



CIVIL CONTRACTORS FEDERATION

2026 Australian
Infrastructure Summit

&

NATIONAL *Earth
Awards* Gala

26 - 27 November 2026

Canberra

Constructing Australia's Future

People. Projects. Progress.



Program at a Glance

Thursday 26 November

Time	Activity	Location
10:00am – 10:30am	Registration & Morning Tea	Hotel Realm
10:30am – 12:30pm	Industry Working Groups (Part 1)	
12:30pm – 1:30pm	Networking Lunch	
1:40pm – 3:30pm	Industry Working Groups (Part 2)	
6:30pm – 9:00pm	Summit Welcome Reception	Australian War Memorial

Friday 27 November

Time	Activity	Location
7:30am – 8:00am	Registration & Breakfast	Hotel Realm
8:00am – 9:55am	Plenary Sessions	
10:00am – 10:30am	Morning Tea	
10:35am – 12:05pm	Breakout & Practical Sessions	
12:05pm – 1:05pm	Lunch & Trade Show	
1:10pm – 2:35pm	Breakout & Practical Sessions	
2:40pm – 3:05pm	Afternoon Tea	
3:10pm – 3:40pm	Closing Plenary Session	
6:30pm – 11:00pm	National Earth Awards Gala	National Arboretum



Industry Working Groups

Thursday 26 Nov

Industrial Relations

An interactive discussion examining the evolving industrial relations landscape and its implications for civil contractors. Topics include workplace reform, compliance obligations, enterprise bargaining and workforce flexibility.

Exploring the workforce challenges facing the sector and identifying pathways to attract, develop and retain skilled workers through education, training and industry-led initiatives.

Skills

Next Generation

Focused on attracting and engaging the next generation of workers through improved career pathways, technology adoption and future-focused workforce strategies.

Designed for current and emerging leaders, this session explores communication, resilience, strategic thinking and developing high-performing workplace cultures.

Future Leaders



Summit Welcome Reception

Conclude the first day of the 2026 CCF Australian Infrastructure Summit & National Earth Awards by connecting with industry leaders, Government representatives and delegates from across Australia in one of the nation's most iconic venues.

The Welcome Reception provides an opportunity to build new relationships, reconnect with industry colleagues and continue the conversations sparked throughout the day in a relaxed and memorable setting.

Location: Australian War Memorial | Anzac Atrium

Date: Thursday 26 November

Time: 6:30pm – 9:00pm

Event Highlights

Networking with delegates from across Australia
Exclusive access to the Australian War Memorial Anzac Atrium
Ministerial and industry addresses
Premium hospitality experience

Summit Plenary Sessions

Friday 27 Nov

Hear from Government leaders, economists, CEOs and industry experts discussing the opportunities and challenges shaping Australia's infrastructure future.

Welcome Address

Official opening of the Summit and reflection on the key priorities shaping the future of Australia's civil construction industry.

Ministerial Address

Insights into Government policy, infrastructure investment priorities and the national agenda shaping future project delivery.

Economic Outlook

An examination of the economic factors influencing Australia's construction and infrastructure sectors, including market trends, investment conditions and future opportunities.

CEO Address

Industry leadership perspectives on the opportunities, challenges and future direction of Australia's civil construction sector.

Closing Address

A reflection on the key themes, insights and opportunities discussed throughout the Summit, highlighting priorities for the industry and the path forward.



Breakout Sessions

Morning | Friday 27 Nov

Choose from a range of focused discussions exploring the key issues, opportunities and emerging trends shaping Australia's civil construction industry.

From major projects and procurement to workforce development, sustainability and industrial relations, these sessions provide practical insights and expert perspectives on the challenges facing the sector today and into the future.

National Department Heads and Leaders Address

Gain insight into the national infrastructure pipeline, risk allocation trends and evolving contract models shaping public sector infrastructure delivery across Australia. Hear directly from senior Government leaders on priorities, challenges and opportunities for industry.

Australia's industrial relations landscape is evolving. Explore the risks, opportunities and practical implications of emerging reforms, workforce productivity initiatives and the collaborative efforts of industry, unions and Government.

Workplace Productivity and the Industrial Reset

2030 Major Infrastructure Delivery

Examine the challenges and opportunities involved in delivering Australia's future infrastructure needs, including major investments in water, sewerage, utilities and other enabling infrastructure essential to community growth.

Explore the productivity and capacity challenges facing Australia's infrastructure sector and hear evidence-based insights into the policies, trends and opportunities that can unlock future project delivery.

Numbers and Data: Productivity, Capacity and Unlocking Infrastructure Delivery



Breakout Sessions

Afternoon | Friday 27 Nov

Driving Investment in Essential Enabling Infrastructure

Discover how civil construction underpins community growth and economic development, and examine the investment priorities, procurement approaches and advocacy opportunities shaping future infrastructure delivery.

Explore how emerging technologies, artificial intelligence and digital innovation are transforming procurement, project delivery and workplace safety across the civil construction industry.

Tech, AI, Civil Procurement and Delivery

Stabilising Material Supply, Sourcing Labour and Tackling Costs

With ongoing supply chain pressures and rising delivery costs, this session examines practical strategies for improving project outcomes through workforce planning, material innovation and sustainable procurement.

Learn how organisations are attracting, developing and retaining the workforce needed to deliver Australia's infrastructure future, while embracing new technologies and changing workforce expectations.

Workplace Skills and Attraction



Practical Sessions

Friday 27 Nov

Designed to deliver hands-on insights and real-world strategies, these interactive sessions encourage discussion, collaboration and knowledge sharing. Delegates will gain practical tools, fresh perspectives and actionable ideas that can be applied within their organisations and across the broader industry.

Morning

What Are Our Future Roles and Jobs in the Civil Workforce?

As workforce expectations, technology and industry needs continue to evolve, this session examines the future of work in civil construction and the skills required to support Australia's infrastructure ambitions.

Brains and Buildings

Hear from one of Australia's leading infrastructure economists as they provide insights into current market conditions, future project activity and the trends shaping the civil construction landscape.

Afternoon

Emerging Trends and Leaders in Civil

Explore the industries and opportunities driving Australia's next phase of growth, including data centres, clean energy and enabling infrastructure. Hear from emerging leaders shaping the future of civil construction.

Winning on Time and on Budget

Former Australian cricketer Damien Fleming shares lessons from elite sport, exploring leadership, teamwork, performance and resilience, with practical strategies that can be applied to project delivery and business success.





CIVIL CONTRACTORS FEDERATION
EARTH AWARDS
Excellence in Civil Construction

National Earth Awards Gala



Join the civil construction industry's premier celebration of excellence and achievement.

The National Earth Awards recognise outstanding projects, innovation, leadership and contribution to the advancement of Australia's civil construction industry.

Set against the spectacular backdrop of the National Arboretum Canberra, the Gala provides an opportunity to celebrate the achievements of our people, projects and organisations while enjoying an unforgettable evening with industry peers.

Location: National Arboretum Canberra | Village Centre

Date: Friday 27 November

Time: 6:30pm – 11:00pm

Event Highlights

Presentation of the 2026 National Earth Awards

Celebrating Australia's leading civil construction projects and people

Three-course gala dinner and premium hospitality

Industry networking and entertainment