

Mastering Mission Success: Tracking Scope, Schedule, and Cost in Complex and Dynamic Agile/Hybrid Delivery Environments

Mrs Kelli Houston, MSCS, SPC, RTE, CSM, ICP-ACC, ICP-ATF

Overview:

The most innovative mission-critical capabilities in the world won't matter if they can't be delivered on time and within budget. Effectively tracking progress against scope, schedule, and cost is critical to program success.

However, this becomes challenging when software is developed incrementally while hardware and overall system lifecycles follow a more traditional waterfall approach. The natural tension between these methodologies makes tracking project or program performance in ways that supports agility while maintaining accountability more difficult. As the demand for rapid innovation and flexible development grows, integrating agile practices with traditional program management processes is essential to remaining competitive and achieving positive delivery outcomes at "the speed of relevance".

Agile Program Performance Management (PPM) is a modern approach to performance management built on three core principles:

1. Organizing people and work around value
2. Refining the solution and plan based on real-time feedback
3. Managing change through data-driven decisions

This interactive, hands-on master class brings Agile PPM to life through a practical exercise, demonstrating how to track program performance in a dynamic environment. Attendees will gain actionable strategies to not only answer the question, "*Will we make it?*" reliably, but also pivot effectively if the answer is "*No.*"

Target Audience:

This workshop is intended for program or project team members who are responsible for establishing, executing and/or overseeing performance tracking for large complex projects and programs.

Learning Objectives:

- "Deep dive" into practical strategies that will enable participants to apply Agile PPM in their own project and program delivery domains.
- Recognize the Critical Role of Agile PPM – Understand why Agile Program Performance Management is essential for mission success in complex and dynamic environments.
- Apply Core Agile PPM Principles – Gain hands-on experience with key Agile PPM principles and supporting practices.
- Explore Real-World Performance Tracking – Gain insight into how other organizations track performance and brainstorm on practical approaches for implementation.
- Dispel the Performance Management Myth – Challenge the misconception that performance management isn't possible in an agile/hybrid project delivery environment.