



SUPPLY CHAIN SUMMIT 2025 & AWARDS NIGHT

*Australia's Supply Chains Under Pressure:
Solutions for a Resilient Future*

SUMMIT PROGRAM

21 AUGUST 2025

DOLTONE HOUSE HYDE PARK, SYDNEY



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SUPPLY CHAIN SUMMIT 2025

AUSTRALIA'S SUPPLY CHAINS UNDER PRESSURE:
SOLUTIONS FOR A RESILIENT FUTURE

MINISTERIAL ADDRESS



THE HON CATHERINE KING MP

Minister for Infrastructure, Transport, Regional Development and Local Government

The Hon Catherine King MP is Australia's Minister for Infrastructure, Transport, Regional Development and Local Government. Representing Ballarat since 2001, she is the first woman to hold the seat. Before entering parliament, she was a social worker and later held senior roles in the Department of Health and Aged Care and at KPMG. Minister King holds degrees in social work, public policy, and law. She is a strong advocate for regional communities, infrastructure reform and sustainable transport.

SHADOW MINISTER ADDRESS



THE HON BRIDGET MCKENZIE

Shadow Minister for Infrastructure, Transport and Regional Development, and the Leader of the Nationals in the Senate

Bridget is a former Cabinet Minister, and the first federal female Agriculture Minister and has held a number of portfolios including emergency management, national recovery and resilience, sport, regional communications, education and health. Bridget was elected Senator for Victoria in 2010. She holds a Master of Education and a Bachelor of Applied Science and Education, specialising in mathematics and physical education.



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MASTER OF CEREMONIES



NEIL STEPHENS

Chief Executive Officer, Port of Brisbane

Neil Stephens, CEO of the Port of Brisbane, has led the organisation over the last 4 years. In that time of significant growth, Neil has also had to contend with significant challenges, including the COVID-19 pandemic and severe weather events such as Queensland's 2022 floods and TC Alfred in 2025. With a background in financial and strategic leadership, property and business development, Neil focuses on enhancing the port's role as a critical logistics hub between Australia and global markets. His leadership is marked by commitments to health and safety and long-term sustainable growth, whilst occasionally overcoming industry obstacles.

ALC CHAIR'S WELCOME



MARGARET STAIB AM CSC

Chair, Australian Logistics Council

Margaret Staib AM CSC is Chair of the Australian Logistics Council and a Non-Executive Director at Sydney Airport, QinetiQ Australia, and Vault Cloud. Margaret is an Air Vice Marshal in the active RAAF Reserve, having served as Commander Joint Logistics and Commandant of the Australian Defence Force Academy. She was CEO of Airservices Australia and led the International Freight Assistance Mechanism during COVID-19. Her accolades include the Order of Australia, Conspicuous Service Cross, and the U.S. Meritorious Service Medal.



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KEYNOTE 1

Global Power Shifts and Supply Chain Resilience: Adapting to a Changing Economic Order

In an era of geopolitical tension, Australia's supply chains face mounting pressures from shifting trade alliances, protectionism, and regional conflicts that threaten critical imports from fuel to semiconductors. This keynote cuts through noise to show how global power shifts are reshaping trade, where vulnerabilities lie, and the bold actions needed to build supply chain resilience in an increasingly fragmented world. Attendees will discover practical strategies for reducing critical import dependencies, securing alternative supply routes, and strengthening domestic production capabilities. This session delivers essential insights into navigating the new economic order while positioning Australia's freight networks for long-term stability and competitive advantage in a volatile global landscape.

SPEAKERS



SAUL CANNON

Chief Executive Officer, Port of Melbourne

Saul joined Port of Melbourne in 2021, bringing over 25 years' experience in strategy, finance, law and governance across logistics and infrastructure. A former CFO and Chief Strategy Officer at Toll Group, he is a Harvard AMP graduate with deep expertise in supply chains and port operations.



DR MERRIDEN VARRALL

Geopolitics Australia Lead, KPMG

Dr Merriden Varrall helps businesses navigate global geopolitical complexity with strategic insight, particularly in relation to East Asia and China. A former UN diplomat with a PhD in Chinese foreign policy, she brings deep expertise from years working in China and is a respected voice in international affairs.



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KEYNOTE 2

Australia's Supply Chain Workforce – The Crisis We Can't Ignore

Australia's supply chain and logistics sector faces a workforce crisis undermining the foundation of our supply chains. An ageing workforce, persistent skills gaps, and difficulties attracting new talent pose urgent economic risks that demand immediate action. This keynote exposes the true scale of the skills shortage while delivering practical solutions for upskilling, career pathways, and transforming the industry's image to attract the next generation of freight professionals. Attendees will gain clear strategies for retention, understand the critical role of migration in addressing workforce shortages, and discover how industry-government partnerships can secure a sustainable talent pipeline for Australia's freight future while building long-term sector resilience.

SPEAKERS



CHRISTINE HOLGATE

Group Executive Chairman, Team Global Express

Christine has extensive diverse international leadership experience in highly regulated industries, at both Board and Executive level. In her current role Christine heads a \$4bn leading logistics organisation in Australia & New Zealand.



PHILLIP PARSONS

Director of Logistics AP, Coca Cola Europacific Partners

Phillip Parsons is a logistician and General Manager with 30 years' experience working for a variety of ASX 100 companies within the FMCG, media, retail, construction and 3PL sectors. In his current role Phillip is responsible for one of the largest Supply Chains in Australia manufacturing, delivering to every postcode every week.



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PANEL 1***Supply Chain Risk & Crisis Preparedness –
Are We Ready?***

This session will examine Australia's freight network vulnerabilities and explore proven strategies for building resilient supply chains in an era of unprecedented global disruption. This critical panel will tackle the lessons learned from COVID-19, geopolitical tensions, and climate disasters while addressing cybersecurity threats and the essential role of public-private partnerships in safeguarding Australia's logistics future.

PANEL LEAD**BEN NEWTON**

*General Manager Strategy, Development & Partnerships,
Primary Connect*

Ben has extensive experience in Strategy and Supply Chain developed over his career with Woolworths. Ben is Deputy Chair of the Australian Logistics Council and also on the Board of Healthy Heads in Trucks and Sheds Foundation.

PANELLISTS**RENEE HOLBROOK**

General Manager, CHEP

With more than 25 years in the supply chain industry, Renee has broad General Management experience leading several businesses within the Brambles group including Global Managing Director of Kegstar, a tech-enabled keg rental business, and CHEP South East Asia expanding the reach of pooling services on CHEP's circular business model.

**NICOLAJ NOES**

Executive Vice President - Oceania, DP World

Nicolaj oversees DP World's business in Oceania and is responsible for driving its ongoing transformation into an end-to-end supply chain solutions provider. Having previously served as Managing Director for Svitser Australia, Nicolaj has over 30 years experience in the maritime industry, having worked in various senior leadership roles across multiple geographies in Asia and Europe.



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PANEL 2***Behind the Curve: The Infrastructure Gaps
Holding Back Australia's Freight Network***

Explore Australia's critical freight infrastructure vulnerabilities and discover where strategic investments can unlock supply chain efficiency. This panel examines the role of major projects like Inland Rail and port expansions, while addressing funding priorities, interconnectivity challenges, and the policies needed to create a truly integrated national freight network that can meet future demand.

PANEL LEAD**JADE HOOPER***Group Executive Development, ARTC*

Jade currently leads customer partnerships, policy, regulatory planning, corporate development and infrastructure strategy to drive business growth and commercial sustainability for ARTC. With more than 20 years in the supply chain industry, Jade previously held senior roles at Pacific National, Toll Group and Aurizon.

PANELLISTS**ADAM COPP***Chief Executive Officer, Infrastructure Australia*

Having held a number of senior roles at IA, including COO, prior to his appointment as CEO in 2023, Adam's experience spans policy, strategy, and engagement across infrastructure, workplace relations, and the Council of Australian Governments. Adam is also a Director of the Board of the Australian Sustainable Built Environment Council and a member of the Advisory Board to Planet Ark's Australian Circular Economy Hub.

**JAMES BAULDERSTONE***Chief Executive Officer, National Intermodal*

With over 30 years of international infrastructure experience across energy, utilities, resources, and transport, James is currently CEO of National Intermodal, developing modern intermodal precincts along Australia's east coast to support Inland Rail. James also spent over a decade at Santos in senior executive roles where he oversaw operations across the eastern seaboard.

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PANEL 3***Built to Last: The Role of Sustainability in Supply Chain Resilience***

Sustainability is now a critical competitive advantage and risk strategy for Australia's freight sector. Fuel security vulnerabilities and rising energy costs make the transition to low-emission transport an economic necessity, not just an aspiration. This essential panel will tackle the hard questions: Can hydrogen, biofuels, and electrification deliver without compromising cost efficiency? How does Australia measure globally in decarbonisation efforts, and what are the real commercial pathways for industry transformation?

Our expert panellists will cut through the hype with practical insights and solutions to stay ahead of the sustainability curve while positioning businesses for long-term commercial success. Attendees will leave with actionable strategies for future-proofing their freight operations against fuel price volatility while building commercially viable, emissions-reducing supply chains that deliver both environmental impact and competitive advantage.

PANEL LEAD**MIKE EDMONDS*****Executive General Manager – Commercial, NTI***

With over 20 years of Executive-level experience, Mike brings a unique perspective shaped by a diverse career spanning transport, industry advocacy, sports management, and policing. Prior to joining NTI, he held roles with Suncorp Stadium, Finemore Holdings, and the Australian Trucking Association

PANELLISTS**LISA ARCHBOLD*****Vice President Customer ANZ - bp***

A qualified Chartered Accountant commencing her career and gaining her accounting qualification with PricewaterhouseCoopers before joining bp Australia in 2001 where she has held a series of senior finance, strategy, and operational roles in Australia, the UK, and Asia.

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SANDRA MCNEIL

Country Director of Operations, Amazon Australia

Sandra leads end-to-end Supply Chain including Fulfillment & Logistics, Print on Demand, Transportation & Delivery, Reverse Logistics and Operational Excellence. Prior to joining Amazon, Sandra spent 24 years at General Motors, across the US, Canada, Mexico, South Korea, Asia, ASEAN, Australia, Europe, Middle East, India, Egypt and South Africa.



MARK MAZUREK

Chief Executive Officer, Linfox

Mark is responsible for leading the largest privately-owned logistics company in Asia Pacific to achieve its vision to be the most trusted logistics partner in Australia and New Zealand. Prior to joining Linfox, Mark held senior executive board and management roles with major companies in the FMCG and retail sectors including a global role based in Europe.

CONCLUSIONS

*The Next Decade Building Supply Chain Resilience –
Industry & Government Commitments,
Investment and Actions*



MARIKA CALFAS

Chief Executive Officer, NSW Ports

With over 20 years' experience in the port sector, Marika is passionate about driving efficiency across port supply chains, informing the wider community and decision makers of the importance and value of ports to our lives and economy, and identifying opportunities to build supply chain system productivity and resilience. Marika is also Deputy Chair of Ports Australia and Infrastructure Partnerships Australia.



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WEDNESDAY 20 AUGUST 2025

ALC Supply Chain Summit 2025 Welcome Event

5.30pm - 7.30pm

THURSDAY 21 AUGUST 2025

Registration and Check-in

8.00am - 8.30am

Welcome

8.30am

Ministerial Address

9.00am

- Hon Catherine King, Minister for Infrastructure, Transport, Regional Development and Local Government

Morning Session

9.15am - 12.45pm

- Keynote 1: Global Power Shifts and Supply Chain Resilience: Adapting to a Changing Economic Order
- Panel 1: Supply Chain Risk & Crisis Preparedness – Are We Ready?
- Panel 2: Behind the Curve: The Infrastructure Gaps Holding Back Australia's Freight Network

Afternoon Session

1.45pm - 5.30pm

- Panel 3: Built to Last: The Role of Sustainability in Supply Chain Resilience
- Shadow Minister Address: Hon Bridget McKenzie, Shadow Minister for Infrastructure, Transport and Regional Development
- Keynote 2: Australia's Supply Chain Workforce – The Crisis We Can't Ignore
- Conclusions: The Next Decade Building Supply Chain Resilience – Industry & Government Commitments, Investment and Actions

ALC Supply Chain Summit 2025 Post-Event Networking

5.30pm - 6.30pm

ALC Supply Chain Summit 2025 Awards Night

6.30pm - 10.30pm



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