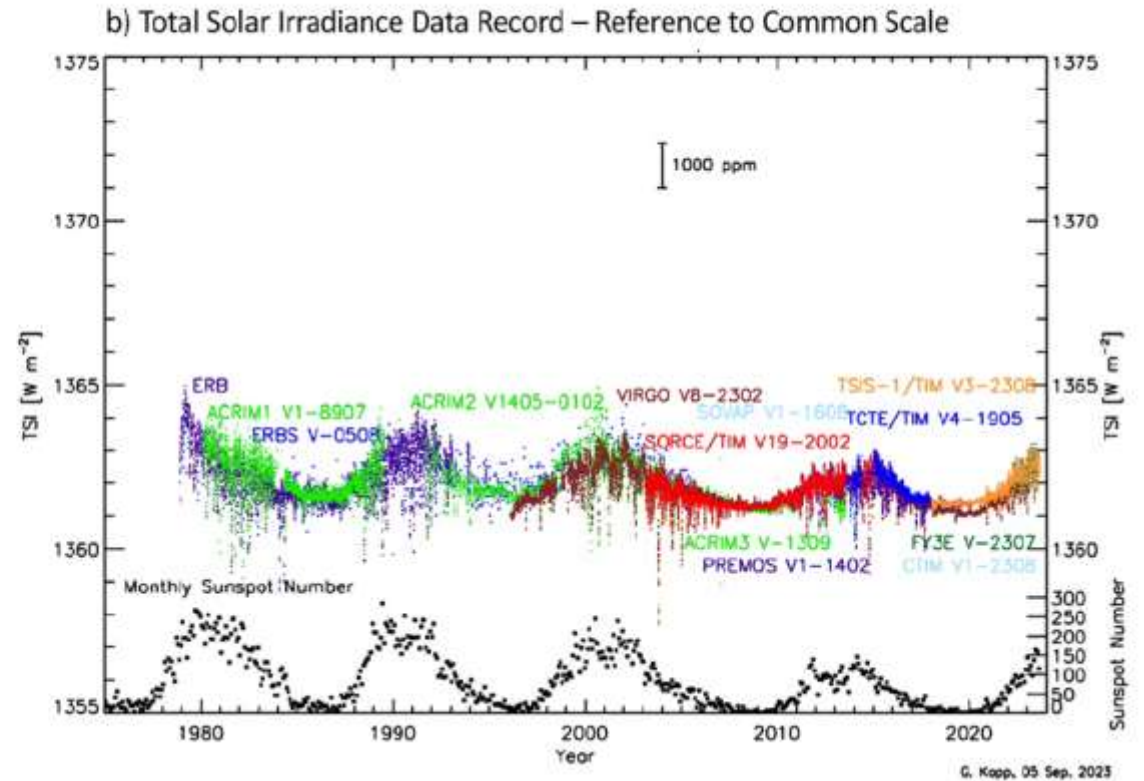
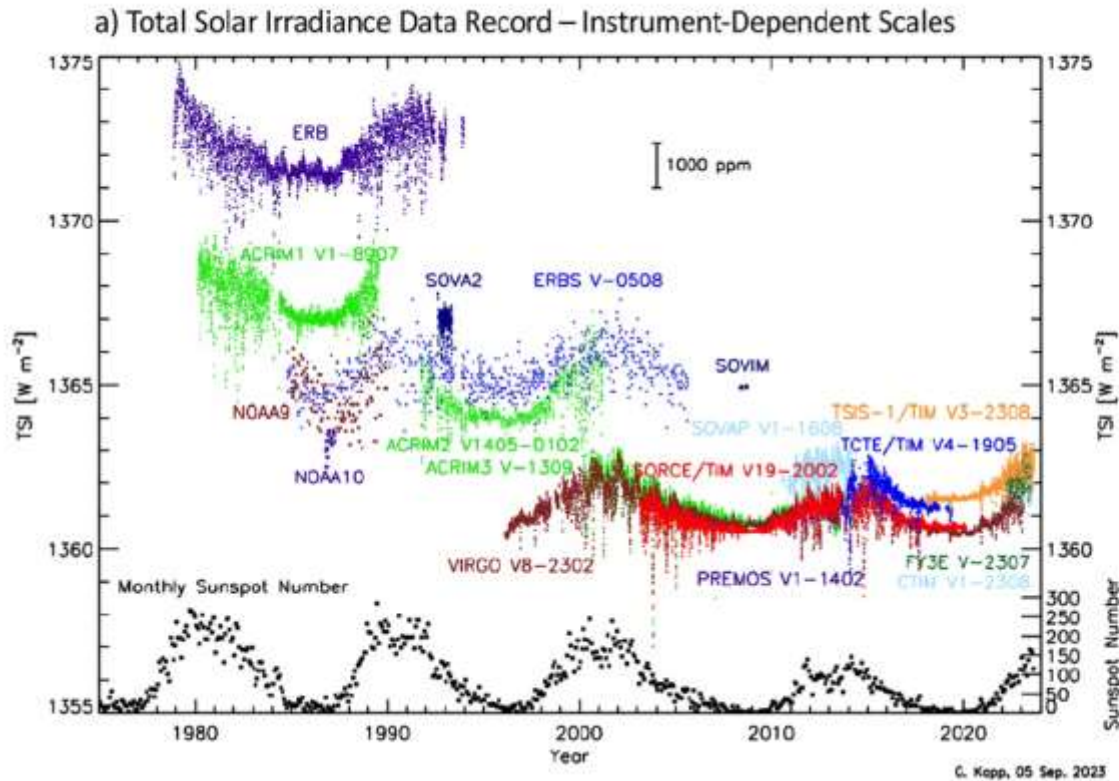




# Payload Diversification brings Costly Challenges...



# Costly Challenges: European EO Ecosystem Inter-Calibration



Observations shown at each instrument's native calibration scale: mission calibration anomalies clearly evident.

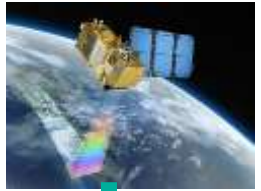
Observations adjusted for bias and calibration differences presenting a coherent time-series.

Figure from Kopp (2023)



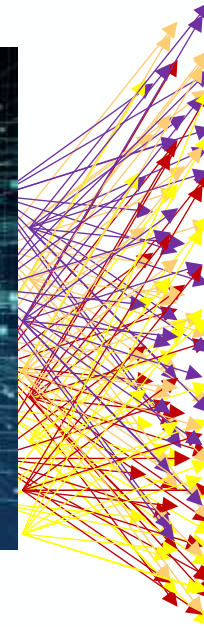
# Costly Challenges: Avoiding the paradigm of Grandmas' Patchwork Quilt (GPQ)

Sentinel-2



This image is a mosaic obtained by combining all the images acquired by the Copernicus Sentinel-2 satellites between 1 January 2022 and 30 November 2022, eliminating cloudy acquisitions and allowing us to observe the entirety of Europe clearly.

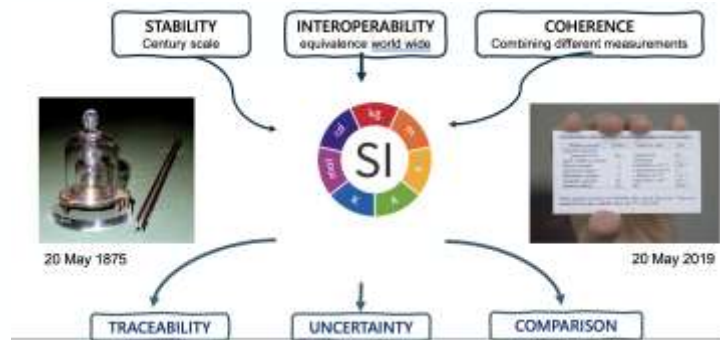
Diverse EO solutions



Grandmas' patchwork Quilt



If inadequate inter- and cross-sensor calibration of fundamental parameters derived from satellite payloads is apparent in the system of systems, it becomes a challenge to produce a unified output when combining data.



A standards-based approach to calibration mitigates GPQ





# Scenario based Approach

- Scenarios assess the **impact of possible decisions** on the ecosystem characterising **future states** of the EO ecosystem (*Ivanco et al 2024*).
- There are several “Foresight” activities that set out alternative future “societal” worlds
- **Most futures are predicated on managing the impact of climate change (or not)**
  - Coupled with assumptions of geopolitics, the rise of AI, technology development and societal response...
- ESA foresight considers 3 worlds:
  1. **MegaCity** top-down governance
  2. **Just and fair society**
  3. **AI decision making dominance**

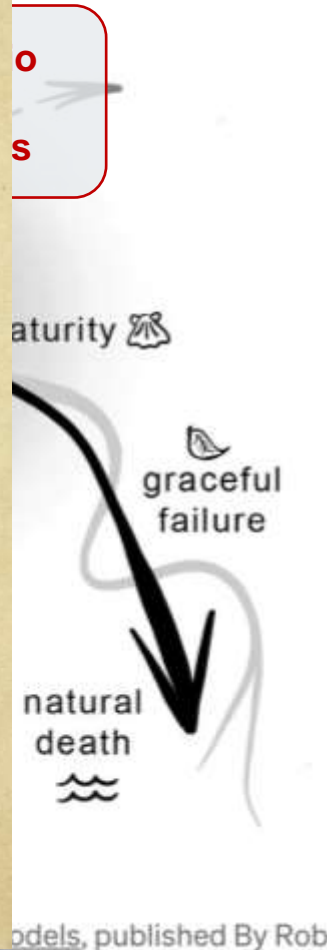


# What do we want from you today and tomorrow?

- **Your vision for the European EO Ecosystem in 2040+:**
  - What constitutes the EO Ecosystem?
  - What are your “red-line” requirements for the EO Ecosystem?
  - What are the essential EO Ecosystem elements?
  - What are the challenges to overcome – technical, scientific, system...
  - Which systems must be linked across the EO landscape to create an Ecosystem?
  - How can institutional missions best enable commercial space?
- **Your feedback captured as Future Vision Scenarios that can be evaluated**
- **What do you need to make the Blueprint a useful compass for you? How will you leverage its content?**
- We have setup an EO system architect mail address: [EO-System-Architect@esa.int](mailto:EO-System-Architect@esa.int)
  - **For this meeting we will capture inputs until 28<sup>th</sup> February**
  - **But YOUR VISION AND INPUT IS WELCOME ANYTIME!**







Our Future European Earth Observation Ecosystem **is in your hands** for the next two days!

Send your requirements, user needs, policy drivers, vision, comments, feedback, and any other contributions to:

[EO-System-Architect@esa.int](mailto:EO-System-Architect@esa.int)



Thank you Any Questions?

Contact:  
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