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Creating what matters for future generations Quality Right Russell Steele





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## **Quality Right Initiative**

KOTAH

Created in response of the high-profile pavement delivery problems

		Quality Right Initiative Establishment of a working group (CCNZ, ACENZ, contractor reps, Waka Kotahi, etc.)	<ul> <li>Devel variou</li> <li>QA</li> <li>Aggrega</li> <li>M/4 sta</li> </ul>	lopment of us aspects o ate atistical control	of		<ul> <li>SH Pavement</li> <li>Delivery</li> <li>Process</li> <li>Review</li> <li>Published Jan 2020</li> </ul>
Pre- 2014	2015	2016			2018	2019	2020
• NZTA Revi High profile d problems	<b>ew</b> elivery	<ul> <li>Developme and Consul Review of SM0 Standards Z/1,</li> </ul>	ent of Procedures tations 30-32, Minimum Z/8	<b>Presentatic</b> NZIHT, CETANZ Waka Kotahi, N	<b>DNS</b> 2, ENZ, IPTG, etc.	Site Rep Roles created M2PP, PP2Ō, etc.	

## **Role of NZTA's Principal's Site Representative**

- Quality Right is NOT about diluting the QA responsibility of the contractor
- It is about enabling the sharing and use of information about the works to support informed, collaborative decision making, delivering sustainable, resilient pavements.

Role:	Principal's Site Representative (Pavement and Surfacing)				
	To deliver tangible evidence to NZTA (the Principal) that the pavement and surfacing works have been delivered, fully in accordance with the Contract Specification, Standards and performance measures by:				
Purpose:	<ul> <li>On site surveillance of the pavement and surfacing works, against the methodology agreed in the Quality Management Plan.</li> <li>Inspection, testing, verification, certification and hold point reviews of the pavement and surfacing works, in accordance with NZTA Minimum Standards Z/I and Z/8.</li> </ul>				



## Where has Quality Right been Applied?

- Review looked at the following key aspects:
  - ITP and RVT plans
  - Design
  - Supervision
  - Availability/visibility of test data
  - Hold/witness points
  - Quality focussed meetings
- Proposed improvements and recommendations endorsed at senior leadership level



## How has Quality Right been Applied?





## **The Quality Right Team**

#### **Collaborative Approach**



- Ability to communicate across stakeholders
- Awareness of • contractual drivers
- Resilience to pushback pressure
- Knowledge sharing

#### **Technical Knowledge**

- Experienced practitioners
  - Understanding of • materials, testing, and analysis
  - Wider expert network
  - Knowledge sharing

### **Focus**



WAKA KOTAHI

- Specific focus on constructing compliant pavement and surfacing
- Understanding • Specification requirements
- Review
- Hold points and witness points

**Digital Tools** 

- Awareness and utilisation of tools
- Sound documentation
- Strive to standardisation
- Up-to-date reporting (Dashboard)



## **Tracking and Analysis**

NZ TRANSPORT







## **Observations / Interventions**

#### QA – Testing & RVT

Issues with calculation error in testing document, incorrect completion of test, non compliant application of random testing of lots, some non complying material RVT carried out to clarify situations

#### NCR's, QIR's

 Non-conformance reports raised by contractor once test result analysis completed

#### Construction

- A number of changes to construction methods were suggested by QR and adopted.
- Focus on pavement construction methodologies and poor quality of finished pavements
- RVT on construction levels

#### **QA** - Analysis

Data analysis has shown variability within the pavement layer that could lead to premature failure and requires investigation



#### Asphalt Production

 Use of different asphalt plants meant production required careful review to ensure compliance

#### **QA** - Reporting

A significant number of issues raised with respect to test result accuracy, reporting and storage Lack of information on hold and witness point sign-off Both mean very poor audit trail

#### **Technical Review**

Independent specialist to review potential construction issue Advice sought from other industry specialists

Issues of asphalt quality triggered internal asphalt production reviews and redesigns



## **Grade 6 Chip Seal**





## **Core Locations and Backfilling**







## NDM DT Mode







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## NDM DT Mode





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## Values of Quality Right

**VAKA** KOTAHI





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