

The Definition of Project Success

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ABSTRACT

Project success is defined by many different measures, with the most definitive being the judgement of history. Projects like Murrin Murrin and Ravensthorpe (and many others) were considered during the various stages of development to be on the pathway to success.

However, almost all those positive evaluations and decision points, signed off in the long period from the scoping study to commissioning, were actually overlooking some major issues that were to ultimately result in project failures.

With a focus on process, this paper will provide guidelines that will allow owners and engineers to raise red flags at the earliest possible stage in project evaluation and development. This will assist the ultimate goal of emerging from commissioning with an operational plant achieving the planned net revenue generation in the promised time frame and within the success-focused budget.