Fiscal Reporting under Accrual Accounting in Korea: "Under Renovation"

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4 Pillars of Korean PFM Reform in 2004



Implication of PFM Reform

- Allowing aggregate fiscal sustainability perspective in policymaking
 - National fiscal management plan (MTEF) and Top-Down Budgeting
- Result-oriented fiscal management
 - Performance management (Fiscal performance monitoring and evaluation)
- Supporting Information Infrastructure
 - DBAS (Integrated FMIS); Program budget; Accrual accounting



Background: Korean Adoption of Accrual Government Accounting

| Legal Framework of Central Government Accounting | | | |
|--|-------------|--|--|
| National Finance Act | Dec 2006 | | |
| National Accounting Act | Oct 2007 | | |
| Presidential Enforcement Decree of the National Accounting Act | Mar 2009 | | |
| MOEF Enforcement Rule of <u>Central Government</u> <u>Accounting Standards</u> | Mar 2009 | | |
| Regulations of Central Government Accounting Standards (22) | Jun 2009~ - | | |

| Regulations of Central Government |
|--|
| Accounting Standards (Technical Release) |

- Accounting guidelines per line items (10)
- Financial Assets and Financial Liabilities
- General PP&E and Infrastructure
- Intangible Assets
- Other Assets and Other Liabilities
- Leases
- Provisions, Contingent Liabilities and Contingent Assets
- Exchange Revenues and Non-Exchange Revenues
- Expenses
- National Funds
- Accounting guidelines for major issues (6)
- Presentation of Financial Statements and Preparation of Supplementary Schedules
- Combination of Financial Statements
- Cost Accounting
- Transactions Other than Revenues and Expenditures
- Accounting Policies, Changes in Accounting Estimates and Errors

학폐

- Government Reorganization
- Accounting guidelines for major operations (6)
- Public Pensions
- Insurances and Guarantees
- Concessionary Loans
- Public Private Partnerships(BTO·BTL)
- Contract Development Program for National Properties

Logic of Fiscal Reports with Accrual Accounting



"Last Mile" of Fiscal Reporting in Korea: National Financial Report

1

(•))? SEE MARSHE

Background: Fiscal Reporting in Korea

| | 00 00 00 00 00 00 00 00 00 00 00 00 00 | Allocative Efficiency Operationa Efficiency | |
|--|--|---|--|
| Budget Formation (t-1) | Nat'l Assembly Approval (t-1) | Budget Execution (t) | Settlement and Evaluation (t+1) |
| Pre-Budget Statement | Budget Proposal | In-Year Financial Reporting | Year-End Financial Reporting |
| Issue Guidelines for the National Fiscal Management Plan (Jan) Drafting the National Fiscal | • Parliamentary Speech | • Maintenance of flexibility in execution of the budget (reserve fund, continuing expenditure, etc) and the | • Submission of the Statement of Accounts to Finance Ministry (End of Feb) |
| Management Plan (Feb-Apr) Guidelines for Budgeting and Spending Limits (End of Apr) | Pre-evaluation of Congressional Statem | Submission of the National Statement of Accounts to Board of Audit and Inspection (Apr) | |
| Budget Request and Performance Plan (May-Jun) Drafting of the Budget Proposal (Jul-Sep) Submission of the National Fiscal Management Plan to the National Assembly (Sep) Submission of Budget Proposal to National Assembly (Sep) | Comprehensive Review of the Special Committee on Budget and Accounts Review and Vote at Plenary Session (Dec) | balance, national debt, and selected changes in assets and liabilities | Review of Board of Audit and Inspection (Apr - May) <u>Submission of the National</u> <u>Statement of Accounts (National</u> <u>Financial Reports)</u> to the National Assembly |

Fiscal Reporting with Accrual Accounting

National Financial Report under a dual system

- Revenue & Expenditure Reports under cash-based accounting
- Consolidated Financial statements under accrual-based accounting

Main Components of Financial Report

| 1. Overview | Analysis and summary of Revenue & Expenditure Reports, Consolidated Financial Statements, and Performance Reports |
|---|--|
| 2. Revenue and Expenditure Reports | Budget realization reports of revenue and expenditure under cash-based accounting |
| 3. Consolidated Financial Statements | consolidated financial statements, and supplementary schedules under accrual-based accounting |
| 4. Performance Reports | Performance reports on programs compared to their plan |
| | |

National Financial Reporting in Korea

Preparation of Consolidated Financial Statements



National Financial Reporting in Korea

Composition of Consolidated Financial Statements





이래캠퍼스

2 User "Unfriendly" Year-End Fiscal Report

(•b) 한민료세적정연구업

• A Package of National Financial Report and Agency Financial Reports (excluding Performance Reports)





Ex) National Financial Report in 2021

Fiscal Year 2021 2021회계연도 국가결산보고서 National Financial Report



Agency Financial Reports

Korean Government 대한민국정부

| | and the second second |
|---|------------------------------------|
| 국가결산보고서 | 〈참고〉분야/부문별 결산 951 Ⅳ. · Pe |
| | 1. 총괄 |
| | 1) 연차별 분야 결산총괄 954 2. |
| 목 차 Table of Contents | 2) 연차별 분야/부문 결산총괄 960 3. |
| I. 결산 개요 ······1 | 3) 당년도 분야/부문 결산총괄 984 4. |
| Overview | 2. 분야별 지출실적 1008 |
| Ⅱ,세입세출(수입지출)결산 67 | 1) 일반·지방행정 1008 |
| Rev & Exp Reports | 2) 공공질서 및 안전 1012 |
| 제1장. 결산총괄 | 3) 통일·외교 1016 |
| 1. 세입세출결산 총괄 | 4) 국방 |
| 1) 중앙관서별 세입세출결산 70 | 5) 교육 1024 |
| 2) 회계별 세입세출결산 124 | 6) 문화 및 관광 1028 |
| 2. 수입지출결산 총괄 190 | 7) 환경 1032 |
| 3. 특별회계 결산상 잉여금 차리상황표… 200 | 8) 사회복지 1036 |
| 제2장. 세입세출결산 204 | 9) 보건 1042 |
| 1. 중앙관서별 결산 | 10) 농림수산 1046 |
| 1) 세입결산 ···································· | 11) 산업·중소기업 및 에너지 1050 |
| 대통령비서실 및 국가안보실 204 | 12) 교통 및 물류 1056 |
| 대통령경호처 204 | 13) 통신 |
| 국회 | 14) 국토 및 지역개발 1064 |
| 대법원 206 | 15) 과학기술 1068 |
| 헌법재판소 | 16) 예비비 |
| 중앙선거관리위원회 208 | (15.00) AI |
| 민주평화통일지문회의 210 | 표. 재무제표 ······ 1077 |
| 감사원 | Consolidated Financial Statements |
| 국가정보원 212 | 제1장 재무제표 1079 |
| 국무조정실 및 국무총리비서실 … 212 | Footnotes 제2장 재무제표에 대한 주석··1096 |
| 기획재정부 | RSI |
| 교육부 | 제3장 필수보충정보1200 |
| 과학기술정보통신부 220 | Appendix |
| n is accessible to ADB Management and Staff. It may | 제4장 부속명세서 1431 |

| Ⅳ. 성과보고서 1477 |
|--|
| Performance Reports 1. 성과보고서 개요 ······ 1479 |
| 2. 성과보고서 작성 방법 1481 |
| 3. 2021년도 성과보고서 주요내용 1482 |
| 4. 2021년도 성과달성 현황 1488 |
| |

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Statement of Financial Position (For FY 2021, Central Gov't)

| 1. 재정상태표 당기말: 2021년 12월 31일 현재 전기말: 2020년 12월 31일 현재 대한민국 정부 | | In | clude about 90 l | Balance Sheet i | tems (8 Pages |) (단위: |
|---|---------|----------------------|-----------------------|-------------------------|-----------------------|------------------|
| | 주석 | 2021 | | 2020 | 1 | 12.1 |
| 자산 | 0.00004 | | 1.2 | 5. | | |
| I. 유동자산 | | | 565,881,119,982,154 | | 503,992,716,595,629 | |
| 1. 현금및 현금성 자산 | | | 59,048,755,830,014 | - | 39,008,705,933,174 | |
| 2. 단기금융상품 | | | 64,618,109,276,585 | | 68,989,105,201,907 | |
| 3. 단기투자증권 | | | 327,489,118,161,541 | | 292,109,137,258,731 | |
| 4. 미수채권 | | 76,210,830,880,811 | | 67,681,045,706,194 | | |
| 미수채권현재가치할인차금 | | (12,908,711,220) | | (12,403,387,037) | | |
| 미수채권대손충당금 | | (36,252,786,487,567) | 39,945,135,682,024 | (34,134,859,239,273) | 33,533,783,079,884 | |
| 5. 단기대여금 | 8.4) | 33,633,064,094,314 | | 30,935,346,649,650 | | |
| 단기대여금대손충당금 | 8.4) | (727, 156, 621, 803) | 32,905,907,472,511 | (815,147,659,123) | 30,120,198,990,527 | |
| 6. 기타유동자산 | | | 41,874,093,559,479 | | 40,231,786,131,406 | |
| I. 투자자산 | | | 1,167,869,356,540,087 | | 1,015,356,928,085,241 | |
| 1. 장기금융상품 | | 17 | 2,515,050,477,728 | | 1,468,941,303,266 | |
| 2. 장기투자증권 | | | 809,794,768,134,056 | | 707,003,956,542,621 | |
| 3. 장기대여금 | 8.4) | 203,962,804,507,866 | | 188,991,048,420,896 | | |
| 장기대여 금현재 가치 할인 차금 | | (1,917,350,895) | | (1,845,053,034) | | |
| 장기대여금대손충당금 | 8.4) | (25,706,526,813,375) | 178,254,360,343,596 | (24,202,998,739,532) | 164,786,204,628,330 | |
| 4. 기타투자자산 | | | 177,305,177,584,707 | | 142,097,825,611,024 | |
| Ⅱ. 일반유형자산 | | | 704,035,611,392,210 | | 604,107,870,474,512 | |
| 1. 토지 | 8.3) | 467,933,577,518,587 | | 375,749,458,198,987 | | |
| 토지사용수익권 | | (286,243,967,937) | 467,647,333,550,650 | (340,755,983,793) | 375,408,702,215,194 | |
| 2. 건물 | 8.3) | 70,313,302,807,136 | | 90,714,673,906,934 | | |
| 건물감가상각누계액 | | (2,690,241,129,733) | | (19,533,734,803,240) | | |
| 건물사용수익권 | | (1,249,785,407,683) | 66,373,276,269,720 | (1,279,328,839,331) | 69,901,610,264,363 | |
| 3. 구축물 | 8.3) | 17,893,242,118,025 | | 22, 320, 01 6, 362, 477 | | |
| 구축물감가상각누계액 | | (5,493,576,705,141) | | (11,880,103,737,214) | | |
| 구축물사용수익권 | | (74,338,697,866) | 12,325,326,715,018 | (83,872,838,002) | 10,356,039,787,261 | |
| | | | | 20 | | Page 2 |

Statement of Financial Operation (For FY 2021, Central Gov't)

2. 재정운영표

당기 : 2021년 1월 1일부터 2021년 12월 31일까지 전기 : 2020년 1월 1일부터 2020년 12월 31일까지

Include about 80 items and 60 agencies (6 Pages)

| | 주석 | 2021 | l l |
|---------------------|----|---------------------|---------------------|
| I. 재정운영순원가 | | | 476,088,377,301,021 |
| 1. 대통령비서실 및 국가안보실 | | | 118,176,570,199 |
| 2. 국회 | | | 673,840,235,646 |
| 3.대법원 | | | 1,738,710,455,962 |
| 4. 헌법재판소 | | | 72,618,451,916 |
| 5. 중앙선거관리위원회 | | | 422,147,078,376 |
| 6. 민주평화통일자문회의 | | | 33,086,928,469 |
| 7. 감시원 | | | 127,449,365,348 |
| 8. 국가정보원 | | | 683,703,390,620 |
| 9. 국무조정실 및 국무총리비서실 | | | 632,190,643,865 |
| 10. 기획재정부(국고금회계 포함) | | | |
| (1) 기획재정부 | | (7,405,210,790,918) | |
| (2) 국고금회계 | | (95,773,402,150) | (7,500,984,193,068) |
| 11. 교육부 | | 100 | 79,173,545,994,651 |
| 12. 외교부 | | | 2,859,923,627,243 |
| 13. 통일부 | | | 182,930,178,643 |
| 14. 법무부 | | | 4,485,730,406,761 |
| 15. 국방부 | | | 49,413,822,744,048 |
| 16. 인사혁신처 | | | 34,438,255,287,271 |
| 17. 문화체육관광부 | | | 6,297,964,918,218 |
| 18. 농림축산식품부 | | | 7,788,778,940,815 |
| 19. 산업 통상자원부 | | | 9,046,681,711,168 |
| 20. 보건복지부 | | | 24,660,103,187,950 |
| 21. 환경부 | | | 8,421,681,506,883 |
| 22. 고용노동부 | | | 36,966,194,994,117 |
| 23. 여성가족부 | | | 1,250,732,238,549 |
| 24. 국토교통부 | | | 54,820,950,296,219 |
| 25. 해양수산부 | | | 5,458,921,879,102 |
| 26. 법제처 | | | 40,578,729,005 |

| | | (단위: 원) |
|--------------------|---------------------|---------|
| 2020 | | |
| | 448,064,298,446,609 | |
| | 101,032,561,429 | |
| | 647,497,769,294 | |
| | 1,543,355,332,264 | |
| | 50,150,022,280 | |
| | 744,736,778,807 | |
| | 30,538,579,165 | |
| | 136,350,196,839 | |
| | 603,063,746,080 | |
| | 586,037,881,349 | |
| 10,746,841,701,972 | | |
| 69,753,674,300 | 10,816,595,376,272 | |
| | 70,650,225,207,596 | |
| | 2,419,209,323,311 | |
| | 313,951,338,638 | |
| | 4,038,138,368,446 | |
| | 42,448,924,075,680 | |
| | 28,334,822,967,531 | |
| | 5,332,347,660,260 | |
| | 11,133,562,352,030 | |
| | 18,571,056,088,288 | |
| | 42,203,080,464,279 | |
| | 9,227,857,336,575 | |
| | 46,962,777,569,146 | |
| | 994,597,664,346 | |
| | 17,860,185,971,941 | |
| | | |

4,882,664,367,075 41,746,237,456



(단위: 원)

Statement of Financial Operation

| | | US | UK | AU | NZ | CA | KR |
|-----------|-------------|----------|----------|----------|----------|----------|-----|
| Number of | f Pages | 1р | 1р | 1р | 1р | 1р | 8p |
| sms | Assets | 10 | 11 | 14 | 13 | 12 | 67 |
| of items | Liabilities | 9 | 9 | 14 | 7 | 9 | 19 |
| Number | Net Assets | 3 | 3 | 3 | 6 | 3 | 3 |
| Nun | Total | 22 | 23 | 31 | 26 | 24 | 89 |
| Measurem | ent Unit | Billions | Billions | Millions | Millions | Millions | One |

Statement of Financial Operation

| Country | Title of the Statement of Financial Operation | Format | Line Items | Special Items |
|---------|--|-------------|------------|----------------------|
| US | Statement of Net Cost | By Agency | 41 | |
| 03 | Statement of Operations and Changes in Net Positions | By Nature | 15 | |
| | Statement of Revenue and Expenditure | By Nature | 9 | 2 |
| UK | Statement of Comprehensive Income and Expenditure | By Nature | 4 | |
| AU | Australian Government Operating Statement | By Nature | 17 | 15 |
| AU | Australian Government Operating Statement by Sector | By Nature | 17 | 15 |
| | Statement of Financial Performance | By Nature | 13 | 5 |
| NZ | Statement of Comprehensive Revenue and Expense | By Nature | 10 | |
| | Analysis of Information by Functional Classification | By Function | 17 | |
| CA | Statement of Operations and Accumulated Deficit | By Nature | 18 | 3 |
| KR | Statement of Financial Operation (F/S) | By Agency | 71 | |
| ĸκ | Statement of Financial Operation by Nature (RSI) | By Nature | 109 | |

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Lack of Cash Flow Information

- (RSI) Statement of reconciliation of budget surplus (or deficit) to financial operating results
 - Currently, the reconciliation statement merely shows aggregate amounts of the difference between accrual and cash accounting

| [아금(*) | | 27.304.827.531.590 |
|----------------------|------------------------|--|
| 이 중독 | | (90.721.012.948.463) |
| 1. 자산ㆍ부채미 중감 | 62.740.247.341.794 | |
| (1) 현금밎현금성자산의 증가(감소) | 4.577.543.492.711 | - |
| (2) 금융상품의 증가(감소) | 1.241.489.848.338 | |
| (3) 투자증권의 증가(감소) | 85.147.457.431.154 | Increase/Decrease of Assets/Liabilities |
| (4) 대여금의 증가(갑소) | (10.165.489.786.991) | |
| (5) 일반유형자산의 증가(감소) | 51.069.548.258.023 | Increase(Decrease) of Cash and Cash Equivalent |
| (6) 사회기반시설의 증가(감소) | 15.167.812.482.024 | |
| (7) 무형자산의 증가(감소) | 1.022.948.532.208 | Increase(Decrease) of Financial Investments |
| (8) 기타자산의 증가(감소) | 32.319.431.012.157 | Increase(Decrease) of Investment Securities |
| (9) 국공채의 감소(증가) | (112.461.694.689.089) | increase(Decrease) of investment securities |
| (10) 차입금의 감소(증가) | 15.979.298.428.115 | Increase(Decrease) of PP&E |
| (11) 기타부채의 감소(증가) | (21.158.091.484.854) | |
| 2. 발생주의 기간수익 • 비용 차이 | (140.023.223.113.607) | Increase(Decrease) of Social Infrastructure |
| (1) 국세수의 차이 | 21 .2 23.057 .1 43.889 | ••• |
| (2) 부담금수익 차이 | 548.613.798.499 | |
| (3) 제재 금수익 차이 | 1.315.337.278.757 | |
| (4) 사회보험수익 차이 | 228.168.817.469 | |
| (5) 재화밎용역제공수의 차이 | 603.566.803.792 | Differences in Revenue/Expenses between Accrual and Cash Basis |
| (6) 연금수익 차이 | (149.104.991.184) | |
| (7) 보험수익 차이 | 1 82, 429 /0 54, 564 | Tax Revenue |
| (8) 보증수익 차이 | (205.677.023.534) | Charges |
| (9) 이자수익 차이 | 21.098.084.916 | Charges |
| (10) 평가이익 차이 | 9.026.876.902.625 | Social Insurance |
| (11) 기타수익 차이 | (537.633.113.839) | |
| (12) 퇴직 급여 차이 | (240.315.876.010) | Interest |
| (13) 이자비용 차이 | (847.731.686.312) | |
| (14) 갑가상각비 차이 | (17.121.452.824.082) | |
| (15) 대손상각비 차이 | (10.473.885.095.476) | |
| (18) 기타이전비용 차이 | (52.214.820.858.933) | |
| (17) 평가손실 차이 | (71.400.381.584.539) | |
| (18) 자산감액손실 차이 | (468.227.594.239) | |
| (19) 기타비용 차이 | (19.511.140.387.970) | |

3

Toward Citizen-Oriented National Financial Report

(•••)) 연균로서지정연구요

Revamping the Statement of Financial Position

1. Restructuring of the Classification and Simplification of the Presentation

- ✓ Change Classification to increase the usefulness of financial analysis
- ✓ Change F/S Presentation to fit into one page
- Instead of the Current/Non-Current distinction of assets and liabilities, introduce financial/non-financial classification in the statement
 - Assets(Financial, Tangible/Intangible, Other) / Liabilities (Interest Bearing, Provisions, Other)
 - Current/Non-Current Distinction shall be done at the lower level (in COA)

Reduce the number of line items to fit the statement on one page

- Details of each line item can be disclosed through the footnotes
- Remove contra accounts (such as accumulated depreciation and provision for loan loss) from the line items presented in the statement of financial position



Revamping the Statement of Financial Position - Illustration

| Current (8 pages) | Revised (1 page) | I. Statement of Financial Posit | ion | | | | |
|--|--|---|----------|-------------|----------|---------------|-----------|
| Assets | Assets | | 1011 | | | | |
| Current Assets | Financial Assets | Current Year: As of December 31, 2021 | | | | | |
| Cash and Cash Equivalents | Cash and Cash Equivalents | Prior Year: As of December 31, 2020 | | | | | |
| Accounts Receivables | Financial Instruments | Central Government of the Republic of Kor | rea | | (C | urrency: Tril | lion KRWA |
| Short-term Financial Instrements | Investment Securities Government Contribution | Central Government of the Republic of Rol | | | | , | |
| Short-term Investment Securities Short-term Loans | Loans | | N o te s | C u rre n t | <u> </u> | P rio r | |
| (Short-term loans loss reserve) | Account Receivables | I . Asset | | _ | 2,866.10 | _ | 2,487.10 |
| Other Current Assets | Other Financial Assets | Financial Assets | 2 | | 1,706.00 | | 1,491.80 |
| Investment | Tangible and Intangible Assets | Cash and Cash Equivalents | 2-1 | 59 | | 39 | |
| Long-term Financial Instrements | General Property, Plant and Equipment | Financial Instruments | 2-2 | 67.1 | | 70.4 | |
| Long-term Investment Securities | Social Infrastructure Assets | | | | | | |
| Long-term Loans | Intangible Assets | Investment Securities | 2-3 | 1,008.00 | | 878.4 | |
| (Present Value Discount) (Long-term loans loss reserve) | Other Assets Other Assets | Government Contribution | 2-4 | 129.3 | | 120.7 | |
| Other Investments | Liabilities | Loans | 2-5 | 211.2 | | 194.9 | |
| General Property, Plant and Equipment | Interests Bearing Liabilities | Acconts Receivables | 2-6 | 47.8 | | 40.3 | |
| Land | Sovereign Bonds | Other Financial Assets | 2-7 | 183.6 | | 148.1 | |
| Right-of-Use asset associated with land Building | Borrowings Government Payables | Tangible and Intangible Assets | 3 | | 1,121.00 | | 958.7 |
| (Accumulated Depreciation) | Other Interests Bearing Liabilities | General Property, Plant and Equipment | 3-1 | 708.2 | | 608.8 | |
| Right-of-Use asset associated with building | Provisions | Social Infrastructure Assets | 3-2 | 410.2 | | 347.9 | |
| | Provision for Public Employee Pensions | | | | | | |
| General Property, Plant and Equipment under Construction | Provision for Public Employee Retirement | Intangible Assets | 3-4 | 2.6 | | 2 | |
| Infrastructure Assets | Provision for Guarantees | Other Assets | 4 | | 39.1 | | 36.6 |
| Roads Railroads | Provision for Insurances Other Provisions | Π . Liabilities | | | 2,195.30 | | 1,981.70 |
| Raillodus | Other Liabilities | Interest Bearing Liabilities | 5 | | 834.7 | _ | 735 |
| Infrastructure Assets Under Construction | Social Insurance Liabilities | Sovereign Bonds | 5-1 | 797 | | 697.3 | |
| Intangible Assets | Other Liabilities | Borrowings | 5-2 | 2.4 | | 2.8 | |
| Other Non-current Assets | | 5 | | | | | |
| Liabilities | | Government Payables | 5-3 | 0 | | 0 | |
| Current Liabilities | | Other Interest Bearing Liabilities | 5-4 | 35.3 | | 34.9 | |
| Short-term Borrowings Current Portion of Long-term Interest Bearing Liabilities | | Provisions | 6 | | 1,199.50 | | 1,102.50 |
| Other Current Liabilities | | Provisions for Public Employee Pension | 6-1, 9 | 1,138.20 | | 1,044.70 | |
| Long-term Interest Bearing Liabilities | | Provisions for Public Employee Retirement | 6-2 | 52.1 | | 49 | |
| Sovereign Bonds | | Provisions for Guarantees | 6-3 | 5.6 | | 5.5 | |
| Sovereign Bonds Issuance Premium/Discount | | | | | | | |
| (Sovereign Bonds - Treasury) | | Provisions for Insurances | 6-4 | 0.8 | | 0.8 | |
| Public Bonds Public Bonds Issuance Premium/Discount | | Other Provisions | 6-5 | 2.8 | | 2.5 | |
| (Public Bonds - Treasury) | | Other Liabilities | 7 | | 161.1 | | 144.2 |
| Long-term Borrowings | | III.Net Assets | | | 670.8 | | 505.4 |
| Long-term Provision | | General Net Assets | | 442.4 | | 442.2 | |
| Provision for Public Employee Deferred Compensation | | Reserves and Surplus | | △250.8 | | △158.3 | |
| Provision for Public Employee Pensions | | I | 47 | | | | |
| Provision for Insurances | | Net Asset Adjustments | 17 | 479.2 | | 221.5 | |
| Other Long-term Provisions Other Non-current Liabilities | | | | | | 래캠퍼스 | |

Revamping the Statement of Financial Operation

2. Prepare the Statement of Financial Operation by Sector and by Nature

- ✓ More user-friendly and understandable format of the statement
- ✓ Provision of "Net Program Cost by Sector" to improve the usefulness of accounting information for performance evaluation
- Change the Statement by Agency into the Statement providing net service cost by sector
 - Group Net Program Costs by 15 Sectors under Program Budgeting (e.g., general admin, public safety, foreign affairs, national defense, education, culture and tourism, etc.)
 - Net Program Costs from Agency Statement shall be compiled and classified by 15 Sectors (modified from COFOG)

Financial Operation by Nature as the primary statement of operation

- Simplifying the classification of Revenue and Expense line items (Consolidation of related/similar revenue, and expense items)
- Revenue (Tax revenue, Transfer revenue, Operating revenue) / Expenses(Transfer expense, Operating expenses)

Revamping the Statement of Financial Operation - Illustration

| | | II. Statement of Financial Operation | is by Se | ector | |
|---|---------------------------------------|---|----------|-------------|---------------|
| Current (6 pages) | Revised (1 page) | Current Year: As of December 31, 2021 | | | |
| (Stmt of Financial Operations by Agency) | (Stmt of Financial Operations by Sec | Prior Year: As of December 31, 2020 | | | |
| I. Net Operating Costs | | | | | |
| 1. Office of the President & Office of National | T. Net Original Costs (Costs Down | Central Government of the Republic of Korea | | (Currency | Trillion KRW) |
| Security | 1. Net Operating Costs (Costs - Reven | central covernment of the Republic of Roled | | (currency. | |
| 2. National Assembly | 1. Social Welfare | | | C u rre n t | Prior |
| 3. Supreme Court | 2. General and Local Administration | | N o te s | Year | Year |
| 4. Constitutional Court | 3. Education | T. Net Onemating Costs (Costs Devenue) | | | |
| 5. National Election Commission | 4. National Defense | I. Net Operating Costs (Costs – Revenue) | | 538.3 | 508.4 |
| 6. National Unification Advisory Council | 5. Industry, SMEs and Energy | 1. General and Local Administration | | 69.1 | 79.9 |
| 7. Board of Audit and Inspection | 6. Health | 2. Public Order and Safety | | 6.6 | 5.5 |
| 8. National Intelligence Service | 7. Agriculture and Aquaculture | 3. Unification and Foreign Affairs | | 3 | 2.7 |
| 9. Office for Policy Coordination and Prime | | 4. National Defense | | 45.1 | 37.3 |
| Minister's Secretariat | | 5. Education | | 81.4 | 70.8 |
| 10. Ministry of Economy and Finance | 15. Unification and Foreign Affairs | 6. Culture and Tourism | | 7.5 | 6.4 |
| 11. Ministry of Education | 13. Offication and foreign Analis | 7. Environment | | 9 | 8 |
| 12. Ministry of Foreign Affairs | | 8. Social Welfare | | 204 | 202.2 |
| 13. Ministry of Unification | II. Administrative Expenses | 9. Health | | 24.4 | 15 |
| 14. Ministry of Justice | 1. Transfer Expenses | 10. Agriculture and Aquaculture | | 17.6 | 15.5 |
| 15. Ministry of National Defense | 2. Government Operating Expenses | 11. Industry, SMEs and Energy | | 32.8 | 31.2 |
| 16. Ministry of Personnel Management | | 12. Transportation and Distribution | | 22.1 | 18.9 |
| | III. Indirect Expenses | 13. Communication | | 1.3 | 2.5 |
| 59. Korea Disease Control and Prevention | ••••• | 14. Land and Regional Development | | 5.6 | 4.7 |
| 60. Intragovernmental Transaction Amount | | 15. Scientific Technology | | 8.8 | 7.8 |
| | IV. Indirect Revenues | II. Administrative Expenses | | 31.9 | 28.6 |
| | | 1. Transfer Expenses | | 1.1 | 1.2 |
| | | 2. Government Operating Expenses | | 30.8 | 27.4 |
| | V. Net Operating Costs | III. Indirect Expenses | | 67.1 | 24.9 |
| | (I+Ⅲ+Ⅲ-IV) | IV. Indirect Revenues | | 98.1 | 54 |
| II. Non-exchange Revenues and Others | | V. Net Operating Costs(I + Ⅲ + Ⅲ - IV) | | 539.2 | 507.9 |
| 1. Tax Revenues | | VI. Non-exchange Revenues and Others | | 475.8 | 407.3 |
| 2. Levies | VI. Tax Revenues and Transfer Revenu | | 11 | 353.7 | 293.6 |
| 3. Fines or Penalties | 1. Tax Revenues | 2. Social Insurance | 12-1 | 78.4 | 74.9 |
| 4. Social Insurance | 2. Social Insurance | 3. Levies | 12-2 | 18.9 | 17.3 |
| 5. Gain on Forgiveness of Debts | 3. Levies | 4. Fines or Penalties | 12-3 | 5.6 | 5 |
| 6. Other Non-exchange Revenues | 4. Fines or Penalties | 5. Other Transfer Revenues | 12-4 | 19.2 | 16.5 |
| 7. Other Financing and Transfer | 5. Other Transfer Revenues | III. Net Operation Result (V-VI) | | 63.4 | 100.6 |
| | | | | • 야 연세 | 대학교 |
| III. Net Operating Result(I -Ⅱ) | VII. Net Operation Result(V-VI) | | | 이래? | |
| - | | | | 4 q & | |

Revamping the Statement of Financial Operation - Illustration

| | | II. Statement of Financial Operatio Current Year: As of December 31, 2021 Prior Year: As of December 31, 2020 | ns by Nat | ure | |
|--|------------------------------------|--|-----------|----------------|---------------------|
| | | Central Government of the Republic of Korea | | (Curre | ency: Trillion KRW) |
| Current as RSI (4 pages) | Revised (1 page) | | | Current | P rio r |
| I. Net Program Costs | I. Revenues | | N o te s | vear | vear |
| 1. Goods and Services Costs | 1. Tax Revenues | I. Revenues | | 636.8 | 506 |
| 2. Payroll Expenses | | Tax Revenues | | 353.7 | 293.6 |
| | 2. Transfer Revenues | Transfer Revenues | 11 | 122.1 | 113.7 |
| II. Program Revenues | Social Insurance | Social Insurance | 12 | 78.4 | 74.9 |
| 1. Goods and Services Revenues | Levies | Levies | 12-1, 8 | 18.9 | 17.3 |
| 2. Pension Revenues | Fines or Penalties | Fines or Penalties | 12-2 | 5.6 | 5 |
| | Other Transfer Revenues | Other Transfer Revenues | 12-3 | 19.2 | 16.5 |
| | | Government Operating Revenues | 12-4 | 161 | 98.7 |
| | 3. Government Operating Revenues | Revenues from providing Goods and Services | 13 | 15.8 | 14.2 |
| III. Administrative Expenses | Goods and Services Revenues | Pension Revenues | 13-1 | 13.2 | 13.1 |
| 1. Payroll Expenses | Pension Revenues | Interest Revenues | 13-2, 6-1 | 11.1 | 10.7 |
| 2. Welfare Expenses | Interest Revenues | Dividend Income | 13-3 | 9.2 | 7.5 |
| | Dividend Income | Gain on Asset Disposal | 13-4, 2-4 | 49.8 | 22.2 |
| | Gain on Asset Disposal | Gain on Asset Revaluation | 13-5 | 39.6 | 12.6 |
| | Sain on Asset Revaluation | Other Government Operating Revenues | 13-6, 3-3 | 22.3 | 18.4 |
| IV. Indirect Expenses | Other Government Operating Revenue | | 13-7 | 700.2 | 606.6 |
| 1. Goods and Services Costs | | Transfer Expenses | | 410.9 | 379.1 |
| 2. Payroll Expenses | П. Expenses | Government subsidies | 14 | 129.7 | 117.6 |
| | 1. Transfer Expenses | Grants | 14-1 | 47.1 | 42.3 |
| - | Government subsidies | Social Insurance Expenses | 14-2 | 82.4 | 87.1 |
| | Grants | Local Government Subsidies | 14-3, 8 | 124.4 | 108.5 |
| V. Indirect Revenues | Social Insurance Expenses | Other Transfer Expenses | 14-4 | 27.3 | 23.6 |
| 1. Goods and Services Revenues | Local Government Subsidies | Government Operating Expenses | 14-5 | 289.3 | 227.5 |
| 2. Interest Revenues | Other Transfer Expenses | Costs from providing Goods and Services | 15 | 6.4 | 4.9 |
| | | Pension Expenses | 15-1 | •••• | |
| • | 2. Government Operating Expenses | (Civil Official • Military) | 15-2, 6-1 | 65.9 | 58.3 |
| VI. Intragovernment Transaction Costs | Goods and Services Costs | Payroll Expenses | 15-3 | 48.4 | 46.5 |
| VII. Intragovernment Transaction Revenue | | Interest Expenses | 15-4 | 18.7 | 17.5 |
| M. Net Operating Costs | Payroll Expenses | Operating Expenses | 15-5 | 17.7 | 13.1 |
| $(I - \Pi + \Pi + IV - V + VI + V\Pi)$ | Interest Expenses | Depreciation Expenses | 15-6, 3 | 17.1 | 17.7 |
| IX. Non-exchange Revenues and Others | Operating Expenses | Loss on Asset Revaluation | 15-7, 3-3 | 71.4 | 12.6 |
| 1. Tax Revenues | Depreciation Expenses | Other Government Operating Expenses | 15-8 | 43.7 | 56.9 |
| 2. Levies | Loss on Asset Revaluation | II. Net Operating Result | | (2.4 | |
| | Other Government Operating Expense | (Expenses - Revenue) | | 63.4 | 100.6 |
| X. Net Operating Result(MII-IX) | II. Net Operating Result(II-I) | | | <u>ି</u> ର୍ଭ ମ | 세대학교 |



Introducing Cash Flow Statements

3. Introduction of Cash Flow Statement

 Present cash inflows and outflows from government operations grouped by operating, investing, and financing activities

Add Cash Flow Statement as one of the statements required by the National Accounting Act

- Statement of reconciliation of budget surplus (or deficit) to financial operating results shows the difference between cash and accrual-based accounting information
- Cash-basis revenue/expenditure settlement (originally expected to provide necessary cash flow information) does not provide adequate cash flow information for financial analysis

 Cash Flow Statement (direct method) organizes cash flow consequence of government operation into three groups: Operation, Investment, Finance

- (Operating Activities) Cash inflow (e.g., tax revenue) and cash outflows (e.g., salary and wage payments) from ordinary government activities
- (Investing Activities) Cash flows from acquisition/disposal of investment securities, PP&EE, etc.
- (Financing Activities) Cash flows from issuance of Sovereign Bonds, Borrowing, etc. / the retirement of the bonds or loan repayment, etc.

Presentation of Cash Flows



Orderly Presentation of Footnote Information

4. Reorganization of Footnote Disclosure

- ✓ Integrate Footnote, Required Supplementary Information, and Appendix into one comprehensive financial statement footnote system
- ✓ Expand Footnote disclose to increase understandability of the National Financial Report
- All supplementary information to the financial statements is incorporated into Financial Statement Footnote
 - RSI (7 types) and Appendix (12 supplementary schedules) are integrated into the footnote system (59 items in 22 Sections)
 - Detailed account-specific information is presented to compensate for potential information loss from the F/S simplification



Comprehensive Footnote System

| 8 Notes to Financial Statements] | |
|--|----------|
| 1 Claufferent encounting maliates | |
| 1. Significant accounting policies | |
| 2. A Schedule for Repayment of Long-term Interest Bearing Liabilities | |
| 3. Long-term Provisions | |
| 4. Assets and Liabilities denominated in Foreign Currencies | |
| 5. Commitments and Contingencies | |
| 6. Accounting Changes and Corrections of Errors | |
| 7. Details of Net Asset Adjustments | |
| 8. Other Matters that have significant impact on the financial statement, or are necessary | in |
| understanding the financial statements | |
| [12 Appendices] | |
| 1. Statement of Cash and Cash Equivalents | |
| 2. Statement of Deposits | ~~~ |
| 3. Statement of Short-term Investment Securities | |
| 4. Statement of Long-term Investment Securities | |
| 5. Statement of Accounts Receivables | |
| 6. Statement of Loans | |
| 7. Statement of General Property, Plant and Equipment | |
| 8. Statement of Infrastructure Assets | ~~~ |
| 9. Statement of Intangible Assets | |
| 10. Statement of Sovereign and Public Bonds | ~~~ |
| 11. Statement of Borrowings | |
| 12. Statement of Government Contributions | |
| [7 Required Supplementary Information] | |
| 1. Types, quantities and status of heritage assets | ~~~ |
| 2. Pension report ¹ | |
| 3. Insurance report ¹ | |
| 4. Social Security report ¹ | |
| 5. Statement of reconciliation of budget surplus(or deficit) to financial operationg result: | ~~~ S |
| 6. Statement of financial operations by nature of revenue and expenses | |
| 7. Other information deemed significant | |
| | |

supplementary information are provided separately (Major information provided in notes)

| Revised version | | |
|---|------------------------------------|--|
| [Grouping notes into 22 categ | jories] | |
| 1. Significant accounting policies 1-1. Central government accounting entity | | |
| 1-2. Description of all significant accounting policies | | |
| 1-3. Major changes due to Financial Statement | | |
| Framework Revision | | |
| 2. Financial Assets | | |
| 2-1. Cash and Cash Equivalents | | Assets |
| 2-2. Financial Instruments | | |
| 2-3. Investment Securities | | |
| 2-4. Government Contributions / 2-5. Loans | | |
| 2-6. Accounts Receivables / 2-7. Other Financial Assets | | |
| 3. Tangible and Intangible Assets | | |
| 3. Tangible and Intangible Assets 3-1. General Property, Plant and Equipment | •••••• | |
| 3-2. Social Infrastructure Assets | | |
| 3-3. Asset Revaluation | | |
| 3-4. Intangible Assets | | |
| 3-5. Types, quantities and status of heritage assets | | |
| 4. Other Assets | | |
| 5. Interest Bearing Liabilities | | |
| 5-1. Sovereign Bonds | Lia | abilities |
| 5-2. Borrowings | | |
| 5-3. Government payables | | |
| 5-4. Other Interest Bearing Liabilities | | |
| 6 Provisions | | |
| 6-1. Provision for Public Employee Pensions | | |
| 6-2. Provision for Public Employee Retirement Benefit | | |
| | | |
| | | |
| 6-3. Provision for Guarantees | | |
| 6-4. Provision for Insurances / 6-5. Other Provisions | | |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities | | Povenues |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities 11. Tax Revenues | | Revenues, |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities 11. Tax Revenues 12. Transfer Revenues | | Revenues, Expenses |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities 11. Tax Revenues 12. Transfer Revenues 12-1. Social Insurance / 12-2. Levies | | |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities 11. Tax Revenues 12. Transfer Revenues 12-1. Social Insurance / 12-2. Levies 12-3. Fines or Penalties / 12-4. Other Transfer Revenues | | |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities 11. Tax Revenues 12. Transfer Revenues 12-1. Social Insurance / 12-2. Levies 12-3. Fines or Penalties / 12-4. Other Transfer Revenues 13. Government Operating Revenues | | Expenses |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities 11. Tax Revenues 12. Transfer Revenues 12-1. Social Insurance / 12-2. Levies 12-3. Fines or Penalties / 12-4. Other Transfer Revenues 13. Government Operating Revenues 13-1. Revenues from providing good and services / 13-2. Pen | nsion / 13-3. Ir | Expenses |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities 11. Tax Revenues 12. Transfer Revenues 12-1. Social Insurance / 12-2. Levies 12-3. Fines or Penalties / 12-4. Other Transfer Revenues 13. Government Operating Revenues 13-1. Revenues from providing good and services / 13-2. Per 13-4. Dividend Income / 13-5. Gain on Disposal of Assets / 1 | nsion / 13-3. Ir 3-6. Gain on F | Expenses |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities 11. Tax Revenues 12. Transfer Revenues 12-1. Social Insurance / 12-2. Levies 12-3. Fines or Penalties / 12-4. Other Transfer Revenues 13. Government Operating Revenues 13-1. Revenues from providing good and services / 13-2. Pen 13-4. Dividend Income / 13-5. Gain on Disposal of Assets / 1 Assets | nsion / 13-3. Ir 3-6. Gain on F | Expenses |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities 11. Tax Revenues 12. Transfer Revenues 12-1. Social Insurance / 12-2. Levies 12-3. Fines or Penalties / 12-4. Other Transfer Revenues 13. Government Operating Revenues 13-4. Dividend Income / 13-5. Gain on Disposal of Assets / 1 Assets 14. Transfer Expenses | nsion / 13-3. lr 3-6. Gain on F | Expenses |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities 11. Tax Revenues 12. Transfer Revenues 12-1. Social Insurance / 12-2. Levies 12-3. Fines or Penalties / 12-4. Other Transfer Revenues 13. Government Operating Revenues 13-1. Revenues from providing good and services / 13-2. Per 13-4. Dividend Income / 13-5. Gain on Disposal of Assets 14. Transfer Expenses 14-1. Government subsidies | nsion / 13-3. Ir 3-6. Gain on f | Expenses |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities 11. Tax Revenues 12. Transfer Revenues 12-1. Social Insurance / 12-2. Levies 12-3. Fines or Penalties / 12-4. Other Transfer Revenues 13. Government Operating Revenues 13-1. Revenues from providing good and services / 13-2. Per 13-4. Dividend Income / 13-5. Gain on Disposal of Assets / 1 Assets 14. Transfer Expenses 14-1. Government subsidies 14-2. Grants | nsion / 13-3. Ir 3-6. Gain on f | Expenses |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities 11. Tax Revenues 12. Transfer Revenues 12-1. Social Insurance / 12-2. Levies 12-3. Fines or Penalties / 12-4. Other Transfer Revenues 13. Government Operating Revenues 13-1. Revenues from providing good and services / 13-2. Per 13-4. Dividend Income / 13-5. Gain on Disposal of Assets 14. Transfer Expenses 14-1. Government subsidies | nsion / 13-3. lr 3-6. Gain on f | Expenses |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities 11. Tax Revenues 12. Transfer Revenues 12-1. Social Insurance / 12-2. Levies 12-3. Fines or Penalties / 12-4. Other Transfer Revenues 13. Government Operating Revenues 13-1. Revenues from providing good and services / 13-2. Per 13-4. Dividend Income / 13-5. Gain on Disposal of Assets / 1 Assets 14. Transfer Expenses 14-1. Government subsidies 14-2. Grants | nsion / 13-3. Ir 3-6. Gain on f | Expenses |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities 11. Tax Revenues 12. Transfer Revenues 12-1. Social Insurance / 12-2. Levies 12-3. Fines or Penalties / 12-4. Other Transfer Revenues 13. Government Operating Revenues 13-1. Revenues from providing good and services / 13-2. Per 13-4. Dividend Income / 13-5. Gain on Disposal of Assets / 1 4. Assets 14. Transfer Expenses 14-1. Government subsidies 14-2. Grants | rsion / 13-3. Ir 3-6. Gain on F | Expenses |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities 11. Tax Revenues 12. Transfer Revenues 12-1. Social Insurance / 12-2. Levies 12-3. Fines or Penalties / 12-4. Other Transfer Revenues 13. Government Operating Revenues 13-1. Revenues from providing good and services / 13-2. Per 13-4. Dividend Income / 13-5. Gain on Disposal of Assets / 1 Assets 14. Transfer Expenses 14-1. Government subsidies 14-2. Grants 14-3. Social Insurance / 14-4. Local Government Subsidies / 1 14-5. Other Transfer Expenses | rsion / 13-3. Ir 3-6. Gain on F | Expenses |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities 11. Tax Revenues 12. Transfer Revenues 12-1. Social Insurance / 12-2. Levies 12-3. Fines or Penalties / 12-4. Other Transfer Revenues 13. Government Operating Revenues 13-1. Revenues from providing good and services / 13-2. Per 13-1. Revenues from providing good and services / 13-2. Per 13-1. Revenues from providing good and services / 13-2. Per 13-1. Revenues from providing good and services / 13-2. Per 13-4. Dividend Income / 13-5. Gain on Disposal of Assets / 1 Assets 14. Transfer Expenses 14-2. Grants 14-3. Social Insurance / 14-4. Local Government Subsidies / 14-5. Other Transfer Expenses 15. Government Operating Expenses | nsion / 13-3. Ir 3-6. Gain on f | Expenses |
| 6-4. Provision for Insurances / 6-5. Other Provisions 7. Other Liabilities 11. Tax Revenues 12. Transfer Revenues 12-1. Social Insurance / 12-2. Levies 12-3. Fines or Penalties / 12-4. Other Transfer Revenues 13. Government Operating Revenues 13-1. Revenues from providing good and services / 13-2. Pen 13-4. Dividend Income / 13-5. Gain on Disposal of Assets / 1 Assets 14. Transfer Expenses 14-1. Government subsidies 14-2. Grants 14-3. Social Insurance / 14-4. Local Government Subsidies / 14-5. Other Transfer Expenses 15. Government Operating Expenses 15. Government Operating Expenses | nsion / 13-3. lr 3-6. Gain on F | Expenses |
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In Summary

- Reshaping the Korean Government's Financial Statement Presentation is intended to (1) increase the **readability** of the financial statements and (2) improve the **understandability** of the year-end fiscal report, the <u>National</u> <u>Financial Report</u>
 - For readability, financial statement simplification is implemented to provide one-page statements of the financial position and the financial operation of the Korean Central government
 - Also, various supplementary information scattered around the footnote, RSI, and the appendix is reorganized into one comprehensive footnote disclosure system
 - For understandability, the cash flow statement is introduced as a new statement bridging the gap between accrual-based financial accounting and cash-based budgetary accounting information
 - Also, the presentation of the balance sheet items departs from current/non-current distinction and the liquidity order presentation and follows financial/non-financial distinction and the order of liquidity + policy relevance

 Additional Fiscal Reports Streamlining effort is warranted for (1) cash-basis Rev/Exp Reports (1000+ pages) and (2) annual performance reports





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