MSME Participation in Global Value Chain - Challenges & Programmes The Case for Malaysia



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MSMEs represent majority of businesses worldwide, contributing significantly to the economic well being of a nation





Sources: Annual Report on European SMEs 2023/2024 | GOV.UK | Ministry of SMEs and Startups, Korea | OSMEP | ADB | Department of Statistics, Singapore | Small and Medium Enterprise & Startup Administration (SMESA), Chinese Taipei | Census and Statistics Department, Hong Kong | Saudi Arabia's SME Monitor Report | Japan McKinsey Global Institute | Government of India | Australian Small Business and Family Enterprise Ombudsman InterNAL: This information is accessible to ADB Management and Staff. It may be shared outside ADB with appropriate permission. In Malaysia, MSMEs represent majority 96.9% of overall establishments in the country





Source: Department of Statistics, Malaysia INTERNAL. This information is accessible to ADB Management and Staff. It may be shared outside ADB with appropriate permission. MSME performance continued to be resilient in 2023 with positive growth being recorded across key macroeconomic indicators





e = RM4.37/USD1 (Central Bank of Malaysia, 1 November 2024)

Source: Department of Statistics, Malaysia INTERNAL. This information is accessible to ADB Management and Staff. It may be shared outside ADB with appropriate permission

Despite the significant benefits it brings, there are several challenges that hinder MSMEs integration into the global value chains



Malaysian MSMEs mostly serve domestic market, with potential to be expanded to the Global Value Chain (GVC)

CHALLENGES





Global footprint of Malaysian MSMEs can be improved





FUTURE EXPORTERS

57.8% of current non-exporters plan to go abroad

of respondents are exporters (2023: 15.0%)

6.9%



EXPORTS SALES

More firms earned 1-20% share of exports sales to total sales in 2023 i.e. 62.3% in 2023 vs 52.0% in 2022



MAIN MARKETS

Main destinations for exports are Singapore, Indonesia and Thailand



KEY HINDRANCE

- No market linkers
- Lack of exportsrelated training
- Unable to get financing

Free Trade Agreements		CEIVED	EIVED WHY DID NOT USE FTAs?			
	ONLY 6.2%	Reduction / elimination of import duties	64.5%	75.1%	Lack of knowledge about FTAs	
	of respondents leverage on FTAs particularly FTA ASEAN and FTA ASEAN - China	Reduction of customs tariffs	51.6%	55.8%	Do not know about the application procedure	
		Penetration & expansion of markets overseas	51.6%		-	

Sources: MSME Survey 202 & & Ale Share Sing a Malayesta) DB Management and Staff. It may be shared outside ADB with appropriate permission

Hence, long-term strategies are proposed in 2 focus areas to accelerate MSME participation in global market



Focus Area 1 Value Chain in High Impact Industries

- Realign MSMEs to participate in value chains of high-impact industries
- Accelerate business linkages with larger firms and assist MSMEs on compliance to market & technological requirements
- Accommodate global shift towards innovation and technological advancements



Focus Area 2 Internationalisation of SMEs

- Supported by Malaysia's stance in encouraging FDIs
- Greater supply chain integration through business matching, FTAs, e-Commerce and international standards
- Market Linkage Programme to facilitate SMEs internationalisation activities such as capacity building and market intelligence



Special emphasis on 8 high impact industries will serve as a powerful impetus for a quantum leap in GDP growth

...industries are **aligned with national policy documents** such as Twelfth Malaysia Plan and New Industrial Master Plan 2030 (NIMP2030)

- high growth potential and significant spillover effects to other industries
- \checkmark exports through supply to large firms
- ✓ major industries in Malaysia's free trade zones





Source: Business Strategic Plan of SME Corp. Malaysia (2022 – 2030) INTERNAL. This information is accessible to ADB Management and Staff. It may be shared outside ADB with appropriate permission

These measures for MSMEs are guided by changing global trends based on 3 broad lenses namely consumer, market and technology

Global Supply Chain Integration

Technological advancement in distribution and logistics services as enablers for increased supply chain efficiency and participation within GVCs



01 🛉

Conscious Consumerism Demanding Supply Chain Transparency Firms vulnerable to reputational risks and subject to transparency demands by consumers regarding its supply chain

03 |

More Innovative Solutions for Alternatives to Scarce Resources Businesses to diversify sources of raw material for reliable and sustainable solutions should future unforeseen events of supply chain insufficiency



Source: Business Strategic Plan of SME Corp. Malaysia (2022 – 2030)

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Multipronged measures encompassing a holistic framework will be an added advantage for Malaysian MSMEs to be integrated in the global value chain



A success story of MSME that is fully integrated in GVC

COMPANY BACKGROUND

- Manufacturer of airframe and engine system components. Also supply aero structures parts to the tier-1 and tier-2 passenger aircraft parts (B787, A350, A380 and A400M).
- Serving industries mainly in aerospace, oil & gas, semiconductor, electronics and other industrial supplies.
- Extensive experience, has been in operation for almost 39 years, since 1985.

PRODUCTS



Parts, Jigs & Fixtures



CEQ

MARKET PENETRATION

65% Domestic Market35% Export Market

SUSTAINABILITY



Firm has ADVANCED level in terms of ESG practice, with a score of 81%

Firm has ESG strengths in:

 Safety & Health; Risk Governance & Internal Controls; Labour Practices & Standards; Disclosure, Transparency & Data Protection; CSR.

CERTIFICATIONS OBTAINED FOR MARKET ACCESS CLIENTS BOEING AIRBUS Madcap CERTIFIED () Precision in Aircraft Support ACCREDITED E-T•N CTRM **ISO 9001** AS9100/EN9100 **Chemical Processing** ISO 14001 ISO 45001 Composites Engineerin



Key take-away points

1

MSMEs need to be part of GVCs to ensure long-term survival of the business and contribute significantly to the economic

2

A structured approach in Government intervention will further facilitate MSMEs integration into GVCs

MSMEs should invest in skills and technology to boost credibility and attractiveness to buyers

4

3

Effective supply chain management and staying adaptable to market trends are essential to meet GVC demands.





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