



Organisational
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# Australian Attitudes to Remote Work

As a function of Age, Gender, Supervisory Status and Parental Status

## Match the percentage to country

Percentage of Indeed job listings that mention remote work or similar:

Australia: \_\_\_\_ UK: \_\_\_ New Zealand: \_\_\_\_

Canada: \_\_\_\_ United States: \_\_\_ Spain: \_\_\_\_

## Match the percentage to country

Percentage of Indeed job listings that mention remote work or similar:

Australia: 14.3% UK: 14.4% New Zealand: 8.6%

Canada: 14.3% United States: 7.7% Spain: 20%

## The biggest challenge I've faced when working remotely is

### Adoption of remote work

- Middle-aged menwere in occupations more likely to be offered remote work,women with children more likely to favour to balance domestic duties (Bailey & Kurland, 2002; Gajendran & Harrison, 2007).
- Internet, Wifi, emails, laptops, 3G

- Introduction of hybrid work models
- Changes in employee benefits (flexible options)
- Introduction of 'Switch Off' rights in the workplace

- Mandatory return to work measures
- Digital productivity tracking (cyberslacking)

- Forced lockdowns
- Matured digital collaboration tools (MS Teams)

"Telework" appeared in the literature (Nilles, 1975).

1980 2020 203

2022

2024

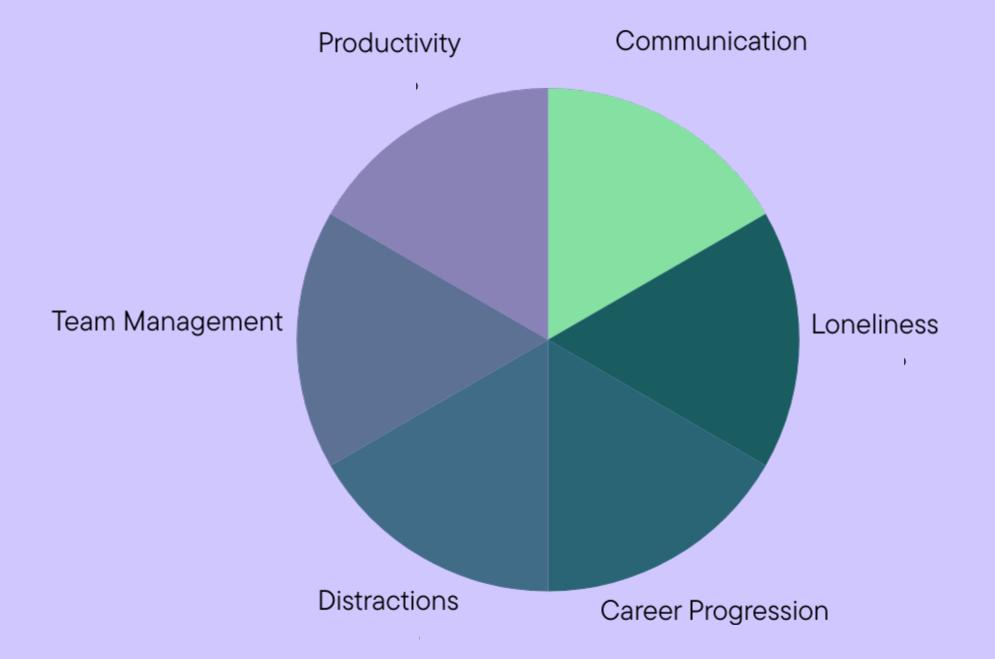
## Challenges of Working from Home

Remote employees struggle with communication, home distractions, and loneliness.

Females report more limited career progression compared to men.

**Supervisors** struggle with managing virtual teams.

Varying digital proficiency is a concern too.



## Why People Work From Home

For workers, hybrid work encourages work-life balance and ability to adapt the workplace to suit owns needs.

For businesses, it enlarges the available talent pool, increase retention and reduce operational costs.

(Bailey & Kurland, 2002; Colley & Williamson, 2020; Gajendran & Harrison, 2007).



### Evaluating Australian Attitudes to Remote Work

as a function of



Age Younger people are less Women are more likely to prefer remote work.

likely to prefer remote work.

Gender



Status Managers are less likely to prefer remote work

Supervisory



Parents with age dependent children are more likely to prefer remote work.

**Parental Status** 

### 1, 545

## participants from Australia

Females (n= 1,039, 67%). Ages ranged from 18 to 69, which the majority between 50- 59. Based in Victoria (81. 7%). Lived with a partner and had no dependent children (61%).



## Australian Work From Home Scale (A-WFH)

#### 20-item scale

Factor 1: General Preference

Factor 2: Flexibility Benefits

Factor 3: Social Connection Concerns

Factor 4: Career Development Concerns

Factor 5: Home Distractions Concerns

The measure utilises a fivepoint Likert Scale, ranging from strongly agree (5) to strongly disagree (1).

#### Australian Work From Home Scale (A-WFH)

H1: Australians held
significantly favourable
attitudes towards remote
work (General Preference)

M = 3.68 (SD = 0.80)

Subscale 1: Flexibility Benefits	Survey item: "I welcome the flexible work hours that work from home gives me" (M = 4.28, SD = 0.83)
Subscale 2: Social Connection Concerns	Survey item: "In general, I prefer connections in the conventional workplace" (M =3.49, SD = 1.05),
Subscale 3: Home Distractions Concerns	Survey item: "When I work from home, I find myself sidetracked more often than in the office" (M = 2.44, SD = 0.94),
Subscale 4: Career Development Concerns	Survey item: "Working from home makes me less visible in the company" (M = 2.68, SD = 1.02).

### Australian Work From Home Scale (A-WFH)

	H2: Age	Partial evidence that younger people are less likely to favour remote work.	This may be due to over -representation of mid to senior adults in the sample, resulting in minimal mean differences.
	H3: Gender**	<b>Females</b> express slightly higher preference than males (M = 3.76 vs. M = 3.52), citing <b>flexibility</b> as a key factor.	This may offset concerns related to career limiations and social connection (Boundary Setting)
Demographics	H4: Supervisory Status**	Supervisors reported a slightly lower general preference (M = 3.59, SD = 0.78) compared to non - supervisors (M= 3.81, SD = 0.82). <b>Social connection</b> is a key concern.	Managers lack the support and training to lead virtual teams (Person-Fit Theory)
	H5: Parental Status	Partial evidence that parents with children prefer remote work.	This may be due to over -representation of senior adults in the sample, resulting in minimal mean differences.

### Implications

How we design workplaces and talent practices to support hybrid work models is evolving – no one size fits all



#### 01 Current state

- What are my employee/ culture surveys signaling?
- Will hybrid work solve the root issues?
- What are competitors offering?
- Do we have the right tech stack? Are our talent practices updated?

#### O2 Designing a fit-for-purpose experiment

- Which workforce segments can we pilot A/B testing?
- Can we use a crossection of the business?
- Can we trail interventions to address digital distractions, technostress, loneliness, manager capability = psychosocial risks?

#### 03 Embed and monitor

- What makes sense to offer for our workforce now?
- What makes sense to hold off?





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## Thank you

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