## Australasian Doctors' Health Conference 2019

22 - 23 November 2019, Perth WA



## "Developing the skills to create healthy workplaces - the challenge for doctors."

Dr Peter Connaughton Past President, Australasian Faculty of Occupational and Environmental Medicine (AFOEM)





### What

Every organization on the planet knows WHAT they do. These are products they sell or the services they offer.

### How

Some organizations know HOW they do it. These are the things that make them special or set them apart from their competition.

### Why

Very few organizations know WHY they do what they do. WHY is not about making money. That's a result. It's a purpose, cause or belief. It's the very reason your organization exists. **Summary:** 

# Why? Ethics and Safety

# **How? Organisations and Systems**

## WHY MUST WE TAKE ACTION?

Creating an environment that promotes wellbeing and is physically and mentally safe and healthy:

- Is ethically responsible
- Improves patient safety outcomes
- Ensures organisational compliance with legal obligations
- Improves patient and worker experiences
- Improves performance, productivity and quality
- On average, results in a positive return on investment
- Assists in attracting and keeping the best workers

## **ETHICS AND VALUES**



I WILL GIVE to my teachers, colleagues, and students the respect and gratitude that is their due;
I WILL SHARE my medical knowledge for the benefit of the patient and the advancement of healthcare;
I WILL ATTEND TO my own health, well-being, and abilities in order to provide care of the highest standard;
I WILL NOT USE my medical knowledge to violate human rights and civil liberties, even under threat;
I MAKE THESE PROMISES solemnly, freely, and upon my honour.





### Workers' Compensation Scheme Trends

November 2019

### Industry and occupation

In 2018/19, the highest number and proportion of lost-time claims were associated with manual labour and high-risk industries, such as Health care and social assistance (15 per cent), Construction (12 per cent) and Manufacturing (11 per cent).



Top five industries percentage of lost-time claims – 2018/19





### Workers' Compensation Scheme Trends

November 2019

#### Claims by occupation

#### Percentage of lost-time claims by occupation – 2018/19



#### Frequency rates by industry – 2017/18





### Stress-related claims

In the Western Australian workers' compensation system, numbers of stress-related claims are low compared with overall figures. However, these claims are often associated with high costs and long duration.





Statistical Note

October 2016

# RISK FACTORS FOR WORK ABSENCE IN MENTAL HEALTH CLAIMS

**10yrs** 2005-2015

**377,801** All accepted claims

3345 Sample set

Dr Bianca Cheong

Retrospective cohort study of WA worker's compensation claims

# LONG DURATION RISK FACTORS





Work pressure includes work backlogs & deadlines, organisational restructures, interpersonal conflicts, disciplinary actions, performance counselling or promotion disappointment

# Work pressure is the number one cause of long duration mental health claims\*



\*with regards to mechanism



## HEALTH CARE PROFESSIONAL STRESS/BURNOUT SURVEY: A GLOBAL PERSPECTIVE



## n=30 RESPONSES (64% RESPONSE RATE)



SURVEY SENT TO 47 MEMBER SOCIETIES IN FEBRUARY 2019

# PARTICIPATING COUNTRIES in Survey

- Norway
- Greece
- South Africa
- Portugal
- France
- Australia (n=2)
- Estonia
- Slovakia
- South Korea
- Chile
- Brazil (n=2)
- Canada
- Venezuela

- Italy
- Peru (n=2)
- Guatemala
- United Kingdom (n=2)
- Indonesia
- Croatia
- Netherlands
- Japan
- United States
- Switzerland
- Denmark
- Costa Rica
- New Zealand



# **SURVEY STATISTICS ON BURNOUT**

- Australia: 32% doctors with high levels of emotional exhaustion
- Canada: ~30% physicians suffering burnout
- Ireland: Burnout in 29.7% doctors
- Japan: 17.2% doctors in state of burnout
- Netherlands: 17.9% burnout in health care workers
- Portugal: 21.6% health professionals w/moderate burnout, 47.8% high burnout
- United Kingdom: 22% doctors burned out
- U.S.A.: 54.4% of physicians reported at least 1 symptom of burnout





### IOMSC: Declaration on Health Care Professionals' Health and Well-being Statement of Principles and Values

The IOMSC advocates for the health and well-being of all health care professionals. We seek to improve health care systems in order to create better health and safety outcomes for patients. Members of the IOMSC can contribute effective solutions to the identification, reduction and/or elimination of hazards associated with the provision of health care. We acknowledge the adverse impacts of workplace risks on the physical and mental health and well-being of health care professionals and the secondary adverse effects on their patients, families, colleagues and the community.



## **PATIENT SAFETY**

ACOEM POSITION STATEMENT

Interaction of Health Care Worker Health and Safety and Patient Health and Safety in the US Health Care System: Recommendations From the 2016 Summit

Ronald Loeppke, MD, MPH, Jodie Boldrighini, RN, MBA, John Bowe, Barbara Braun, PhD, Erik Eggins, Barry S. Eisenberg, Paul Grundy, MD, MPH, Todd Hohn, CSP, T. Warner Hudson, MD, John Kannas Jr., MSPH, E. Andrew Kapp, PhD, CSP, CHMM, Doris Konicki, MHS, Paul Larson, MS, Stephanie McCutcheon, Robert K. McLellan, MD, MPH, Julie Ording, MPH, Charlotte Perkins, Mark Russi, MD, Cindy Stutts, MS, RN, and Mary Yarbrough, MD, MPH

Research

BMJ Open Doctors don't Do-little: a national crosssectional study of workplace well-being of hospital doctors in Ireland

Open access

Blánaid Hayes, 1.2 Lucia Prihodova, 2 Gillian Walsh, 2 Frank Doyle, 3 Sally Doherty3

### Developing a workplace mental health strategy

A how-to guide for health services







June 2019

#### Health care & social assistance at a glance 2017/18

Labour force	Claims	Days lost
<ul> <li>167,856 employees</li> <li>241 million hours worked</li> </ul>	<ul> <li>3,303 workers' compensation claims lodged</li> <li>69% of claims involved at least one day/shift off work</li> </ul>	60+ days lost
Frequency rate	Average claim cost	Claim payments
9.5 lost-time claims per million hours worked Higher than the Scheme average of 7.3	-\$5,461 lower than the scheme average \$44,000 Health care and social Scheme average assistance	\$125m was paid \$116.0 \$121.8 \$119.8 \$124.6 2014 <sup>175</sup> 2015 <sup>176</sup> 2016 <sup>171</sup> 2011 <sup>176</sup>

#### Mining at a glance 2017/18







"Black lung, a potentially fatal disease that Australia eradicated decades ago, has reemerged."



## **8 Step Kotter Model of Change**







Australasian Faculty of Occupational and Environmental Medicine

#### Consensus Statement on the Health Benefits of Good Work

At the heart of this consensus statement on the health benefits of good work is a shared commitment to improve the health and wellbeing of individuals, families and communities.

Good work is engaging, fair, respectful and balances job demands, autonomy and job security. Good work accepts the importance of culture and traditional beliefs. It is characterised by safe and healthy work practices and it strikes a balance between the interests of individuals, employers and society. It requires effective change management, clear and realistic performance indicators, matches the work to the individual and uses transparent productivity metrics.

## What is good work?

A safe, healthy, engaged and productive workforce... and makes a positive contribution to the health and wellbeing of the worker and those affected by the worker.



### Harnessing the health benefits of good work

There is compelling evidence for organisations to embed integrated approaches for health and wellbeing into their business. Such integration has been shown to improve the health, participation and productivity of their employees with additional flow on benefits to the business.

### How can we work together for the HBGW?

The RACP has launched the HBGW Consensus Statement which is our call to action. The consensus statement unites a wide range of stakeholders affirming the importance of good work as a determinant of health and productivity. Signatories to the statement are called upon to deliver approaches within their organisations and through the services they provide, to bring the HBGW to life.

Over 200 leading Australian organisations are signatories to the consensus statement and many proudly display the Charter of Principles at their workplaces.

**Summary:** 

# Why? Ethics and Safety

# **How? Organisations and Systems**