# **Digital Lifeline: Internet Utilization** and Entrepreneurial Activity in **Pandemic Times**

Case Study of Indonesia

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ADB-ADBI-University of Tokyo Conference on the Ecosystem of Vibrant MSMEs for Resilient Growth in Asia and the Pacific Manila, 22 November 2024



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# Context

Entrepreneurial Landscape

- 6 million business units (99% MSMEs)
- Contribute 60.5% to GDP
  and employ 124 million
  workers
- Vulnerabilities during crises,
  especially COVID-19's
  impact



# The Role of Digitalization

# Internet as a lifeline during the pandemic.

**Support** for

communication, marketing, and transactions.

# **Research Objective**

### Main Goal:

Investigate how digitalization impacts entrepreneurial resilience during COVID-19 pandemic.

### **Objectives:**

- 1. Assess the effect of internet use on reducing entrepreneurs' risk of:
  - Decreased earnings.
  - Reduced working hours
- 2. Identify the impact by:
  - Communication
  - Marketing
  - Transactions



# **Related Literature**

### **Impact of Crises on Entrepreneurs:**

- Entrepreneurs are vulnerable during crises like COVID-19 (Meahjohn & Persad, 2020; Engidaw, 2022)
- In Indonesia, MSMEs face reduced income and productivity (Coordinating Ministry for Economic Affairs, 2022; Ridhwan et al 2021, Meahjohn & Pershad, 2020)

### **Role of Digitalization:**

- Digitalization enhances adaptive capacity of entrepeneurs (Manolova et al., 2023)
- Internet usage as part of digitalization (Nambisan, 2017)
- Purpose of using internet:communication (social network, information, knowledge acquisition), marketing (reaching consumers), and transactions (Connected Commerce Council, 2021; Meurer et al., 2022; Modgil et al., 2022; Asrofi, Pratomo & Pangestuty, 2023; Ratten, 2023; Santos, Liguori, and Garvey, 2023)

### **Previous Research:**

- Transition from formal to informal entrepreneurs during the pandemic (Tasmilah, Pratomo, and Syafitri, 2023)
- Impact of internet on female entrepreneur during the pandemic (Asrofi, Pratomo, and Pangestuti, 2023)



# **Effects on Earnings**

Entrepreneurs utilizing the internet for work-related activities (communication, marketing, transactions) face a lower risk of decreased earnings during the pandemic than those who do not.

# **Effects on Working Hours**

Entrepreneurs engaging in work-related internet activities (communication, marketing, transactions) experience a lower risk of reduced working hours compared to non-users.







# Data

### **Data Source: National Labor Force Survey (SAKERNAS)**

- Data conducted by BPS: Captures labor force characteristics across 514 districts in Indonesia.
- We use data in SAKERNAS 2020, Adjusted for COVID-19:
  - Includes pandemic-specific questions, e.g., changes in:
    - Average income/earnings.
    - Working hours.

### • Entrepreneur:

- Defined as individuals who:
  - Are self-employed.
  - Are assisted by non-permanent/unpaid/family workers, or
  - Are assisted by permanent workers.
- Sample Size: 191,841 observations of entrepreneurs.



# Method: Propensity Score Matching

### Why Propensity Score Matching (PSM)?

- Challenge: Randomized Control
  Trials (RCTs) are ideal but
  impractical for social and
  economic research due to
  constraints.
- Solution: PSM addresses
  selection bias by pairing subjects
  in treatment and control groups
  with similar baseline
  characteristics.

### **Steps in PSM**

### Calculate Propensity Scores

- Logistic regression predicts the probability of treatment (e.g., internet usage for communication, marketing, or transactions).
- Matching
  - o Uses Generalized Full Matching.
- Outcome Analysis
  - Compare treated vs control groups.



### **Key Variables**

- Treatments: Internet use for communication, marketing, transactions.
- **Outcomes:** Risk of reduced earnings and working hours.
- Covariates: Education, age, sex, sector, training, skill, location of residence, experience and sector.

# **Descriptive Statistics**

### **1. Economic Hardship 2. Effects on Working Hours** • **94.4%** reported decreased earnings. Communication: 16.7% • **88.8%** faced reduced working hours. • Marketing: 9.3% Transactions: 6.8% 4. Sector Distribution **3. Demographics** • Gender: 64.7% male • Agriculture: **45.9%** Education: 69.8% with basic education • Trade: **24.1%** Rural entrepreneurs: 64% Manufacturing: 10.9%





# **Determinant of Internet Use (1)**

	Internet Utilization Purpose			
	Communication	Marketing	Transaction	
(Intercept)	-2.534***	-3.296***	-4.022***	
	(0.040)	(0.055)	(0.063)	
Education – Primary as base catego	ry			
Secondary	0.867***	0.992***	1.022***	
	(0.016)	(0.020)	(0.024)	
Tertiary	1.663***	1.721***	1.884***	
	(0.027)	(0.030)	(0.033)	
Age	-0.036***	-0.040***	-0.033***	
	(0.001)	(0.001)	(0.001)	
Male	0.301***	-0.010	0.180***	
	(0.016)	(0.019)	(0.022)	
Training	0.628***	0.626***	0.485***	
	(0.021)	(0.024)	(0.026)	









# **Determinant of Internet Use (2)**

	Internet	Internet Utilization Purpose			
	Communication	Marketing	Transaction		
Urban	0.711***	0.700***	0.803***		
	(0.015)	(0.019)	(0.022)		
Skilled	0.218***	0.160***	0.094**		
	(0.022)	(0.026)	(0.030)		
Experience	-0.011***	-0.023***	-0.018***		
	(0.001)	(0.001)	(0.001)		



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# **Determinant of Internet Use (3)**

### **Internet Utilization Purpose**

	Communication	Marketing	Transac		
Sector – Agriculture as base catego	ry				
Manufacture	1.870***	2.423***	1.964***		
	(0.027)	(0.042)	(0.049)		
Trade	2.049***	2.425***	2.273***		
	(0.030)	(0.045)	(0.050)		
Transport & Warehouse	2.122***	1.893***	2.585***		
	(0.038)	(0.056)	(0.058)		
Accommodation, Food & Drink	1.633***	2.181***	1.447***		
	(0.036)	(0.050)	(0.060)		
Education	2.106***	1.155***	0.733***		
	(0.086)	(0.114)	(0.141)		
Service	2.332***	2.542***	2.225***		
	(0.030)	(0.045)	(0.050)		



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# Impact of Internet of Entrepreneurs' Resilience

### Average Treatment Effect of the Treated (ATT) of using internet on entrepreneurs' resilience

Outcome	ATT	ATT S.E.	
Treatment: Communication			
Decreased earnings	-0.012	0.004	<0.001***
Decreased hours	-0.007	0.005	0.132
Treatment: Marketing			
Decreased earnings	-0.017	0.004	<0.001***
Decreased hours	0.003	0.005	0.530
Treatment: Transaction			
Decreased earnings	-0.022	0.005	<0.001***
Decreased hours	-0.014	0.006	0.014*
Note: Level of significance + p < 0.1,	* p < 0.05, ** p < 0.0	1, *** p < 0.001	

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# **Sensitivity and Robustness Check**

# **Balance Assessment**

Standardized Mean Differences (SMD) show good balance post-matching.

# **Sensitivity Analysis**

Low sensitivity to unobserved confounders, indicating reliable findings.

# **Robustness Check**

Consistent results with unmatched data and simulation methods.

INTERNAL, This information is accessible to ADB Managem







# **Heterogeneity Analysis**

Heterogeneous effect of internet usage on entrepreneurs' resilience across formal and informal entrepreneurs

Outcome		Formal			Informal		
	ATT	S.E.	<i>p</i> -Value	ATT	S.E.	<i>p</i> -Value	
Treatment:							
Communication							
Decreased earnings	-0.012	0.003	<0.001***	-0.012	0.004	<0.001***	
Decreased hours	-0.007	0.005	0.128	-0.007	0.005	0.133	
Treatment: Marketing							
Decreased earnings	-0.017	0.004	<0.001***	-0.018	0.004	<0.001***	
Decreased hours	0.003	0.005	0.530	0.004	0.006	0.530	
Treatment: Transaction							
Decreased earnings	-0.021	0.005	<0.001***	-0.023	0.004	<0.001***	
Decreased hours	-0.014	0.006	0.015**	-0.014	0.006	0.014**	







# **Policy Implications**





### **Internet Inclusivity and Literacy**

Improve access and digital skills training for MSMEs



# **Support for E-commerce Development** Streamline regulations and provide

incentives



## **Encourage Technological Adoption**

Partnerships with tech firms for MSMEtargeted solutions

# Conclusion

Digitalization is critical: Internet use (especially for transactions) reduces risks of decreased earnings and working hours for entrepreneurs during the pandemic.

Informal entrepreneurs benefit
 more, highlighting the importance
 of supporting MSMEs in digital
 adoption



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# Limitation and Future Direction

### **Time-bound data:** Focuses on August 2020, providing a snapshot

of the pandemic's early effects.

### Onmeasured factors: Use

instrumental variables (IV) to mitigate endogeneity and address omitted variable bias.

# Longitudinal analysis: Track

resilience over time post-pandemic.



# Thank you



