Using iGROW to Guide a Difficult Conversation

Identify the issue/problem	
What will I say to open this discussion?	
Seek to understand - Ask questions from a position of curiosity rather than doubt or accusation	
 What questions will I ask? What are the issues/situation we need to discuss? What are the outcomes we want from this discussion? 	
Goals & Gaps	
 Establish what you both want as an outcome Clarify expectations Describe the Gap: actual vs preferred behaviour Explore reasons for gap (open questions, listen, be curious) Agree changes needed Agree to disagree when you can't agree Let the person respond (LISTEN) What would success or the ideal look like? 	
Reality and/or Root Cause	
 What are the actual facts of the situation? What's working well? What are the problems? What's the impact of this? Provide facts & examples, give specific observations What are the factors that led to this? 	
Options and Agree on Actions	
 Discuss Options (how to get there) Explore at least 4 options Build on their ideas & add yours Agree specific actions, timing, & priorities 	
Wrap it: up, next actions & what next?	
 Consequences (what will happen if no change) Express desire for positive relationship Summarise what was agreed (have the other person do this) Email to confirm what was agreed and when (Me) What will be my follow-up actions (e.g. Call, visit, set time to next meet next to review)? 	