

NAVIGATING DIGITAL TRANSFORMATION TOWARDS 50 YEARS & BEYOND:  
COLLABORATION & INNOVATION



*The Silicon Valley of the Pacific*

**THE PNG DIGITAL  
ICT CLUSTER**

**SHARING INNOVATION,  
CREATING OUR FUTURE**

# **BIGDATA, AI AND BLOCKCHAIN FOR NATIONAL DEVELOPMENT**



**WINIFRED KULA - PRESIDENT PNG DIGITAL ICT CLUSTER  
AND FOUNDER ENOVAX SOLUTIONS**





# In this Presentation

This is the Agenda

NAVIGATING CHANGE AND INNOVATION	Introduction and Background
ABOUT THE PNG DIGITAL ICT CLUSTER • Digital Startups and Scale-ups	
MOU STRATEGIC FRAMEWORK FOR CO-OPERATION AND COLLABORATION	
BIGDATA, AI AND BLOCKCHAIN FOR NATIONAL DEVELOPMENT	Emerging Technology
AI CENTERS AT UNIVERSITIES IN JAPAN AND THAILAND	
BLOCKCHAIN AT RMIT, MELBOURNE AUSTRALIA AND CASE STUDY: AGRICULTURE PALM OIL	



# Change and Innovation



The world has changed, and only those that have kept pace with that change can succeed in difficult environments





# Change and Innovation



Change is often very hard, but embracing the idea that change is constant can be a helpful perspective for adapting to the ever-changing world around us.

## • Defining Change by type

- External Changes: Inflation, Climate Change, Geopolitics, Legislation, Disruptive Technology, Cybersecurity
- Internal Organisation Change
- Crisis and Risk Management: Ukraine War, Covid-19, Ransomware
- Cultural Change and Employee engagement

## • Defining Change by magnitude

### Incremental change

- Continuous Improvement
- Operational Changes
- Product or Service Improvement
- Cost reduction initiatives
- Policy and Procedure Improvements

### Transformative change

- Digital Transformation
- Mergers and Acquisitions
- Large-scale technology adoption

Globally, countries are making their tech sector's a security priority (cybersecurity) and using economic innovative legislation to preserve and capture technological advantage, impact on tech supply chains



# Some Technology Trends Addressed by GovTech Stack

Artificial Intelligence and Machine Learning



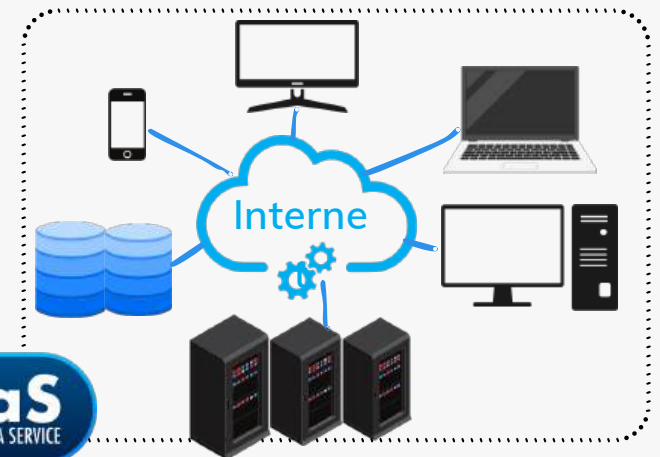
Digital ID, Digital Wallet, Digital Payments



Commercialisation of IT / Mobility - Smart Phones



Cloud computing



Social Media



Database and Server Technology / Data Centers



Big DATA, Data Analytics, AI



Business Process As A Service



# NAVIGATING DIGITAL TRANSFORMATION TOWARDS 50 YEARS & BEYOND: COLLABORATION & INNOVATION



## 5 GENERATIONS WORKING SIDE BY SIDE IN 2025



**TRADITIONALISTS**  
**BORN 1900- 1944**  
Great depression  
World War II  
Disciplined  
Vaccines



**BOOMERS**  
**BORN 1945-1964**  
Baby Boomers  
Experimental  
Innovators  
Personal Computers



**GEN X**  
**BORN 1965-1980**  
TV Generation

**MILLENNIAL**  
**BORN 1981-1996**  
The Last to Grow Up  
Offline  
Older Millennials

**BORN 1996-1997**  
**Digital Natives**  
Younger Millennial



**GEN Z**  
**BORN 1997-2005**  
The First Connected  
Kids  
Older Gen Z

**BORN 2006 -2024**  
Younger Gen Z



As technology becomes embedded in almost every  
aspect of our lives

# THE OPPORTUNITY

- As pioneer computer science graduates from UniTech, there was no established and sustainable platform for local innovation and creativity for local university graduates. (Whilst Universities mandated for research and teaching, there was no commercialisation happening in ICT.)
- The difference of value creation for a digital STEM (ICT) entrepreneur and a small business is not distinct in the PNG business ecosystem. Therefore, access to finance is difficult and entrepreneurs continue to struggle to get traction and translate ideas to marketable products and services.
- The Global technology sector particular digital ICT, is growing at twice the rate of the global economy, with much of the growth in startups.
- Digital ICT start-ups cover all sectors of the economy including agriculture, health, education, financial services, and manufacturing.
- Some of these digital entrepreneurs draw on strong **digital ecosystems**, accessing support networks, and a wealth of nearby knowledge, funds, skills and expertise.
- The uptake of Digital ICT can be initiated and driven by Women
- **Young entrepreneurs have already become the driving force of job creation, in particular where ecosystems have been shaped by large companies and other “bridge makers” that help translate ideas to marketable products and services.**



# ABOUT PNG DIGITAL ICT CLUSTTER

## Overview

- Initiated in 2014 by Regional Project “Clusters inthe Pacific”
- Co-founded by Priscilla Kevin and Winifred Kula
- Established in March 2018 as a Not-for-Profit Organisation, membership-driven association; Founding Members Kumulsoft, Minsoft, In4net, eNova-X (to name as few)
- ICT Cluster is a high-tech innovation cluster to drive inclusive innovation and entrepreneurship for its SME and MSME members
- **Unique platform for innovation between business, university and public authorities**



## Vision

By 2030, smart ICT use in economic life and social organisation will be a source of prosperity for PNG

## Mission

To contribute to the recognition of the PNG Digital ICT Cluster as one of the most attractive clusters in the Pacific. PNG to be the home of many start-ups and global technology companies, and attract Direct Foreign Investment for global industry leaders

**OUR VALUES - ALTRUISM & INNOVATION | TEAM WORK | INTEGRITY | PROFESSIONALISM | RESPECT |**





# ABOUT PNG DIGITAL ICT CLUSTTER Membership

- Startups, SME and MSME
- Large Companies
- Proactive and co-operative public depts/agencies
- Academia
- Investors

## Service Offerices

- Collaborative Innovation (Projects)
- SME Accelerator
- Business Program
- Networking (Annual Business Conference - TechInnovate)



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**THE PNG DIGITAL  
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SHARING INNOVATION,  
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# ABOUT PNG DIGITAL ICT CLUSTER Milestones

- Incepted through EU Regional Project through PIPSO and PNG Chamber of Commerce & Business Council
- Project handover to ICT Cluster Volunteers
- Facilitate first Entrepreneurship Training with ABV

- 1st TechnInnovate Conference
- Launched establishment of PNG Digital ICT Cluster and
- 1st Physical Space for Cluster City lab at Badili, Port Moresby
- Facilitate launchpad for young digital ICT entrepreneurs for APEC
- 1st Hackathon "HACK4CHANGE" for Industry
- Software Engineering Academy with SwitchMaven
- Partnership with Uot (Signed MOU)
- DEFINE Skills Project in Port Moresby
- 1st Hackathon "HACK4CHANGE" for Academia

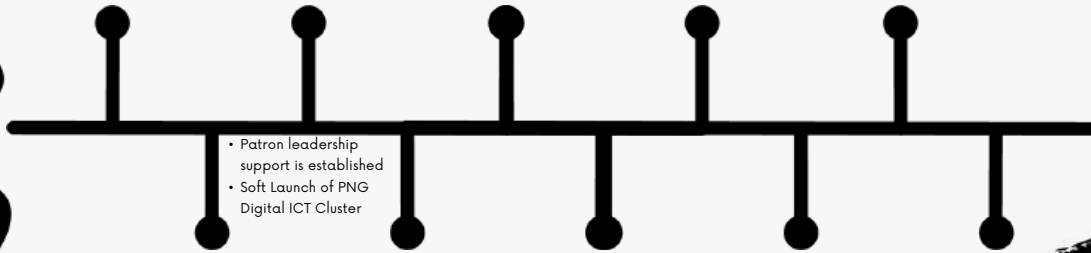
2014

2018

2020

2022

2014



- Patron leadership support is established
- Soft Launch of PNG Digital ICT Cluster

2017

2019

2021

2023

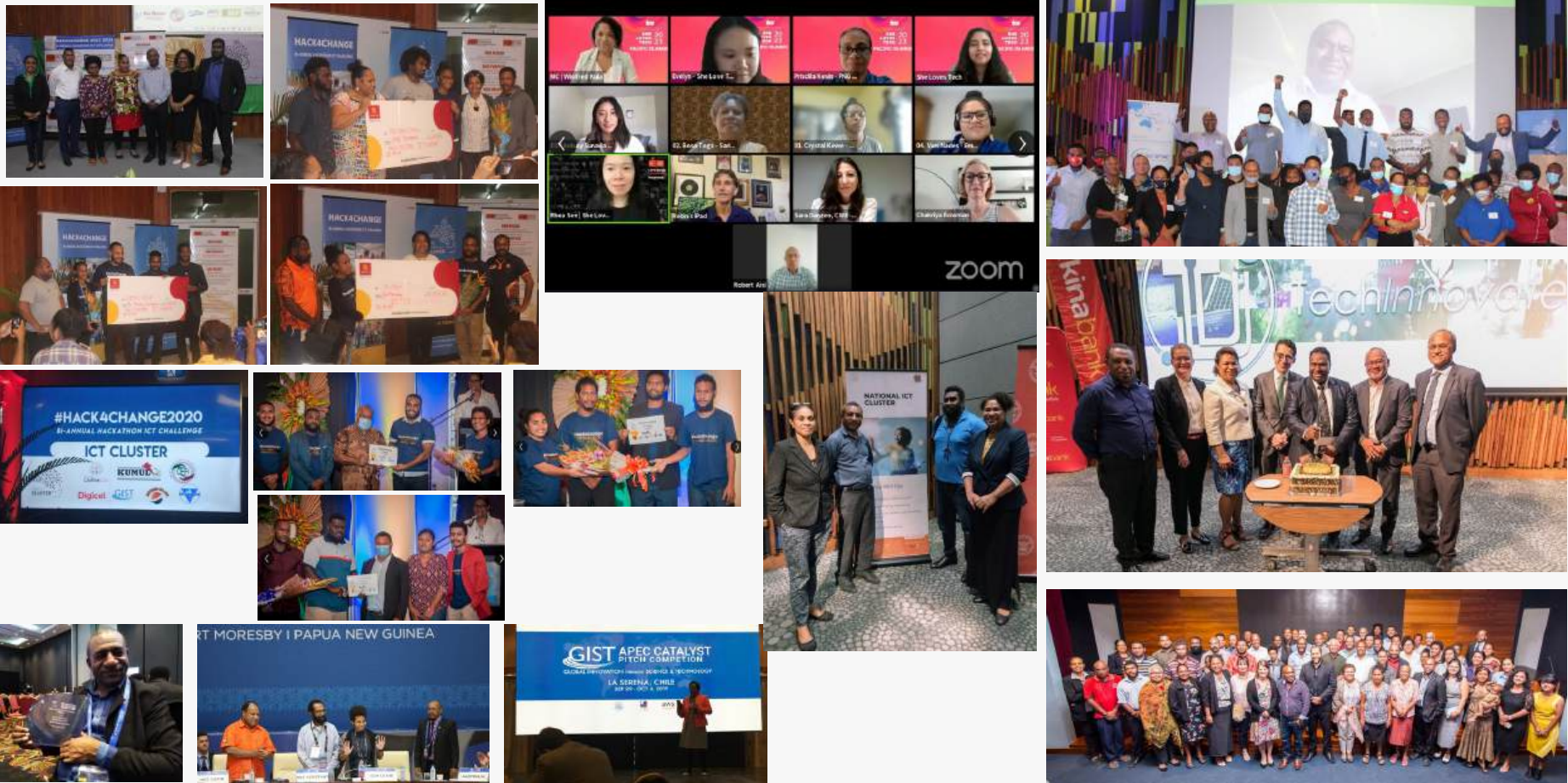
2025



- 2nd TechnInnovate Conference
- 1st BRIDGES at UPNG (Software Engineering) with Nara Institute of Science and Technology, Japan
- 3rd TechnInnovate Conference
- Partnership with Catalyst Group (Former DEFINE Initiative)
- Strategic Partnership with DICT (Signed MOU)



NEWS DICT and PNG Digital ICT Cluster Join Forces to Drive Digital Government Agenda



# MOU STRATEGIC FRAMEWORK FOR CO-OPERATION & COLLABORATION

- **Promote Good Governance and Communities of Practice:**
- **Establish and Operate the National ICT Incubation Center:**
- **Commitment to Developing and Improving Standards for Information Data and Software:**
- **Promote and Encourage Better Digital Services that are Accessible and User-Friendly:**
- **Encourage and Promote Programs to Build Digital Capacity and Skills:**

# BIGDATA, AI AND BLOCKCHAIN FOR NATIONAL DEVELOPMENT

## THE ROLE OF AI CENTERS IN INNOVATION

### WHAT IS AN AI CENTER?

- A hub for research, development and application of AI technologies
- Facilitates collaboration between academia, government and business

### KEY FUNCTIONS OF AN AI CENTER

- AI Research & Development: Focus on deep learning, NLP and generative AI
- Startup Incubation & Industry Collaboration: Supporting AI-driven startups
- Skills Development & Talent Pipeline: Supporting AI-driven startups

### REAL-WORLD IMPACT OF AI CENTERS

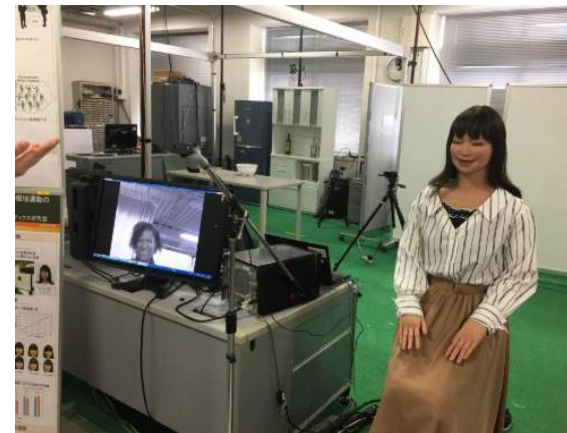
- Case study or examples of country/region leveraging AI centre for economic growth
- How AI Centers can be used for Indigenous innovation and digital upskilling in developing economies

# BIGDATA, AI AND BLOCKCHAIN FOR NATIONAL DEVELOPMENT

## THE ROLE OF AI CENTERS IN INNOVATION AT UNIVERSITIES



**THAILAND**



**JAPAN**

# BIGDATA, AI AND BLOCKCHAIN FOR NATIONAL DEVELOPMENT

## BLOCKCHAIN AS THE FOUNDATION FOR TRUST & SECURITY

### WHAT IS BLOCKCHAIN AND WHY DOES IT MATTER?

- Definition: A decentralised ledger technology ensuring transparency and security
- Key Feature: Immutability, decentralisation, smart contracts and transparency

### USE CASES OF BLOCKCHAIN IN AI & DIGITAL TRANSFORMATION

- Supply Chain: Tracking authenticity and provenance of goods
- Financial Services: Secure and transparent transactions, cross-border payments
- Identity & Data Protection: Secure digital identities, reducing fraud
- AI Ethics & Bias Mitigation: Using blockchain to audit AI decision-making

### Challenges & Opportunities

- Regulatory concerns and barriers
- Need for interoperability between AI and blockchain
- Roles of government and private sector in fostering trust and innovation

# BIGDATA, AI AND BLOCKCHAIN FOR NATIONAL DEVELOPMENT

## THE ROLE OF BLOCKCHAIN CENTERS IN INNOVATION AT UNIVERSITIES



**APEC - AUSTRALIA (RMIT)**



**CASE STUDY**



# BIGDATA, AI AND BLOCKCHAIN FOR NATIONAL DEVELOPMENT



**BUSINESS MODEL ANALYSIS  
- PHOTO CASE STUDY**

**FOR  
PAPUA NEW GUINEA  
AGRICULTURE – PALM OIL**

Prepared by: Winifred Kula Amini

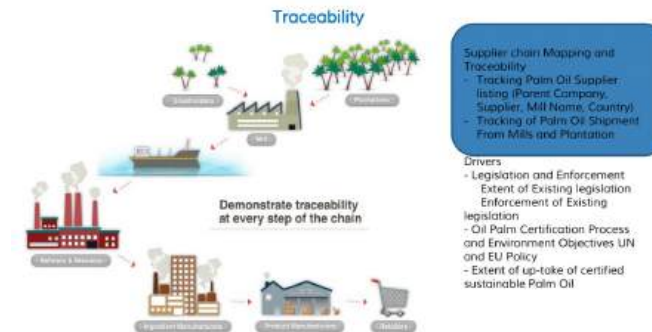
26 July 2018



**eNova Platform**  
Proven Centre to Data Collection  
PNG Made - Customised to PNG landscape and people  
IQA - Easy to Use Quality and Accuracy

**Data Collection**  
- Identification and Registration  
- Secure QR Codes

**Data Analytics**  
- Management Dashboard  
- Interactive Reports and Maps



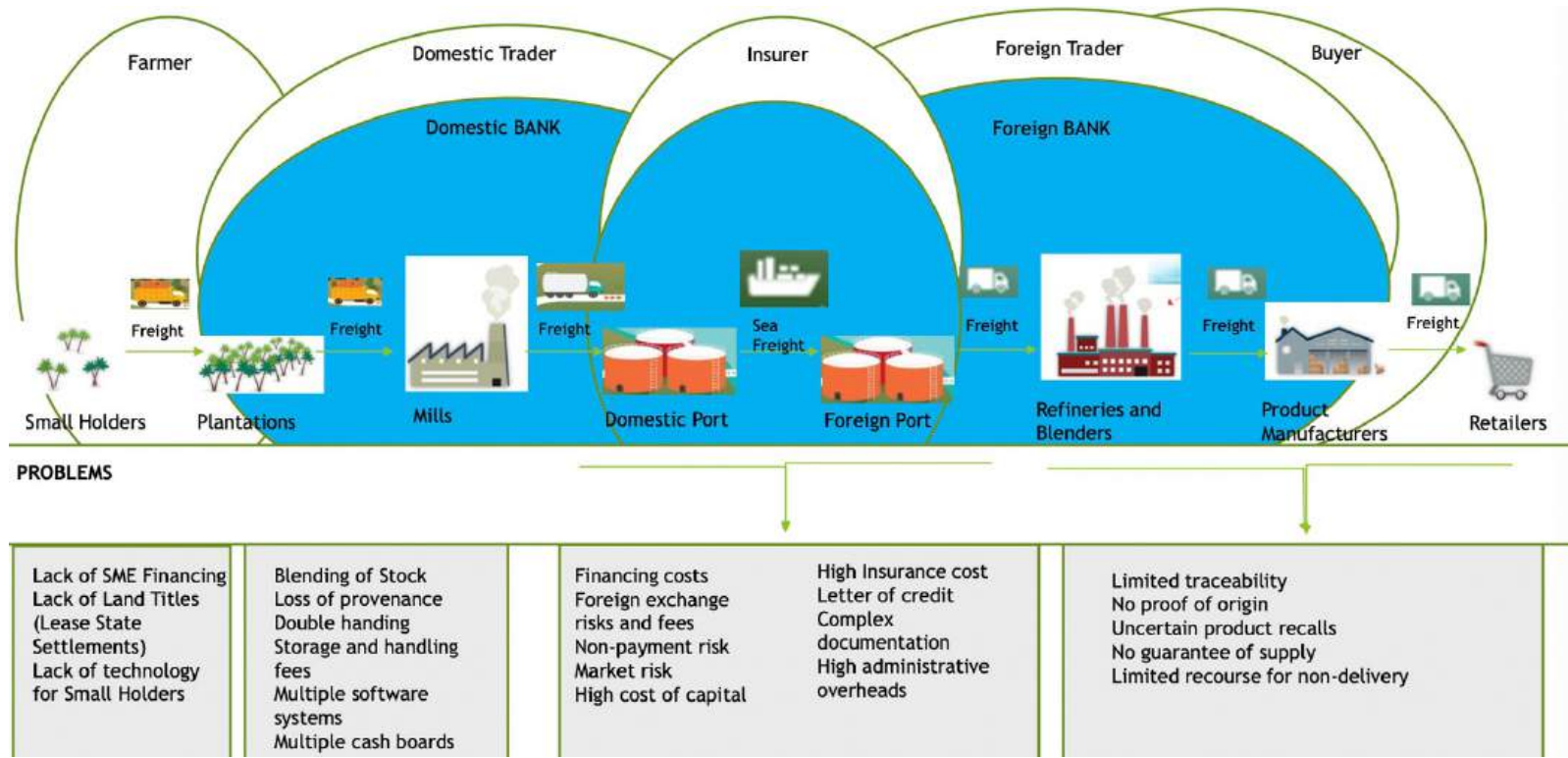
Source of Photo: From the internet

For internal use of Palm Oil Regulatory Blockchain Project only

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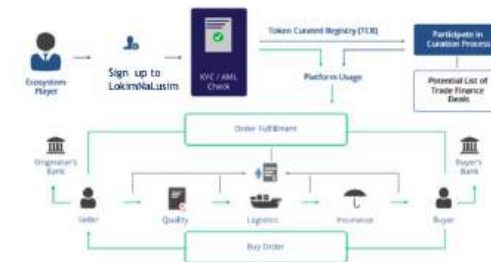
# BIGDATA, AI AND BLOCKCHAIN FOR NATIONAL DEVELOPMENT

## CURRENT SUPPLY CHAIN PROCESS IN OIL PALM INDUSTRY



# BIGDATA, AI AND BLOCKCHAIN FOR NATIONAL DEVELOPMENT

## Commodity Trading Platform (LokimNaLusim) Palm Oil Industry and Supply Chain

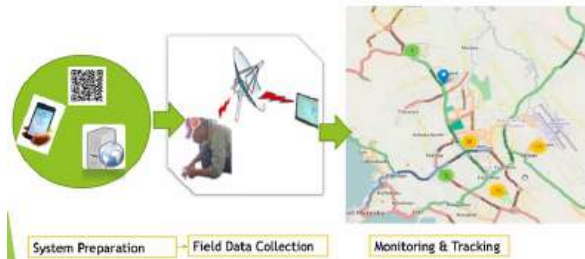


## Commodity Trading Platform (LokimNaLusim) Palm Oil Industry and Supply Chain

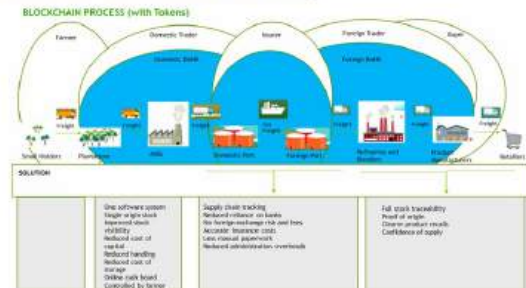


## BENEFITS:

### Identification of SME's (Small Holders) Identification - Data Collection and Sorting



### Identification of BlockChain Process Identification - Data Collection and Sorting



## BLOCKCHAIN SOLUTION DESIGN



# PNG DIGITAL ICT CLUSTERS INCUBATION AND INNOVATION CENTERS



## **Foster local entrepreneurship**

Support PNG students and entrepreneurs in developing tech startups

## **Promote Research and Development**

Assist in turning local research into market-ready solutions

## **Strengthen Industry and Academia Linkage**

Build partnerships between universities, industry and government

# KEY COMPONENTS OF EFFECTIVE INCUBATORS



## Infrastructure and facilities

Office space, co-working areas, meeting rooms

## Support Services

Mentorship, workshops, networking events.

## Technology and Resources

Access to cutting-edge tools, software, and equipment

## Funding and Investments

Seed funding, grant opportunities, investor connection

# BENEFITS TO UNIVERSITIES



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## Boost Reputation

Enhances the university's profile as a hub for innovation

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## Attracts Talent

Draws high-quality students and faculty interested in entrepreneurship

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## Strengthen Industry Linkage

Creates opportunities for industry partnerships and collaborations

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## Drives Economic Development

Contributes to local and regional economic growth through successful startups.

# KEY CHALLENGES AND PROPOSED SOLUTIONS

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## Funding and Resources

Diversify funding sources, establish strong partnerships

## Scaling Programs

Develop a scalable model, focus on sustainability

## Industry Collaboration

Build and maintain strong industry relationships, align with industry needs



# IMPLEMENTATION ROADMAP FOR INCUBATION CENTERS AT UNIVERSITIES

## 2. Design & Development

Set up infrastructure, recruit staff, develop policies

## 1. Planning & Strategy

Define goals, engage stakeholders, secure funding

## 4. Operations & Management

Manage programs, monitor performance, gather feedback.

## 5. Sustainability and Growth

Explore additional funding, expand offerings, continuous improvement.

## 3. Program Development & Launch

Launch programs, build partnerships, promote the centre

