



Application of the knowledge, strategies and mechanisms created through implementation science in Rwanda, South Africa and Liberia



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Expectations

This presentation does not provide answers, but shares some experiences to prompt consideration...

- of the complexity of applying and utilising the knowledge that is created through implementation science
- that “better” is worth striving for even when we know perfection cannot be achieved
- that the work being done by the Implementation Scientists and researchers is invaluable to organisations on the ground (even when it might not be exactly the way you had intended it to be used!)
- that humility and curiosity contributes to the ability to share the wealth of knowledge
- that there are no tidy solutions or definitive answers



FAMILIES FOUNDATION (FOUNDED 2016)

Who we are: Families Foundation is a global not-for-profit whose mission is to contribute to strengthening communities in LMIC by strengthening the foundational building block of all communities – the family.

What we want to achieve: We want to actively contribute to a world in which all children have a nurturing and stimulating environment at home and in their communities.

How we do it: We work collaboratively with local organisations and other partners active in the implementing community to build local capacity to effectively meet the needs of the community.

Our Expertise: We have extensive expertise in implementation science, collaborative planning, training and supporting the delivery of the most evidenced parenting programme in the world.

Our Partners: We have global strategic partnerships with Triple P International, The Centre for Evidence and Implementation.

OUR APPROACH - BUILDING CAPACITY IN FIVE AREAS

Family Capacity: by supporting the implementation of practices, programs and strategies that will focus on early childhood development, positive parenting and parent competence and confidence

Workforce Capacity: through training a broad range of community workers and practitioners to deliver programs that have been proven to be effective and achieve desired outcomes

Community Capacity: through working with local leadership, supporting the identification of local needs and priorities to inform ongoing planning and service development

Sustainability Capacity: Through effective implementation planning and system development we will support NGOs, CBOs and communities to plan for long term and sustained effective programme delivery

Monitoring and Evaluation Capacity: through our strategic partnership with Centre for Evidence and Implementation robust monitoring and evaluation plans will be developed for all initiatives and local personnel will be trained in the tools and frameworks for ongoing monitoring and evaluation

Implementation Framework

FAMILIES FOUNDATION uses the Triple P Implementation Framework



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- Based on implementation science
- Applied in several countries
- Implementation support provided by Implementation Consultant
- Minimal Sufficiency
- Self-Regulation

Implementation Framework Phase	Families Foundation Model Factor	Families Foundation Capacity Building Focus
Engagement	Partnerships Evidence Base Cultural Acceptability	Community Capacity
Commitment and Contracting	Leadership of process Local decision-making	Community Capacity
Implementation Planning	System Approach Culturally/Contextually Appropriate Sustainability Evidence-based programmes	Planning Capacity M&E/Research Capacity
Training and Accreditation	Contextual Adaptability	Workforce Capacity
Implementation and Maintenance	Ownership of service delivery	Parent Capacity M&E/Research Capacity Sustainability Capacity

Using the frameworks described, Families Foundation:

- works with local organisations (NGOs and CBOs) in LMIC to facilitate their ability to adopt effective practices that benefit the communities in which they work
- uses the knowledge created by Implementation Scientists to provide structure and tools to build capacity
- works with organisations and communities only at their invitation.

Three different countries, three different contexts, three sets of needs, common ambition

Common Ambition: adopt an evidence-based positive parenting programme – Triple P in multiple communities

Desired Outcomes: reduce the use of harsh parenting practices, increase the competence and confidence of parents.

Getting to work:

Build the relationship with the local NGO and Community:

the work ahead is going to be challenging!

- By invitation – establish the relationship
- Exploring needs, resources, capacity and ambition
- Co-developing a plan about how to move forward together, clarify partner expectations, roles and expertise, communication processes and responsibilities
- Introducing capacity building and implementation concepts – using constructs, framework, strategies and tools from IS adapted to context

Local NGO Partner:

South Africa – a new NGO - political challenges, partnering with local municipal government with well educated work force

Rwanda – Established NGO with a good track record and successful projects, well educated work force, familiar with evaluation.

Liberia – Small, newly formed NGO partnership, conclusion of previous grant with no sustainability plan, require a host organization due to risk of corruption, require external facilitator to build community partnerships.

The nature of the relationship:

South Africa: Since 2015

Challenging partnership, strongly influenced by post apartheid context, lack of trust both internally and of Families Foundation.

Rwanda: Since 2016. Equal partnership

Clarity about the expertise Families Foundation offers and recognizes the importance of a planned and thoughtful approach using implementation science, confident in organizational capacity.

Liberia: Since 2017

Partnership of greater dependence. Looks to Families Foundation for expertise, leadership and providing a safe organization body to enable development of initiatives and partnerships.

Liberia:

Current Phase: Exploration and engagement

- Providing support to develop the partnership
- Supporting the development of a proposal
- In process of developing an effective project plan with three local partners
- Commitment to provide host organization role to address fiscal concerns

Rwanda

Current Phase: Finalise Implementation Planning, and ready for Training and Accreditation

- Fully developed initiative plan, including implementation and capacity building plan for sustainability
 - Co-creation of funding proposals (3) submitted by local NGO
 - Funding not yet secured.
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South Africa:

Current Phase: Implementation and Maintenance and re-visiting Engagement with new interested organisations

- Fully implemented initiative
- Triple P Group (teen) available in 5 communities
- Over 400 parents completed the programme,
- Initial evaluation completed.
- Local coordinator established
- Continued relationship with Families Foundation.

Experience demonstrates:

The relationship is critical

Application requires adaptation

Implementation constructs, frameworks, tools and strategies provide a shared foundation for the partnership to work with

Role of Families Foundation is tailored for each implementing organization

Families Foundation currently has local partners in:

Guateng Province, South Africa

Kigali, Rwanda

Monrovia, Liberia

Nairobi, Kenya

Kampala, Uganda

Harare, Zimbabwe

Mbabane, Kingdom of Eswatini

We are exploring the level of success that can be achieved in securing funding, using implementation science and capacity building to support communities to adopt effective programmes and sustain service delivery over time.

Families Foundation would like to thank the local NGOs and INGOs who are providing leadership in these new initiatives.



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