Bangko Sentral ng Pilipinas External Fund Management Program

2023 Asian Regional Forum on Investment Management of Foreign Exchange Reserves 25-27 October 2023



Outline

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1. Tranching of Reserves

2. Objectives of the BSP's External Fund Management Program

Return enhancement

- Diversification
 - additional asset classes
 - different investment styles
- Generate alpha over time
- Knowledge transfer and capacity building



3. Strategic Asset Allocation and Investment Guidelines

- The decision to outsource funds to external fund managers is highly dependent on the results of the SAA
- The BSP prefers to gain initial exposure into an asset class through EFMs
- Investment horizon of 3 years
- Investment Guidelines
 - Benchmark
 - Allowable markets and currencies
 - Allowable investments and restrictions
 - Derivatives investing
 - Risk limits (duration, ex-ante tracking error limit)



4. BSP's Externally Managed Portfolios





5.1. EFM Search and Selection



5.2. Fee structure

Asset-based fees	Performance-based fees
Fixed fee based on AUM	Base fee + Performance fee
5-20 bps depending on AUM and asset class	Base fee: 4-12 bps depending on AUM and asset class
	Performance fee: 10%-20% of net alpha
	High water mark
	Fee cap



5.3. Grounds for EFM Termination

a. Gross violation of the Investment Guidelines or the provisions of the IMA;

b. Commission of acts inimical to the interest of the BSP or the Republic of the Philippines; or

c. Underperformance relative to the benchmark

d. Termination without cause – 30-day notice



6. Closing Remarks

- The BSP deems that hiring EFMs is beneficial to the BSP
- Apart from **enhancing the risk-adjusted return** on the reserves, the BSP greatly benefits from the **knowledge transfer** especially on their views and market insights
- The BSP has a **dedicated department** that handles the implementation of the External Fund Management Program
- Successful implementation of the EFMP involves the coordination between several BSP departments and the EFMs